

EUROPEAN NEWS

Milosevic hit by resignation of government

By Laura Silber in Belgrade and Judy Dempsey in Zagreb

THE Serbian government led by Mr Dragutin Zelenovic, the prime minister, resigned yesterday in a move which weakens the position of the Serbian president, Mr Slobodan Milosevic.

The government's resignation came against the background of heavy fighting in several areas of Croatia and growing internal criticism of the war and its disastrous economic and social side effects.

Mr Vojislav Kostunica, an opposition deputy in Serbia's socialist (former communist)-controlled parliament, said: "The resignation is the result of Milosevic's disastrous policies" which have led Serbia into a still undeclared war with Croatia despite campaign promises of peace and prosperity in elections last December.

The government's decision followed weeks of persistent rumours that Mr Zelenovic planned to quit. Two deputy prime ministers and six ministers resigned earlier this year, but the state-controlled media muffled any dissatisfaction.

"Milosevic must now choose a new government but it seems unlikely he will risk the establishment of a more competent and completely independent

cabinet," Mr Kostunica of the opposition Democratic Party added.

Meanwhile officials from the central republic of Bosnia-Herzegovina have asked the European Community to send more monitors to the region after plans by the United Nations to send peace-keeping forces were blocked last week by Bosnia's Serbs.

The plea for more monitors made by Mr Alija Izetbegovic, president of Bosnia-Herzegovina, was disclosed yesterday by EC officials in Zagreb as heavy fighting between the federal army and Croatian forces flared up again throughout Croatia.

Bosnian officials yesterday said they feared the fighting in Croatia could spill over into the republic.

Croatian radio reported that Croatian forces were consolidating their positions around Nova Gradiska on the main road between Zagreb and Belgrade. Radio Zagreb said 13 villages near Pakrac, south of Zagreb, the capital, had been recaptured by Croatian forces, and heavy fighting had taken place in Gospić, also south of the capital. It did not give any casualty figures.

Haughey tries to avert action on pay

By Tim Coone in Dublin

MR Charles Haughey, the Irish prime minister, is to meet public sector trade union leaders today in an effort to avert a wave of industrial action over pay in the New Year which could wreck Exchequer Borrowing Requirement (EBR) targets for 1992.

Over the past two months, the government has warned several times that promised pay awards of 3 per cent to the public sector in January 1992 cannot be met because the recession has thrown out revenue and budgetary targets.

Under the Programme for Social and Economic Progress (PESP) agreed last year, the government also promised special awards to low paid sectors. Together the awards amount to some 18240m (£319m).

The largest public sector union SIPTU, decided last night to ballot its members on industrial action should the government back out of the pay deal.

Leaders of the nurses, teachers, police and prison officers said "all elements of the PESP must be met in full".

Sweden cuts key bank interest rate

By Robert Taylor in Stockholm

SWEDEN'S central bank cut its interest rate for lending to the banks by 2.5 percentage points to 15 per cent yesterday following the strong flow of capital into the country over the past week. Only a week ago it raised the rate by 6 points to stem an accelerating flight of short-term capital and to protect the krona. More than SEK300bn left Sweden in the aftermath of Finland's 12.3 per cent devaluation of the markka on November 14.

The latest economic forecast for Sweden by the independent Konjunkturinstitutet suggests the recession could continue into 1993. It predicts a fall of 0.7 per cent in growth this year, and a growth rate of only 0.2 per cent in 1992 and 1.3 per cent the year after. Unemployment is expected to climb to 3.5 per cent next year and 4.1 per cent in 1993.

The survey suggests industrial investment will continue to fall, with a 19 per cent drop this year and a 6 per cent fall next year. A modest 3 per cent rise is forecast in 1993.

Ukraine president decrees command over army

By Chryella Freeland in Kiev

THE UKRAINIAN president yesterday signed a decree bringing the 1.2m Soviet troops stationed in Ukraine under his direct command, in a move which apparently undermined an earlier commitment by the three Slav republics to maintain joint control over the armed forces.

Mr Leonid Kravchuk, the normally cautious Ukrainian president, took the decision after a meeting in the morning with commanders of the three military districts in Ukraine and other officers stationed in the republic.

Ukraine is not seeking control over its nuclear weapons

which, according to the treaty drafted in Belorussia last week, are to be controlled by a single command structure headquartered in Minsk. Ukraine has repeatedly underscored its intention to dismantle all nuclear weapons found on its territory at which time it would drop out of the unified command structure.

The Soviet army was the only institution still controlled by a central government fatally weakened by Ukraine's vote for independence earlier this month and the formation of a commonwealth of Slavic

states last weekend.

If the officers on Ukrainian soil pay obedience to Mr Kravchuk's decree it will destroy the unity of the Soviet army,

traditionally one of the principal threads which bound together the vast Soviet state. More than a quarter of the Soviet army is stationed in Ukraine and a high proportion of Red Army officers have a Ukrainian background.

The decree flies in the face of Russian president Boris Yeltsin's assertion on Wednesday that military armed forces were to be preserved. It also further undermines Soviet President

Mikhail Gorbachev who constitutionally is commander in chief of the Soviet armed forces.

Mr Dmytro Pavlychko, the chairman of the parliamentary commission on foreign affairs and one of Mr Kravchuk's confidants, said that both Mr Yeltsin and Soviet minister of defence Yegor Gerasimov had been informed of the Ukrainian move.

Mr Pavlychko is confident that neither man will put up serious opposition and believes that Marshal Shaposhnikov has reconciled himself to a future role as commander only

of the strategic forces.

Although more than half of the officers and a high proportion of the soldiers stationed in the Ukraine are ethnic Russian, more than two-thirds voted yes in Ukraine's referendum on independence and thus Ukrainian leaders are fairly certain of their loyalty.

Two of the three commanders of the Ukrainian military districts, the heads of the Kiev and Odessa districts, have consistently opposed efforts to create an independent Ukrainian army but they may have changed sides after the

referendum and the negotiations yesterday with Mr Kravchuk.

The fate of the Black Sea fleet remains unresolved. According to Ukrainian officials, at a meeting in Moscow earlier this week Mr Yeltsin assured the commander that the fleet was a strategic force and thus would remain under collective control. But yesterday Mr Kravchuk told the commander that the Black Sea fleet would be split into strategic forces under collective control and conventional forces which Ukraine was taking over.

Harvard economist backs 'shock therapy' for Russia

By Gillian Tett in Moscow

PROFESSOR Jeffrey Sachs, the Harvard economist and architect of Poland's "shock therapy" economic programme, threw his weight behind Russia's proposed reforms yesterday. His support is likely to reinforce the hand of Mr Boris Yeltsin, the Russian president, as he embarks on economic reform.

Prof Sachs believes Russia would need an initial cash injection of more than \$15bn from the international community to carry through the programme. About \$6bn was needed for immediate food and medical aid; some \$6bn in credits to allow Russia to import "critically needed goods"; and a \$3bn stabilisation fund to back measures taken to make the rouble fully convertible. Russia's current foreign debt would also need to be restructured, to allow it more time to repay.

Speaking in Moscow during a visit by international economists to advise the Russian government, Prof Sachs claimed the reform programme devised under the leadership of Mr Yegor Gaidar, deputy prime minister for economics, "contained all the essential elements" to eventually bring about macro-economic stability and rapid

transfer to a market economy. The key reform needed, he said, was the immediate liberalisation of prices, widespread privatisation, rapid moves towards rouble convertibility and the immediate halt of cheap credits and subsidies to state enterprises - a move that could force thousands of state enterprises to close

Members of the European Parliament yesterday resisted member states' pressure to find cash for the Soviet Union from inside the EC's 1992 budget, voting instead to add an Ecu1.6bn (\$2.06bn) aid reserve to the Ecu65.6bn of budgetary commitments, writes Andrew Hill in Strasbourg. The European Council would like to switch money from, for example, research, but the parliament, which has to approve the budget, has always insisted on extra cash.

In protest at the council's intransigence (also criticised by the Commission yesterday), the parliament has rejected proposals to refund to member states Ecu938m of unused EC agriculture funding.

G7 nations aim to find a way through food supply quagmire

By Anthony Robinson, recently in St Petersburg

PREVENTING starvation, bread riots and the premature slaughter of livestock in parts of the disintegrating Soviet Union will again be high on the agenda of the meeting in London today of deputies from the Group of Seven industrial countries.

Among the most likely flash-

points are Moscow and St Petersburg whose once-privileged supply links with the rest of the country have been most exposed to the collapse of the centralised distribution system and the economic separatism accompanying political disintegration.

Suppliers of food credits and aid, however, face serious logistical problems off-loading and despatching food and other goods through the city's ill-equipped port whose importance as gateway to Russia has been undermined by the loss of former Soviet Baltic ports, including Ventspils and Klaipeda which are the main oil export terminals for Soviet oil destined for west European markets.

But the existing harbour of St Petersburg has had little investment for decades. Naval ships have been pressed into service to ferry loads of German potatoes and other foodstuffs.

But once alongside the quays the goods unloaded by crane have to be manually loaded into freight trains. According to the port despatcher's office, the port can only handle a maximum of 1.2m tonnes of grain and 300,000-400,000 tonnes of general cargo a month while imports of refrigerated products is limited to the 12,000-tonne capacity of the refrigerated railway wagons.

The port badly needs new investment in refrigerated storage facilities for meat and other perishables, as well as grain silos and other under-used storage facilities to pre-

vent spoilage. But the railways leading from the port have also suffered badly from under-investment and the Otkrytiyabrazhaya railway, which runs up to the Kola peninsula and south as far as Moscow faces bankruptcy as soaring inflation has seen costs skyrocket while fares have remained artificially low.

Security from pilferage is another problem. The potatoes and other foodstuffs being carried by the Baltic fleet are being transported by military trucks for storage and redistribution from military bases, a possibility also being explored by foreign aid workers seeking to ensure that food is not siphoned off by the mafia-like organisations which have rustled themselves for the former state distribution channels.

Independence for the Baltic states and the Ukraine has hit St Petersburg particularly hard. The short growing season and poor northern soils mean that only 20 per cent of its food supply is locally produced, and much of that depends on animal food grain imported from other republics.

Earlier this month the British government announced it was sending 220m (£36m) of aid grain to St Petersburg after food industry experts from the British Food Consortium, set up to advise and help the modernisation of food production and distribution networks, warned that livestock herds gradually built up over decades were threatened with premature slaughter.



Eggs are thrown at Honecker effigy in Berlin yesterday

Chileans to refuse asylum to Honecker

By Quentin Peel in Bonn and Leslie Crawford in Santiago

PRESIDENT Patricio Aylwin of Chile says his country will not grant political asylum to Mr Erich Honecker, the former East German leader, who has entered the Chilean embassy in Moscow.

One day after the Russian authorities announced that Mr Honecker, facing charges of manslaughter in Germany, must leave the country by today, he was taken in by the Chilean ambassador in Moscow as a guest.

The latest extraordinary twist in the Honecker saga follows months of efforts by the German government to force him to return to face trial for his alleged complicity in the "shoot-to-kill" policy enforced against East Germans attempting to flee the country over the Berlin Wall.

Soviet authorities, apparently backed by President Mikhail Gorbachev, have been reluctant to force the 79-year-old former Communist party leader back, after he was spirited to Moscow in March from a Soviet military hospital,

allegedly to obtain better medical treatment.

The new Russian government has said that he should leave, and has now apparently decided he must go immediately. In response, Mr Honecker fled to the Chilean embassy, headed by a long-time personal friend, and issued an angry seven-point denunciation of the attempts to bring him back to Germany.

There is widespread anger in Germany that so far only minor figures, such as the soldiers guarding the Wall, have been prosecuted, and none of the main political figures who ordered refugees to be shot.

Mr Honecker's request for asylum is a potential embarrassment to Chile's coalition government, which has been under pressure from Chile's small Communist party to grant him asylum.

One of Mr Honecker's daughters married a Chilean and lives in Chile, and he has two grandchildren there. Mr Honecker's wife was allowed to visit Chile in October.

UK loses commands in Nato reductions

By David White in Brussels

TWO senior Nato command posts allotted to British officers will disappear under plans agreed by ministers yesterday for streamlining the alliance's top military structure in line with post-cold war force reductions.

At the same time, Nato military chiefs said they wanted regular meetings with their counterparts in central and eastern Europe, including former Soviet republics, because of concern about the consequences of Soviet political disintegration.

The loss of two Nato command posts offsets the decision earlier this year to place Nato's planned new Rapid Reaction Corps under a British commander - a move only grudgingly accepted by the German government.

Nato's three main military commands are to be reduced to two with the abolition of a separate Allied Command Channel covering the area from the southern North Sea through the English Channel.

The commander-in-chief Channel (Cinchcan), always a British admiral, has enjoyed the same status as the other two top posts, both filled by US officers - Supreme Allied Commander Europe (Saceur) and Supreme Allied Commander Atlantic (Saclant).

Nato's Northern Army Group, which has been part of Allied Forces Central Europe and headed by a British general, is also to disappear under the re-organisation of troops formerly deployed to defend west Germany's borders.

Defence ministers approved detailed military guidelines in line with Nato's revamped "strategic concept", which was agreed at the alliance summit in Rome last month.

The proposals for meetings between Nato military chiefs and their central and east European counterparts were discussed in Brussels yesterday at a ministerial meeting of Nato's Defence Planning Committee. The talks would be at chief-of-staff and defence minister level.

British officials described recent Soviet developments as "an enormous, dominating problem". Contacts were needed urgently to establish confidence that control of nuclear and chemical weapons was in safe hands.

General Václav Hladík, chairman of Nato's military committee and the alliance's senior military officer, said the allies were anxious to ensure that nuclear weapons remained under effective political control, and in the hands of a moderate leadership.

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EUROPEAN NEWS

German SPD threatens to block treaty

By Quentin Peel in Bonn

GERMANY'S opposition Social Democrats (SPD) yesterday demanded the renegotiation of significant parts of the EC treaty on powers of the European parliament and include 18 extra MEPs for the new states of united Germany.

They also served notice that they will insist on the treaty on monetary and political union being ratified with a full two-thirds majority of both houses of the German parliament, because they involve changes in the German constitution. Such a move would give the SPD the power to block ratification.

At the same time the German trade union federation (DGB) said it would challenge the British exclusion from the EC social charter, on the grounds of unfair competition.

Mrs Ursula Engelen-Kefer, deputy chairman of the DGB, said it was unacceptable for Britain to enjoy the full advantages of the single EC market, while being allowed exemption from minimum standards for the protection of workers.

She warned that it would make it easier for Britain to attract foreign investors by offering its lower social standards as a cost incentive, and then allow those investors to undercut other EC manufacturers paying full social protection costs.

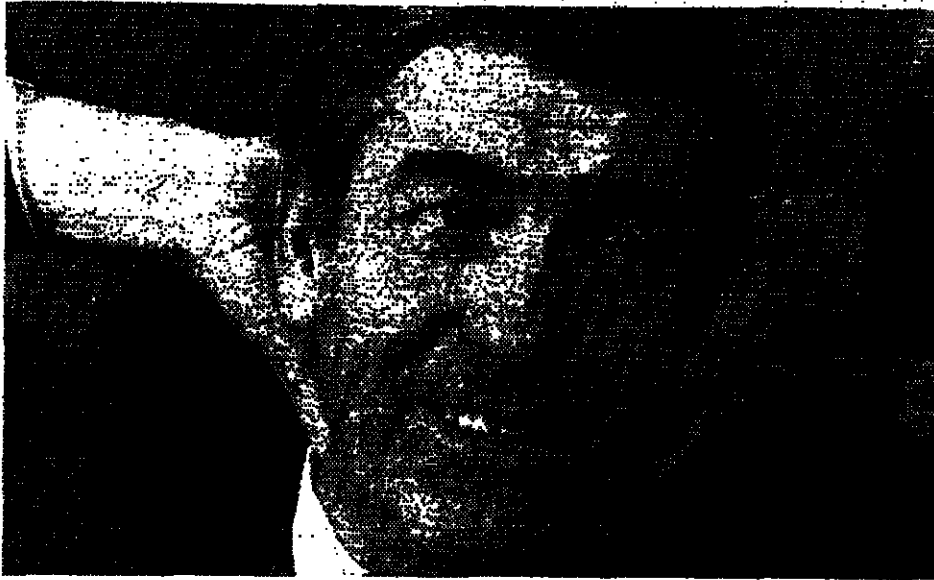
The combined attack from the left coincides with a groundswell of concern about replacing the D-Mark with a European currency. Both suggest that Chancellor Helmut Kohl could have a much more difficult ratification process than assumed hitherto.

The main SPD objection is over the failure to give the European parliament any additional powers in economic and monetary policy, and foreign and defence policy, even though national competences in those areas are being transferred to the Community.

In addition, the opposition is determined to exploit Chancellor Kohl's failure to obtain an additional 18 seats in the parliament for the former east Germany - but merely to have the problem considered.

RONALD VAN DE KROL LOOKS BACK AT THE DUTCH EC PRESIDENCY

Lubbers casts off role on high note



Ronald Lubbers: from draft treaty humiliation to personal triumph at Maastricht

THE success of the Maastricht summit is not only a personal triumph for Mr Ronald Lubbers, the Dutch prime minister, but also a diplomatic victory for the problem-plagued Netherlands' presidency of the EC.

With less than three weeks before it passes on the rotating EC presidency to Portugal, the Netherlands has regained the confidence it lost on September 30 when its original proposals for monetary and political union were rejected by every other EC member except Belgium.

The humiliation of "Black Monday" has now been erased, to the relief of many in the Dutch political establishment.

Though the Maastricht treaty has yet to be formally presented to the Dutch parliament for ratification, there is little doubt the document will be approved by an overwhelming majority, despite disappointment that the treaty does not do more to strengthen the European Parliament.

Mr Eelco Brinkman, the parliamentary party leader of Mr Lubbers' Christian Democrat party, told the lower chamber

that the Dutch presidency had "attained the maximum results within the limited space that was available for manoeuvring".

That judgment, echoed by most politicians, was music to the ears of Mr Lubbers, the foreign minister, and Mr Wim Kok, finance minister, who travelled straight from Maastricht to set out the negotiating results before parliament.

If Mr Lubbers has one further wish for his country's turbulent EC presidency, then it must surely be that next

week's two-day conference in The Hague on the signing of a European energy charter produces similar success. The energy charter conference - the brainchild of Mr Lubbers - aims to get 35 countries to agree on co-operation that will allow the Soviet Union's republics to exploit their energy wealth and central Europe to revitalise its economy.

Before he left for Maastricht, Mr Lubbers insisted that the Netherlands' presidency should be judged on more than the two-day summit alone. In a briefing for foreign correspon-

dents, he cited the Netherlands' intense efforts, led by Mr van den Broek, to bring peace to Yugoslavia in the circumstances, Dutch diplomacy achieved as much as could be expected. Another highlight of the Dutch presidency, he said, was the agreement on closer ties between the EC and EFTA. Nevertheless, after six months in the EC "hot seat" during an extraordinarily eventful period in recent west European history, the Netherlands will not be all that sorry to sit back and leave Portugal to pick up where it left off.

Delors tells of pact misgivings

By Andrew Hill in Strasbourg

A DISTINCTLY federal gloss was put on the Maastricht treaty yesterday by Mr Jacques Delors, prime minister of the Netherlands, which holds the EC presidency.

Opening the European Parliament's debate on the treaty, Mr Delors and Mr Jacques Delors, Commission president, said the treaty would increase the momentum of European integration.

Both predicted that despite reluctance to commit itself on social policy and monetary union at Maastricht, Britain would eventually fall into line with its 11 EC partners.

Mr Lubbers said the word "federal" had been dropped from the preamble to the treaty because it was open to wide interpretation. The amended reference to "ever closer union" with decisions taken as closely as possible to Europe's citizens was clearer.

Mr Lubbers' comments will fuel fears among Eurosceptics in the Conservative party that Mr John Major's "victory" at Maastricht may prove hollow.

Mr Lubbers indicated that the eventual aim should be to bring Community foreign and defence policy - which will be conducted outside the Treaty of Rome - closer to the new European Union, a trend which

would be resisted by the British government.

A decisive step has been taken but we can't be happy with it. We haven't reached our destination yet," he said.

Mr Delors gave a particularly warm welcome to the Emu proposals and the moves towards a common EC defence policy.

But Mr Delors said he had misgivings about the decision-making process for foreign policy. He called for the 1992 review of the treaty to give more weight to the European union's political institutions.

MEPs' reactions to the Maastricht agreement were mixed, and the main political groups are reserving judgment on whether to accept the treaty. If Strasbourg rejects the deal, the Italian and Belgian parliaments have said they will refuse to ratify the treaty.

Socialist MEPs are angry about Britain's refusal to endorse the new social policy clauses and Mr Gerhard Schmid, leader of the German Socialists, said yesterday that British MEPs should be barred from votes on Emu and social policy. The British opt-outs also threaten to undermine Tory MEPs' attempts to link up with Strasbourg's Christian Democrat group.

US pleased by deal at Maastricht

By Lionel Barber, US Editor in Washington

PRESIDENT Bush has led a generally positive US response to the Maastricht treaty on European union.

Fears of an inward-looking, protectionist "Fortress Europe", fashionable in Washington three years ago, have subsided as opinion-makers have become better informed.

The EC has also earned respect (if not affection) because it is increasingly seen as a force for stability on a continent witnessing the break-up of the Soviet Union and civil war in Yugoslavia.

Mr Bush said the evolving monetary union and single EC market opened up investment opportunities for US companies, but he warned that the new Europe must work hard to prevent a failure in the Gatt world trade negotiations.

The US hopes a Gatt agreement can be reached by the end of the year, a satisfactory outcome is viewed within the administration as a litmus test for how open the EC intends to be in future.

Although Mr Bush declared support for the EC members' efforts to strengthen the Western European Union, he was careful to stress that the Nato alliance would "remain the essential forum for consultation among its members" on security matters and defence commitments.

Swiss urged to apply soon to join EC

By Ian Rodger in Zurich

MR René Felber, Switzerland's foreign minister, has urged his government to apply to join the European Community as soon as possible.

"After seeing what has happened at Maastricht, the members of the European Free Trade Association (Efta) who wish to join the EC will have to move quickly. I cannot tell you what the cabinet will decide, but I think it should not wait any longer," Mr Felber said.

He said there was a risk that Swiss voters would be confused if the government did not make its policy with respect to the EC clear. The Swiss are to vote in a referendum in December 1992 on whether to accept the agreement to form a European Economic Area (EEA), negotiated two months ago between the EC and the seven Efta countries.

"If we wait too long, we will complicate any discussions on the European area. We risk also that people who want to join the EC will be against the EEA," Mr Felber said. Negotiations to join the EC would undoubtedly end with another referendum, and it was important to prevent the meaning of the two votes from getting mixed up.

Mr Felber said he had no concern about joining a common European currency.

EC agrees eco-label for consumer goods

By David Gardner in Brussels

EC environment ministers yesterday agreed to introduce a Community-wide "eco-label", designed to identify for consumers products which do least damage to the environment.

The first products bearing the label should be in the shops next autumn.

The EC label is intended to harmonise standards, because of the increasing proliferation both of national labels and environmental advertising of dubious accuracy.

The balance of opinion in industry and commerce favours a market instrument which reliably identifies products according to their environmental impact. Products will be assessed on the "green" impact of their whole life-cycle - from manufacture, through consumption or use, to how they are disposed of.

The scheme is voluntary and decentralised, in keeping with the principle of "subsidiarity" inscribed in the new European Union treaty agreed at Maastricht on Wednesday. The European Commission will set standards through a regulatory committee made up of experts from member states, and in consultation with consumer groups, environmental lobbies, industry and commerce.

Awards will be made nationally, with a centralised appeals procedure to avoid lax implementation or cheating. Any product meeting the standards will get the label. Products groups governed by separate legislation, like food and pharmaceuticals or dangerous chemicals, are not covered.

National eco-labels, such as Germany's "Blue Angel" which has been stamped on 3,600 products since 1978, will co-exist with the EC scheme. But Commission officials hope the



Community flower will eventually uproot them from consumer sentiment.

The environment ministers will today be joined by EC energy ministers, to take a joint view on the feasibility of introducing a mixed carbon and energy tax aimed at cutting greenhouse gases.

Commission expectations that it would get the go-ahead to bring forward legislation have dimmed. EC diplomats from several countries say the tax requires further, detailed study.

The Commission is proposing a tax levied half on the energy value of fuel and half on its carbon content. It would start with a levy equivalent to \$3 on a barrel of oil in January 1993, rising \$1 a year to reach \$10 by 2000. This is the date by which the Community is committed to stabilising carbon dioxide emissions at 1990 levels.

There would be exemptions for energy-intensive industries like steel and petrochemicals until such time as the EC's main competitors, the US and Japan, adopted similar measures. But concern that Europe would be blunting its competitive edge unilaterally is still widespread, particularly among the poorer, southern states.

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INTERNATIONAL NEWS

Manila fails to act on IMF demand

THE Philippine Senate yesterday went into recess for Christmas without passing revenue measures required by the International Monetary Fund, leaving the country's borrowing programme from the IMF suspended, Reuters reports from Manila.

The failure to act will delay a proposed deal to restructure \$5.3bn of Philippine commercial bank debt.

The Senate approved a national budget of 301.5bn (\$11.5bn) pesos for calendar 1992, but voted to restrict foreign debt payments to 10 per cent of 1990 export revenues. Servicing and repayment on the country's \$28bn external debt is equivalent to about 30 per cent of merchandise export revenue. President Corason Aquino was almost certain to veto the debt cap, politicians said.

The IMF is refusing to release more money from a \$900m loan package agreed last February until the government has the revenue measures in place to keep the budget deficit within target and put the loss-making National Power Corporation back on track. Politicians said the revenue measures would probably have to wait until sessions resume on January 13.

IMF endorsement of government policies, withheld since a scheduled review last July, is necessary for further Paris Club rescheduling of official debt next year and for a proposed restructuring of commercial debt to go ahead.

The IMF has not set any deadlines, but fund officials say meeting its requirements will become more difficult as the May presidential and congressional elections

approach. Governments involved in a five-year, \$10bn aid programme for the Philippines are also likely to be unhappy if the IMF programme is allowed to lapse and the next government has to renegotiate, diplomats said.

Mr Jesus Estanislao, finance secretary, who visits Washington next week, warned that the government could not afford to ease its austerity programme without jeopardising economic gains. He said in a memorandum to Mrs Aquino that the government was operating under very tight financial constraints and faced a gargantuan challenge in meeting proposed fiscal deficit targets for 1992.

Businessmen are banking on spending in the run-up to national elections next May to revive the economy, but Mr Estanislao has warned that the government cannot relax budget deficit targets if inflation and interest rates are to be reduced. "The tendency to give away the people's money to favour specific sectors or constituencies must be resisted," Mr Estanislao told Mrs Aquino.

A tighter hold on money supply has brought down inflation from a six-year peak of 19.3 per cent in September, to a year-on-year rate of 15.8 per cent in November. The government hopes to bring this down to just under 10 per cent during next year.

Mr Estanislao says a planned reduction in government domestic borrowing in 1992 may also reduce interest rates on treasury bills to 17 to 18 per cent from the present level of just under 23 per cent.



Presidential contender Jovito Salonga addressing supporters in Manila yesterday, shortly before being ousted as Senate chief in a revolt that could foreshadow a bitter fight for the Philippine presidency in the 1992 election

Burmese junta closes universities to end protests

THOUSANDS of Burmese students yesterday made their way home from universities closed by the ruling junta, Reuters reports from Bangkok.

The authorities closed the country's universities to end protests demanding the release of the detained opposition leader and Nobel Peace Prize winner, Aung San Suu Kyi.

Troops put down peaceful campus demonstrations with a show of bayonets and barbed-wire barricades.

The capital was quiet yesterday, but on Wednesday night a bomb exploded at the railway station in Mandalay, Burma's second city, killing two people and injuring 18. Radio Rangoon reported. The state radio said "unscrupulous subversive elements" were responsible.

Mandalay, a hotbed of anti-military activity during Burma's 1990 democratic elections, was the scene of two demonstrations against the junta on Monday and Tuesday, said a spokesman for a parallel government established in the jungle by political exiles.

Large demonstrations were held in Rangoon on Tuesday and Wednesday, until heavily armed soldiers, their bayonets unheated, isolated Rangoon University from the rest of the capital by building barbed-wire barricades. Thousands of military reinforcements were sent into the city.

Yesterday morning hundreds of troops took up positions outside the house where Aung San Suu Kyi has been detained since July 1989, a diplomat said.

Korea's historic accord masks long road to unity

John Ridding puts yesterday's pact into perspective

THE SMILES on the faces of the North and South Korean delegates as they left yesterday's talks in Seoul said it all. After more than 40 years of hostility and five rounds of discussions between the prime ministers of the two sides, an agreement was finally reached.

"We made history today, record this moment," a North Korean delegate told reporters after leaving a closed session of negotiations which had agreed on a declaration of non-aggression and reconciliation.

Full details of the agreement have yet to be announced, and the prime ministers of the two countries have still to sign the agreement. But the fact that the first substantial political accord between the two sides has been accomplished may come to represent a watershed in the long history of disappointments which have dominated contacts between the two Koreas.

In concrete terms, the agreement will reinforce the armistice agreement which has maintained the uneasy peace across the Korean peninsula since the end of the Korean war in 1953.

There are also clauses stating that both Seoul and Pyongyang accept each other's political systems and refrain from demanding each other's governments. Telephone lines between the military leadership of the two countries are to be installed and personal and media exchanges are to be increased.

But the agreement is perhaps more important for symbolic reasons. Anyone who has observed previous contacts between Seoul and Pyongyang will have been impressed by their genius for disagreement on the most basic of issues.

Analysts and diplomats in Seoul, surprised by yesterday's breakthrough, point to international pressures in explaining the change. In particular, economic hardship in North Korea and its increasing diplomatic isolation with the collapse one by one of communist allies, have prompted greater flexibility by Pyongyang.

Such flexibility was demonstrated by its decision to follow Seoul and apply for membership of the United Nations in September. It was also demonstrated by Pyongyang's decision to open negotiations with Tokyo aimed at normalising diplomatic relations.

But this week's talks have been the first time such flexibility has been applied to inter-Korean relations.

Compromise came, however, from both sides. Until now, Pyongyang has demanded that a non-aggression declaration be signed before any agreements on promoting economic or personal exchanges. Seoul has argued instead that measures to ease tensions must come before a non-aggression declaration.

In each of the four previous rounds of prime ministerial negotiations, which started in

September last year, this disagreement has been the stumbling block. Yesterday's decision to combine the various proposals in a single agreement appears to have finally cleared the obstacle.

But despite the fanfare surrounding the successful outcome of this week's talks, celebrations need to be tempered. In particular, the agreement did not cover nuclear issues on the peninsula, perhaps the single most important concern to Seoul and its western allies.

Mr Lee Dong Bok, South Korea's spokesman at the talks and a special assistant to Mr Chung Won Shik, the South Korean prime minister, said nuclear issues would be discussed at separate talks. These talks are likely to prove intractable.

Yesterday's progress may also have little impact on the process of reunifying North and South Korea. The two will remain almost completely isolated, with no telephone or mail links between their peoples. For all its new flexibility in the international arena, the North Korean regime is showing no signs of domestic political reforms which might allow greater contact with the outside world.

"It is tempting to see any progress between Seoul and Pyongyang as a force which will break the logjam of division," said one diplomat in Seoul. "But what we are seeing is a welcome reduction in tensions between the two Koreas, not a dynamic for one Korea."

Key Miyazawa supporter quits

MR Kiichi Miyazawa, the Japanese prime minister, suffered a political setback yesterday when one of his supporters resigned over allegations that he had illegally received political funds, Reuters reports from Tokyo.

A spokesman for Mr Miyazawa's faction of the ruling Liberal Democratic party (LDP) said that Mr Fumio Abe, secretary-general of the faction, told colleagues he was quitting because he had caused the premier embarrassment. The

Mainichi Shimbun newspaper has reported that Mr Abe admitted receiving ¥100m (\$841,000) from Kyowa Corporation, a steel frame manufacturer which went bankrupt late last year with debts of ¥200bn.

Mr Abe's office has denied the report. The alleged sum involved is far above the legal ceiling for political contributions.

"The reports are totally groundless," a spokesman for Mr Abe's office said, adding

that he was puzzled by the snap decision to quit. "I really don't know why he had to resign," he said.

Mr Miyazawa said earlier this week he had no knowledge of the alleged dubious deals.

According to press reports, Kyowa gave Mr Abe the funds in hopes of winning help in pushing through controversial plans to develop resort facilities including golf courses in Hokkaido on the northern island of Hokkaido. Hokkaido is Mr Abe's constituency.

Pakistani protesters claim government violence link

By Farhan Bokhari in Lahore

HUNDREDS of protesters yesterday blocked the main road in central Lahore, Pakistan's second largest city, for almost an hour amid growing opposition-backed criticism of government leaders.

The demonstration was generally peaceful, although police fired tear gas shells when protesters started throwing rocks at the post office. Later, a police motorcycle was set on fire, but riot police carrying batons stood close by.

Human rights activists, opposition politicians and workers were protesting against an incident last week when a close friend of former prime minister Benazir Bhutto was attacked and molested by masked gunmen at her home in Karachi. Ms Veena Hayat is the daughter of Mr Shaikat Hayat Khan, a veteran politician who once worked alongside the founder of Pakistan, Mr Muhammad Ali Jinnah.

Ms Hayat's friends and family have expressed the concern that she was the victim of last

week's attacks because of her links with Ms Bhutto. Many of her friends, her father Mr Hayat and opposition politicians have accused Mr Irfanullah Marwat, home affairs adviser to the Sindh government, of ordering the attack. The controversy has also involved President Ghulam Ishaq Khan, since Mr Marwat is his son-in-law.

At yesterday's demonstration protesters demanded the resignation of senior government leaders.

In recent days the government has denied any involvement and has ordered an inquiry by intelligence agencies. However, senior officials concede privately that the incident has become a source of embarrassment and could affect the government's credibility.

On Wednesday, the British government had expressed concern about the report and sought urgent clarification from the Pakistani government.

Ms Lamb, whose book was entitled "Waiting for Allah", was formerly the Financial Times correspondent in Pakistan.

Sharp rise in Indian unemployment feared

TRADE union resistance to the Indian government's economic reforms seems likely to grow as a result of projections published yesterday pointing to a sharp increase in unemployment over the next two years, David Housego writes from New Delhi.

According to a study commissioned by the International Labour Organisation (ILO), unemployment will rise by an additional 4m to 10m, between now and 1994, because of measures supported by the International Monetary Fund to reduce the budget and balance of payments deficits.

The estimate does not include potential job losses from closure of public sector industries - now the focus of a serious dispute between the government and the unions.

The variation in the projections reflects different assumptions about the pace of economic activity over the next two years.

Moi vows to end corruption

KENYA'S President Daniel arap Moi, under pressure from western donor countries to end high-level corruption, yesterday ordered the prosecution of any officials caught misappropriating public funds, Reuters reports from Nairobi.

Mr Moi told a rally, at a park in the capital, to mark 25 years of independence: "This is an era of transparency and accountability." He said a switch to multi-party politics, announced last week, was meant to enhance democratic practices.

Commonwealth mission to S Africa

A six-member Commonwealth mission will visit South Africa to examine the constitutional talks which are to begin next week, writes Michael Holman.

The mission, which includes Sir Geoffrey Howe, British former foreign secretary, "represents an important development in the Commonwealth's relations with Pretoria", Chief Emeke Anyaoku, the organisation's secretary-general, said.

Wholesale prices ease US inflation pressure

By Michael Prowse in Washington

WHOLESALE prices fell in the year to November, indicating weak demand is rapidly reducing inflationary pressures in the US economy.

The Labour Department said the producer price index for finished goods rose 0.2 per cent last month, a sharp improvement after an erratic 0.7 per cent increase in October. The index, however, was 0.5 per cent lower than in November last year.

Indices for producer goods at a less advanced stage of production - which indicate the likely future course of finished goods inflation - were even weaker. The index for intermediate goods was down 3.2 per cent on an annual basis; the index for crude goods was down 14.6 per cent.

Excluding the volatile food and energy components, finished goods prices rose 0.3 per cent last month, against 0.5 per cent in October.

Most analysts expect inflationary pressures at both wholesale and retail levels to continue moderating, giving greater scope for interest rate cuts to revive the sluggish economy. Retail sales rose 0.3 per cent last month, after seasonal adjustment but before allowing for inflation.

The economy is expected to be at least stagnant until the spring when the lagged effects of lower interest rates may spur a mild recovery. Some economists fear falling employment and confidence will lead to a further contraction of output.

Brady offers Congress talks on tax package

By George Graham in Washington

CONGRESS and the US administration yesterday took one more step towards agreeing on a package of tax-cutting measures.

Mr Nicholas Brady, treasury secretary, told the Senate finance committee yesterday that the administration would be flexible and was prepared to negotiate with Congress on the package of proposals that President George Bush plans to announce in his State of the Union address in January.

The secretary repeated the administration's refusal to accept any measures that would increase the federal budget deficit, raise tax rates or provoke a rise in long-term interest rates.

Even so, he said the administration would favour a tax cut for middle-income families as long as it did not increase the

deficit and was not financed by heavier tax rates for high-income families. "That is social policy, not an economic growth measure," Mr Brady said.

However, Mr Richard Darman, budget director, said the administration favoured using the peace dividend to reduce middle-income taxes over time.

As the administration and Congress members of both parties have climbed onto the tax-cutting bandwagon, a rearguard of economists and legislators is still seeking to prevent a rush to enact measures that would provide a short-term economic stimulus - but too late to help with the current recession - at the cost of long-term US economic health.

For all that, and despite opinion polls showing little enthusiasm for tax cuts, efforts to create a tax-cutting package

have gathered momentum. Senior figures in Congress now believe a package that bends the tight budget rules agreed last year is likely to be agreed.

This package could involve tax cuts which increase the budget deficit for one or two years, but are offset over a longer period by corresponding revenue increases.

"I think that's where we're going. I don't like it because it creates a bad precedent," said Congressman Leon Panetta, chairman of the House of Representatives budget committee.

The Bush administration has said that it would like to abide by the budget rules, negotiated at great political cost in 1990, but has opened the possibility of breaking the rules if it can do so with creating a panic in the financial markets that would drive up interest rates.

Argentina near debt proposal

THE Argentine government is putting together a comprehensive debt restructuring proposal to put to commercial banks when they open negotiations next month, John Barham writes from Buenos Aires.

Economy ministry officials say the proposal will be similar to previous debt reduction deals agreed by banks with countries such as Venezuela under the Brady debt reduction plan. A detailed proposal will not be settled until the day of the meeting with banks, although a general outline is now starting to emerge, they said.

Mr Domingo Cavallo, Econ-

omy Minister, has promised that Argentina's \$61bn foreign debt will be fully restructured in 1992, a decade after the regional debt crisis began. Normalising relations with banks is viewed by the government as crucial in its efforts to ensure economic stability.

The outline suggests the government may offer banks options for clearing about \$6bn in interest arrears. One option may be for banks to stretch payments over 15 years, the other to receive a partial upfront payment and capitalise the rest of the debt, which would then be treated as part of loan principal. Banks now

receive token monthly interest payments of \$60m.

On the remaining \$55bn of bank debt, Argentina would offer these options to banks:

• The exchange of old loans for concessional bonds with reduced interest payments or a reduction in principal, perhaps of 37-40 per cent. Government bonds backed by US Treasury zero-coupon bonds would be security for the debt.

• A buy-back of debt for cash at the market price.

• New loans.

Talks are continuing with the IMF over compliance with a \$1.04bn one-year standby programme that began in August.

New links across the border

Damian Fraser on the US and Mexican presidents' weekend meeting

WHEN Mexico's president, Carlos Salinas de Gortari, meets Mr George Bush tomorrow at Camp David, the two leaders will rightly claim that official bilateral relations have never been better.

The presidents will have met eight times since being elected three years ago, and a friendship of sorts has blossomed. The spate of issues that bitterly divided Presidents Ronald Reagan and Miguel de la Madrid in the 1980s - immigration, drugs and Central America - has been resolved or pushed into the background. Instead, Presidents Bush and Salinas have gone about (almost single-handedly) pushing their countries into a North American free trade agreement (Nafta).

The irony is that, now the relations between the two could hardly be better, they seem to matter less. The fate of the free trade agreement is in the hands of the US Congress, rather than the US president, Democratic members of Congress are responding to many pressure groups - from Hispanic businesses to labour unions - lobbying for or against the treaty.

The Mexican government, for perhaps the first time, has thus become embroiled in domestic US politics. Those Americans who oppose the treaty focus on Mexico's environmental record, poor protection of human rights, and often appalling labour conditions. Those in favour - big business and most Hispanic groups - talk about the Mexican economic miracle being engineered by Mr Salinas and his team of technocrats.

The Mexicans, then, have had to re-think their relations



President Salinas: Backed by a team of technocrats

with the US. Good ties with the administration are now almost taken for granted but the government is looking to build relations with Congress and, crucially, with the US public.

Mr Gustavo Petricoli, Mexican ambassador to Washington, is such a firm believer that US foreign policy in Mexico is no longer made in Washington, but in letters to Congress members, that he spends more than a third of his time outside the capital selling the "new Mexico" to almost any American who will listen.

In this vein, the Mexican government has started for the first time to cultivate the 22m Hispanics (9 per cent of the US population), of whom more than half are Mexican-Americans, in the hope that they may become as effective a lobby for Mexico as American Jews have for Israel.

On coming to power, Mr Salinas appointed an ambassador-at-large for the Mexican diaspora, who travels Mexican-American communities promo-

ting the home country. The president has invited prominent Mexican Mexicans to Mexico, awarded them prizes, visited Mexican-American communities in the US, and fought for their rights at meetings with the US administration.

Mr José Nino, president of the Hispanic Chamber of Commerce in the US, says that, through these efforts, relations between Mexican-Americans and their home country have blossomed in the past three years. According to Mr Nino, some 200 Hispanic chambers of commerce have become activists for free trade with Mexico.

In Washington, the Mexican government has spent some \$5m on a small army of lobbyists and public relations firms to sell Mexico and Nafta. Mr Timothy Bennett, a trade lobbyist for the Mexican private sector, says Mexico used not "to work Capitol Hill, ambassadors were terribly unsophisticated about how policy was made". Now Mexico's trade ministry has files on almost every mem-

ber of Congress. The intense lobbying by the Mexican government has encouraged the Mexican opposition to take their case to US public. Mr Cuauhtémoc Cárdenas, leader of Mexico's nationalist Party of Democratic Revolution, and other party members have crossed the US proposing a Continental Initiative on Development and Commerce that would incorporate workers' rights, US aid to Mexico, and the environment to the treaty.

Mexican intellectuals, frustrated by the lack of attention paid to them at home, have gone to the US Congress to inform attentive staff members of Mexico's democratic ways and lack of respect for human rights.

Trilateral co-operation in the opposition to Nafta has been such that some academics have started to talk of an emerging North American polity. Ms Denise Dresser, of Grupo de Economistas y Asociados, has argued, in light of the debate over Nafta, that "events in Mexico are increasingly shaped by events in the US and vice versa, rendering the distinction between foreign and domestic affairs increasingly obscure".

This notion might be a little premature but the time when the US State Department and Mexico's foreign ministry determined US-Mexican relations is well and truly over.

US executive pessimism over Gatt services pact

By William Dufforce in Geneva

TOP US executives say that there is too little time to negotiate the removal of barriers to financial services under the current schedule for completing the Uruguay Round trade talks. They may decide not to back an international services agreement when it is presented to Congress for ratification early in March.

Without binding commitments by other countries to open their markets to financial services, an agreement would "provide virtually no tangible economic benefits to the US", the chairmen and executives of 15 large US services companies and trade associations said in a letter to President George Bush last month.

The chairmen of American Express, Citicorp and American International Group have told the Senate finance committee that a services agreement which did not eliminate existing barriers to trade would lock the US market open and the markets of many other countries closed. On Monday chief executives pressed their case to senior officials of the State Department and the National Security Council.

Officials from the US Coalition of Service Industries have been making the same points to trade negotiators in Geneva. The US services industry would regard as inadequate an agreement comprising a tough framework of international

rules and an annex for financial services, but with little or no assurance that foreign markets would be opened, and with no mechanism to prevent "free riders" - countries that would sign the agreement but would make few, if any, binding commitments to liberalise.

More than 40 countries have tabled offers of liberalisation but US services executives say it would be impossible to negotiate detailed commitments in such a complicated field in six or seven weeks after January 13, the target date for the completion of final agreements in the Round.

"If there is not time to do it right, then negotiators must at least secure a down payment of initial commitments and address the free rider issue," Mr William Canis, vice-president for international corporate affairs at American Express, said.

"An agreement will not run in Congress if we say we have got a good set of international rules, and a standstill agreement under which countries promise not to raise new hindrances, but that roll-back of restrictions might be five years down the road."

The situation is ironic because it was the US services industry that insisted against strong foreign opposition on having services put onto the agenda of the Uruguay Round. US officials in Geneva say it

is technically feasible to negotiate liberalisation commitments by March 1, but governments would need to be more serious about doing business and commit more staff and resources than they have done so far.

They say the US is insisting on including in the agreement provisions that would allow it to refuse to apply benefits to countries that in the US view did not offer sufficient liberalisation in financial services.

US semiconductor companies plan to ally with computer manufacturers in Europe to press for abolition of EC tariffs on imported computer chips.

Europe's chip manufacturers - led by SGS Thomson, Siemens and Philips - have long been at loggerheads with European computer manufacturers over their insistence on tariff protection.

News of the alliance - between the Semiconductor Industries Association (SIA) in the US, and Olivetti and Machines Bull in Europe - is therefore not unexpected, but heightens political pressure on EC chip makers. The EC charges a 14 per cent tariff on imported chips. European chip exporters complain that this costs them \$340m a year.

EC computer manufacturers complain at the same time that the tariffs raise their costs and undermine their international competitiveness.



Japanese farmers at a rally in Tokyo yesterday in support of retaining the ban on rice imports

Japan's MPs split on rice imports

Japanese members of parliament, hitherto firmly opposed to rice imports, showed a rare sign of disunity at a mass protest called by farmers yesterday in Tokyo, Renter reports from Tokyo.

Some 5,000 Japanese farmers and representatives of com-

sumers travelled from all over the country to attend. The National Council of Farm Policy Representative Organisations urged all 708 members of the lower and upper houses to sign a petition calling for the rice import ban to be maintained. But only 565 agreed to

sign, with several influential members including a former prime minister, Mr Yasuhiro Nakasone, and former deputy prime minister, Mr Shin Kanemura, refusing.

Farm leaders said this could have serious political consequences.

Leipzig Fair comes in from the cold for a DM1bn facelift

By David Dodwell, World Trade Editor



LEIPZIG is to convene 25 trade fairs in 1992, abandoning past communist bloc traditions of "universal fairs", and instead targeting specialist fairs ranging from environmental protection to computer-aided applications.

Mr Siegfried Mattern, managing director of the Leipzig Fair since August, said in London yesterday that DM1bn (\$300m) is to be spent modernising facilities for the fair. This will include a new technical fair site on the city's outskirts, and rationalisation of the 16 existing city centre venues down to four. The government has granted DM300m as part of the aid to modernisation.

The centrepiece of the ambitious 1992 programme will be four fairs running in parallel in early March which will replace the traditional Leipzig Spring Fair. These will focus on industrial engineering, the environment, traffic engineering, and information exchange.

The Leipzig Fair, which has been held for 225 years, has in recent decades acted as a conduit for trade and investment between the former Comecon economies, and the west. German unification, and the collapse of communist regimes across eastern Europe, has therefore forced a radical rethink of the role of the fair.

With west German staff assuming executive control of

the organisation since August this year, the fair now aims to be the focus for reconstruction and development of the eastern states of Germany, as well as maintaining a role as a conduit for trade and investment in eastern Europe.

Mr Mattern yesterday emphasised that the German government is targeting the former east Berlin, Leipzig and Dresden for rapid development with both Leipzig and Dresden in the state of Saxony, this will underpin the importance of the fair in regional development.

He remains confident that Leipzig's special role as a conduit to the east will ensure future importance. He pointed to expertise in dealing with barter and compensation trade, as well as the arrangement of finance for deals with countries in eastern Europe.

He expects design plans for the new technical fair to be finalised by March, with work beginning early in 1993, and the fair site opening late in 1995. A rapid transit railway, and other new infrastructural work, is also intended to be ready by then.

EC to give go-ahead for tough curbs on use of aid to gain markets

This doesn't mean less aid - more could be spent on schools and hospitals rather than on promoting exports, writes William Dawkins

THE European Community is expected on Monday to give the green light to tough new rules to curb industrialised countries' abuse of aid budgets to buy market shares in the developing world.

A meeting of EC finance ministers is due to ratify the deal, agreed in principle by members of the Organisation of Economic Co-operation and Development (OECD) in October. It promises to be the climax of two years' sometimes heated negotiations on an idea

originally tabled by the US and Canada, who had complained that the use of so-called tied aid was distorting free competition for some of the fastest growing export markets.

Officials from 22 of the 24 OECD member states will meet in Paris on January 27 to 29 to write up the rules, which are expected to come into effect in the first two months of 1992.

This will, for the first time, allow OECD members to vet in advance each others' aid projects to ensure fair play. The aim, say officials, is to settle

bitter arguments over the use of aid to promote exports and to separate aid and commerce.

"Few people realise how revolutionary this is... It doesn't mean there will be less aid, but it does mean that aid will be used for schools and hospitals rather than for promoting exports," says one official.

But will it work? The deal has two main points: to ban aid to commercially viable projects, and to outlaw the use of aid to soften the terms on export credits to upper-medium income developing countries

like Singapore and South Korea. An OECD committee, made up of trade officials from all member states except for Iceland and Turkey, is the body in charge of refereeing the new rules.

Iceland and Turkey do not take part in the OECD's arrangement on officially supported export credits. Known as the consultations group, the committee will meet monthly in Paris and must be consulted on any officially funded aid project worth

more than SDR50m (£38.6m). It will be up to the group to decide whether or not the projects are commercially viable, using as a rough yardstick whether a scheme has been offered bank finance, or if not, whether it ought to have been offered a loan from a commercial bank. There will be no vote, but a consensus on "lack of substantial support" among group members.

Projects worth less than SDR50m must also be notified to the group. But they will be automatically cleared, unless

an OECD member exercises its right to raise an objection, in which case a consultation must be carried out.

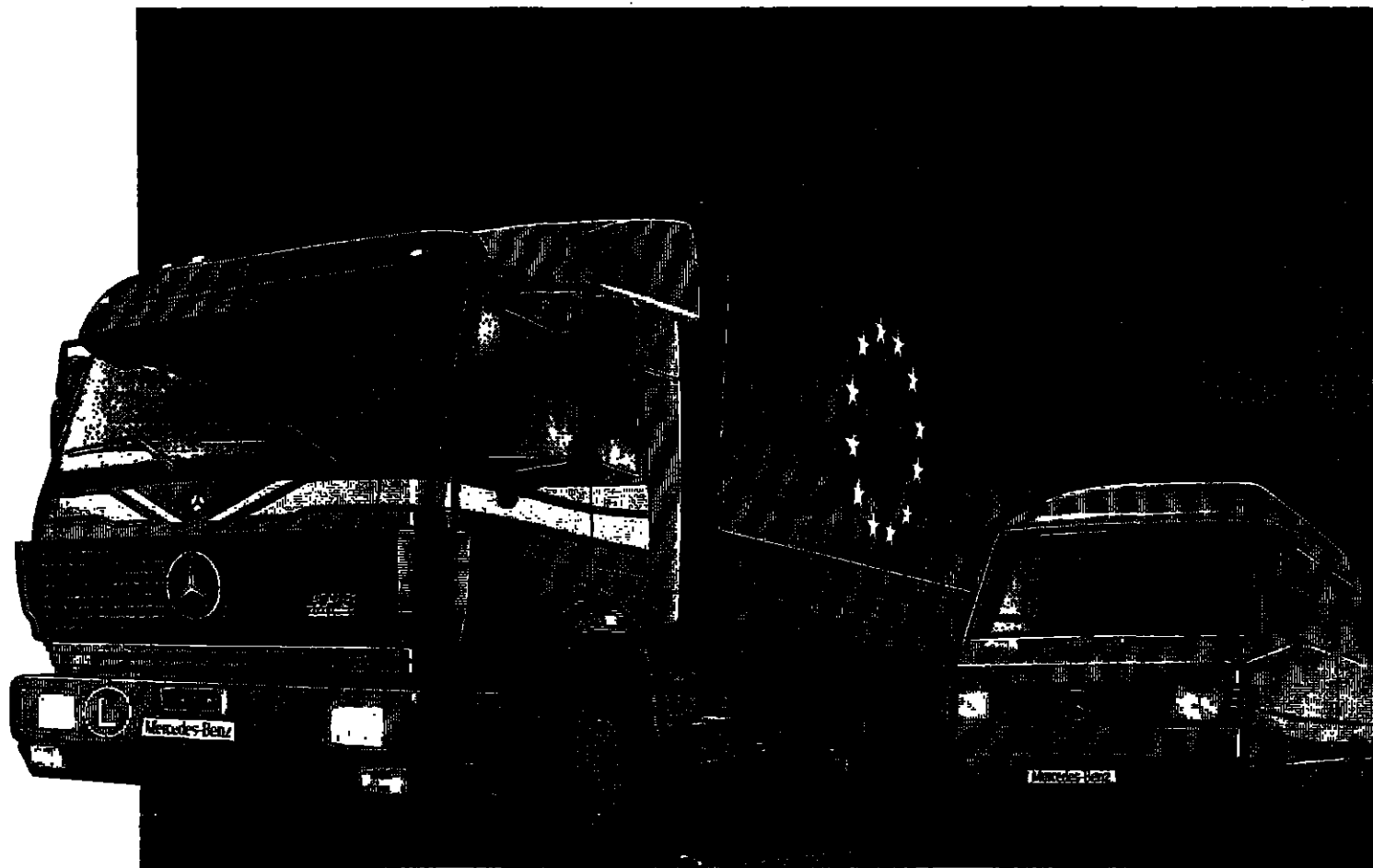
Officials admit that these are rough yardsticks and that they will be working to a finer definition of commercial viability as they go along. The initial indications are that the consultations group is facing a "substantial" case load, mainly involving projects funded by Italy, Spain and France, which had held up the deal to obtain softer terms. Japan has also been a keen user of tied aid.

OFFICIAL AID AS PERCENTAGE OF GOVERNMENT SPENDING

	1986	1987	1988	1989	1990
Australia	1.9	1.3	1.3	1.3	1.3
Canada	2.1	2.2	2.0	2.0	1.7
Denmark	2.8	2.8	2.9	2.9	2.9
France	1.9	2.2	2.0	2.0	2.0
Germany	2.6	2.6	2.5	2.4	2.4
Italy	1.0	1.1	0.9	0.9	0.9
Japan	1.1	1.2	1.2	1.3	1.2
Netherlands	2.5	2.5	2.5	2.7	2.9
Sweden	2.7	2.9	2.9	3.1	3.1
UK	1.2	1.1	1.2	1.1	1.1
US	0.8	0.8	0.7	0.6	0.6

* Not available

Source: OECD



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UK NEWS

European group calls three jails 'inhuman'

By Emma Tucker

THREE British prisons were condemned for their "inhuman and degrading treatment" of inmates by a council of European committee yesterday.

The prisons at Brixton and Wandsworth in south London, and Leeds in northern England, suffered from a overcrowding, inadequate activities for inmates, lack of cell sanitation and poor hygiene, said the report, written by a delegation from the European Committee for the prevention of torture and inhuman or degrading treatment or punishment.

Mr Kenneth Baker, the home secretary, under pressure following prison riots last year and the escape of two IRA inmates from Brixton prison this summer, did not accept the severity of the committee's criticisms. But he admitted conditions at the three prisons needed "improvement" at the time of the delegation's visit last summer.

The delegation heard no allegations of torture in any of the jails or police stations it visited nor was any evidence of torture found.

Prison reformers endorsed the findings of the report, which was published as Judge Stephen Tunnin, chief inspector of Prisons, told the government that British prisons were "a long way from providing a humane environment in which the dignity of the individual can be preserved".

He recommended prisoners should be given more "meaningful" work.

"Sewing mail bags may be only marginally better than being locked in a cell," said the report.

AIR TRANSPORT USER'S REPORT

London's role as hub at risk

By Daniel Green

LONDON WILL lose its pre-eminence as the European hub for air traffic unless an extra runway is commissioned at any of London's three airports, warned the independent Air Transport User's Committee (AUC) in its annual report yesterday.

The AUC has long campaigned for the extra capacity. "That successive governments have failed to provide this is a national scandal," said Mr John Cox, the AUC's chairman. He said that Paris and Amsterdam were well-placed to take up any traffic that overflowed from London. A new runway was needed by the turn of the century.

The Civil Aviation Authority (CAA) and BAA, which operates most UK international airports, acknowledge capacity problems. Their priority, however, is to build a £1.3bn fifth terminal at Heathrow airport to the west of London, used by more international passengers than any other airport.

A report on runway capacity

HESELTINE SEES VISION OF CAPITAL

A RADICAL initiative in development control in London, designed in particular to extend and improve green areas in east London, were foreshadowed yesterday by Mr Michael Heseltine, environment secretary, in a speech on the future of London, writes Andrew Adams.

But Mr Heseltine gave no indication of government plans to reform the government of London, despite growing calls - some from leading Conservatives - for an authority to tackle strategic transport and land use issues relating to the capital.

In the south east of England is due to be submitted by government working party to the secretary of state for transport before the end of 1992.

A decision to go ahead with construction would be controversial, with environmentalists and local residents trying to

The government was prepared to consider vacating Somerset House, on central London's Strand, head quarters of the Inland Revenue, and was looking for "some imaginative public use" for the building.

Beyond that, Mr Heseltine offered little but praise for the status quo. "What matters is the range of London's strengths, a range unparalleled elsewhere," he said. "It is the centre of gravity that draws the world and gives its own citizens unrivalled diversity."

Editorial comment, Page 16

and the AUC says the capability of the airport to attract big carriers is largely untested.

The AUC also reported yesterday that the most common complaint it received from passengers was over flight ticket restrictions. Many buyers of cheap tickets were not being told of the small print that makes it expensive to cancel or change the flight.

The European Commission also came under attack for its "limp" response to complaints that some European air fares were too high. The AUC called for legislation and heavy fines to prevent "excessively high fares" and predatory pricing.

The AUC renewed its call for smoke hoods to be introduced on aircraft. It said these were the best protection against smoke and fumes in case of a fire on board.

It claimed to have medical evidence that the CAA's preferred solution, water sprinklers, "would not provide passengers with complete protection."



Cold Comfort Farm: Freezing weather gripped many parts of the UK, such as rural parts of Yorkshire (above) where temperatures fell to -10 degrees Centigrade. Ice, freezing fog, heavy frost and snow hit some roads and rail services. Weathermen warned there could be worse to come.

BRITAIN IN BRIEF



Ford expects big increase in exports

Ford of Britain, the subsidiary of the US group, said export production of cars would nearly triple this year from 1990 levels, raising export earnings to more than £2bn.

Mr Ian McAlister, the new chairman of Ford of Britain, predicted earnings from overseas sales would rise by 35 per cent to £2.16bn from £1.6bn in 1990 as production is set to increase to 174,000 from 64,000.

Total sales next year should rise to 1.74m - 1.75m, an increase of around 10 per cent on the 1.58m total Ford now expects for 1991 said Mr McAlister. Within that total, he expected Ford to reverse several years of decline in its own market share, helped by the introduction of new models.

Bankruptcies 'at worst level'

The opposition Labour party claimed that bankruptcies had reached their worst level for more than 20 years with official figures showing the recession was closing more companies than were being formed.

Mr Gordon Brown, Labour's trade spokesman, said business failures had risen by 71 per cent this year, with every British region showing a rise of over 50 per cent in companies filing for bankruptcy.

TVS seeks legal action

TVS entertainment applied to the High Court for leave to seek a judicial review of the Independent Television Com-

mission's decision not to renew its franchise for south and south-east England.

The ITC now faces legal challenges from three of the losers in the October auction of UK television broadcasting franchises, raising further doubts about whether the shape of the new ITV network can be finalised in time to begin broadcasting at the beginning of 1993.

Engineers seek budget change

The Engineering Employers Federation has called on the government to increase capital allowances in next year's Budget from 25 per cent to 40 per cent to stimulate manufacturing investment.

The EEF's demands were put to Mr Norman Lamont, the chancellor of the exchequer, by a delegation led by Sir David Lees, EEF president. They argued for a progressive increase in capital allowances, officially known as writing down allowances, to 100 per cent by the mid-1990s to correct what the federation regards as a long standing fiscal bias against manufacturing investment.

Tax measures will become increasingly important with sterling's membership of the European exchange rate mechanism limiting the government's scope for interest rate reductions, Sir David said.

R&D spending questioned

The government may be spending £500m a year less on research and development than its official statistics indicate, the National Audit Office says in a report today.

The reason is that some expenditure classified as defence R&D does not fit the internationally accepted "Frascati" definition. This is used by the Organisation for Economic Co-operation and Development (OECD) to compare R&D spending in different countries.

According to the Frascati definition "the basic criterion for distinguishing R&D from related activities is the presence in R&D of an appreciable element of novelty." The NAO says £500m of the £2.2bn Department of Defence R&D budget falls outside this definition.

Botnar attacks dawn raid

Mr Octav Botnar, chairman of Nissan UK, has called on the Inland Revenue to admit that its dawn raid on the company in June "should never have taken place". The raid was the biggest the Revenue has mounted.

The company, whose 21-year-old contract to distribute Nissan vehicles will be terminated by the Japanese manufacturer at the end of this month, should now be permitted by the Revenue "to carry on with saving what is left of our business", Mr Botnar said.

He and the Revenue refused either to confirm or to deny reports that Nissan UK had been presented with a bill for allegedly unpaid taxes of £265m-£270m as a result of the Revenue probe.

Capital issues

Companies and public authorities raised £2.3bn in November in new capital issues, bringing the total for the first 11 months of 1991 to £28.6bn, according to figures published yesterday by the Bank of England. In 1989 and 1990, new issues totalled £26.6bn and £20.0bn respectively.

Habitats under threat

Extensive damage is being caused to natural habitats for plants and wildlife by developers, sporting interests and farmers, a report by Wildlife Link, representing 22 of Britain's leading conservation organisations, said.

The group is consulting the government on reform of the Wildlife and Countryside Act to give greater protection to these sites of special scientific interest (SSSIs). Its report says 40 per cent of the sites show deterioration and 21 per cent are under threat.

Greene first editions sold

Graham Greene's 85-year-old widow Vivienne sold 55 dedicated and inscribed first edition copies of her husband's novels, short stories and plays at Sotheby's with prices doubling and trebling estimates.

'Flawed' figures mar safety record

By Diane Summers, Labour Staff

OFFICIAL figures on the number of workers injured each year in Britain are seriously flawed, with over two-thirds of workplace accidents remaining illegally unreported, the Health and Safety Executive (HSE) disclosed yesterday.

Mr John Rimmington, HSE director general, appealed to the courts to recognise the seriousness of offences that led to deaths and accidents at work.

He said, however, a recent comparative study of health and safety in European Community countries showed Britain had the best industrial

safety record, with Germany as Britain's closest rival in low overall accident rates.

The latest estimates of injury levels "do not affect our comparative position in Europe," he said.

The latest picture, based on a survey of households, rather than employers' returns, means that industry should be reporting to the authorities about 890,000 non-fatal but serious accidents each year, compared with under 200,000 currently recorded.

He warned that "big money" was now being lost. "The cost

of employers' liability insurance is now running at £570m a year. Do companies realise that incidents which are usually entirely preventable may be costing 10 per cent or more of their operating margin?"

The latest figures show there were a total of 560 fatalities to employees and members of the public arising out of incidents covered by health and safety at work laws. This compares with 681 the year before.

Construction remains the most dangerous sector with, says HSE, "unacceptably high" numbers of deaths and inju-

ries. On average, a construction worker is killed every three days and a member of the public every month, show the figures.

After substantial reductions in the 1960s and 1970s, employee fatalities in industry overall seem to have levelled off at around 360 a year, said HSE.

Increasing fragmentation of industry, the growth of self-employment, and a spread in the use of subcontractors meant that safety standards were under threat, said Mr Rimmington.



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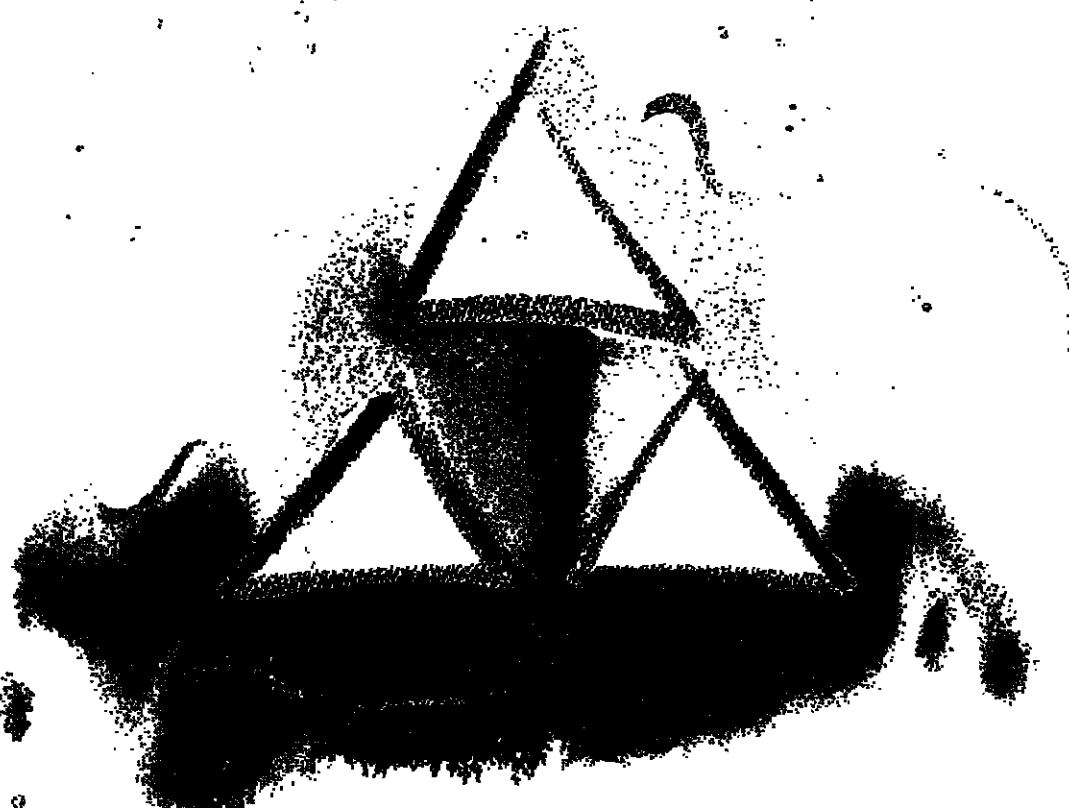
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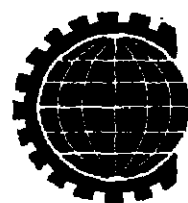
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World Development Awards for Business, 1991

On December 11 awards were presented by The Rt Hon Lynda Chalker, MP to British companies for the contribution which their commercial activities have made to economic and social progress in developing countries.



Your company could benefit from the recognition conferred on it by winning one of these awards in 1992. Details are available from:

THE WINNERS in 1989, 1990 and 1991 were:

THE IBM AWARD FOR SUSTAINABLE DEVELOPMENT
Booker Tate Ltd
SWS Filtration Ltd
Frank Graham Consulting Engineers
THE RTZ AWARD FOR LONG-TERM COMMITMENT
Micron Sprayers Ltd
Perkins Group Ltd
Duncan Brothers (Bangladesh) Ltd
THE WILLIAMSON TEA AWARD FOR SOCIAL PROGRESS
Harrisons and Crosfield PLC
J.P.M. Parry and Associates Ltd
ELE International Ltd
THE WORLD VISION AWARD FOR DEVELOPMENT INITIATIVE
Dr Nicola Bradbear
Anita Roddick
THE CWDE AWARD FOR EFFECTIVE COMMUNICATION
Unilever PLC
Tumi Latin American Craft Centres

Centre for World Development Education

1 CATTON STREET, LONDON, WC1R 4AB Tel: 071-831 3844

Ferry ship officers vote for action at Sealink

By Richard Tomkins

SEALINK Stena Line, the Scandinavian-owned ferry operator, was plunged further into crisis yesterday as ship officers in Britain voted to take industrial action over the company's cost-cutting plans.

Stena Line, the Swedish ferry company which acquired Sealink last year, has threatened to close the company if the rationalisation is not fully achieved by December 31.

The officers who voted for industrial action are members of Natus, the ships' officers union, employed on the company's three Irish Sea routes. Natus issued a short statement yesterday saying a majority of officers on each of the three routes had voted in favour of industrial action.

Sealink said that of 307 officers eligible for the ballot, only 116 had voted for industrial action. "That leaves the union with no mandate for any form of stoppage," the company said. "We have made it clear that the job losses will proceed as planned. If people refuse to do their normal duties, they will be in breach of their contracts and will be liable to instant dismissal without compensation."

Officers on Sealink's four routes between the UK and the Continent have not so far been involved in industrial action. Sealink has run into financial difficulties because it has been unable to generate sufficient profit to meet the interest payments on the £350m which Stena Line paid to acquire it.

Its mounting losses have wiped out the parent company's profits and left it forecasting losses of \$150m (£80m) for the year to December 31. Sealink is attempting to stem its losses by ending the Falkenstein-Boulogne car ferry route, cutting 1,500 jobs from the workforce of 6,000, and freezing pay until 1993.

The crisis threatens to embroil the government in Sealink's troubles because it holds a special "golden" share in the formerly state-owned company for defence purposes. The share demands that Sealink's operations must not be to the prejudice of national interests.

Major steps up offensive over Maastricht

By Ivo Dawney, Political Correspondent

MR. JOHN MAJOR last night pressed home the Tories' post-Maastricht public relations offensive with a party political broadcast commanding the outcome of the European Community summit as "Right for Europe, right for Britain, right for our future."

The prime minister's carefully worded address, delivered in presidential style from his Commons office, claimed that through "straight talking and hard bargaining" he had both safeguarded Britain's interests and advanced "the interests of Europe."

But the broadcast also sought both to dismiss Labour's charges of isolationism and throw down a gauntlet to hardline opponents of monetary union within the Tory party by stating that the government would participate closely in the forthcoming talks on EMU.

Mr Major followed this with a passage certain to infuriate the opposition when he said his refusal to agree a social chapter to the Treaty was because this would have taken the country back 12 years to "the bad old days of strikes and trade union power."

That claim will provoke further anger from Labour after fierce exchanges earlier in the Commons over the impact of the proposed social chapter on employment law. Mr Major had to play the "union card" to explain his rejection of the social chapter in the Treaty talks.

Challenged by Mr Neil Kinnock to explain why Britain could not agree to measures acceptable to other EC conservative leaders, he replied that other countries did not have the UK's trade union structure or its record of union militancy "to which we have no intention of returning."

His answer prompted Mr Tony Blair, Labour's employment spokesman, to claim that Mr Major had willfully misled the Commons by wrongly suggesting that the social measures would give the EC control over union laws from ranging from pay bargaining to the right to strike.

Conservative Central Office, party workers were launching a propaganda blitz aimed at rallying the party round the country behind the Maastricht agreement prior to next week's two day Commons debate.



Party piece: Tory chairman Chris Patten addresses the media in Downing Street after yesterday's cabinet meeting

On Saturday, Mr Norman Lamont, the chancellor, and Mr Douglas Hurd, the foreign secretary, are to brief a conference of prospective parliamentary candidates in London.

Labour officials claimed last night that their private polling taken on Thursday had shown that the party was holding a 3

point lead over the Tories by a 44 per cent to 41 per cent margin. A general election is due before July 17 next year.

● Satisfaction with Mr John Major's Maastricht performance and a strong Wall Street invigorated the London equity market with the FT-SE 100 index rising 43.1 points to

2423.3. Stocks were lifted by a variety of positive developments - domestic political cheer on Europe, encouraging US retail sales and core inflation figures, and demand for FT-SE January futures in the hope of a New Year equity rally.

● Ministers are pressing building societies, home loan

and savings institutions, to put a moratorium on as many housing repossession cases as possible amid Tory fears at the electoral damage of increasing numbers of hard-hit mortgage payers. A freeze has been discussed by Mr Tony Newton, social security secretary, and the main mortgage lenders.

Retailers face tough Christmas trading

By Rachel Johnson, Economics Staff

CHRISTMAS trading will be "tough and go" for Britain's hard-pressed retailers, according to the latest quarterly survey of distributive trades by the Confederation of British Industry (CBI).

Sales volumes in all three sectors - retail, wholesale and motor trade - were "poor for the time of year", forcing businesses to shed staff and cut prices in the run-up to the busiest trading period of the year.

"It's tough out there. There are 12 shopping days (including Sundays) to Christmas - it's tough and go for retailers," said Mr Nigel Whitaker, chairman of the survey panel of the UK employers' organisation.

Sales volumes had risen above the depressed levels around the time of the Gulf war and, in the survey period from November 15 to December 14, were also higher than the same period in 1990.

But the CBI said last month's year-on-year increase was built on very low levels and attributed the slight growth to "heavy price discounting" by retailers.

As a result, retailers expected the "modest" improvement in sales volumes to continue only if they continued discounting items sharply, particularly clothing, footwear and electrical household goods.

If the discounting stimulated sales, December's sales volumes could turn out to be "only a little below average".

The number of retailers expecting to raise average selling prices has decreased steadily for a year, falling from 68 per cent in August to 62 per cent in November.

Retailers were attempting to encourage business by bringing forward "January sales" to November, while the Christmas shopping period got later and later each year, the CBI said.

While this survey suggests that discount offers are boosting trade, many customers may simply be bringing forward purchases that they would have otherwise made in the January sales or even further into 1992, Mr Whitaker said.

European dilemma returns to haunt Thatcher

The former prime minister is facing a choice between instinct and party loyalty, writes Philip Stephens

It will be agonising, lonely, decision. Over the next few days Mrs Margaret Thatcher must decide whether to sacrifice her principles or her political reputation.

Europe, the issue which loomed so large in her downfall last year, is once again at the heart of the dilemma. If she remains true to her publicly stated principles then she will vote against Mr John Major in next week's House of Commons debate on the Maastricht summit. But that will leave her virtually isolated; her achievements, her place in the Tory party history books will be forever besmirched.

Yet if she votes for the deal struck by her successor she

will be accepting the possibility of sterling's absorption in a single European currency; the start-up of which she sees as the conveyor belt to federalism. She will know the crusade against European integration is lost.

As Mr Major announced the outcome of the summit in the House of Commons this week, Mrs Thatcher nodded approval each time he listed the federalist initiatives that he had thwarted. She was impressed and delighted that he had stood firm against giving Brussels a role in Britain's employment legislation.

There are other aspects of the political union treaty which she will be unhappy

about. She wanted no increase at all in the competence of Mr Jacques Delors' Commission. Despite the safeguards she can see no role at all for the Community in defence policy.

For her it is a wedge which might eventually lever Britain out of the Atlantic alliance - which has been at the heart of its defences.

Overall, however, as the prime minister who signed the Single European Act Mrs Thatcher would find it hard to betray her party six months before a general election on the basis of Mr Major's signature on the political union treaty.

It was not this treaty which prompted Mrs Thatcher to label her successor "arrogant"

last month for refusing to contemplate a referendum on the outcome of the summit. Her fears centre on economic and monetary union. For her a single currency is the instrument of federalism.

She made clear in the House of Commons three weeks ago that she believes political authority in a democracy rests on control over economic management. A single currency would mean policies over budget deficits, interest rates, tax and spending levels would be transferred from Westminster to an unelected European central bank.

"What we are talking about is the rights of the British people to govern themselves under

their own laws made by their own Parliament," she said.

She was unimpressed by the opt-out clause that Mr Major promised and subsequently secured at the summit. "If we wish to keep open the option of a single currency, we have virtually no freedom of action."

If she was negotiating, she intimated, Britain would use its veto and let the others go ahead outside the Treaty of Rome. Now she is being asked to vote for an agreement that is stronger than the one contemplated just three weeks ago, forcing the creation of one currency by 1993.

And yet for her to vote against the accord will be to walk into the Commons divi-

sion lobby alongside Mr Neil Kinnock, betraying the party she led for 16 years.

The effectiveness of Mr Major's campaign to rally support for the summit deal has persuaded all but a handful of her colleagues to support him.

His success in keeping the social charter out of the treaty has provided their escape clause, leaving only a handful of isolated irreconcilables ready to oppose the agreement. Mrs Thatcher pledged when she left Downing Street that she would not snipe at the leadership of her successor. But whether she sticks to that promise or not she seems destined to be the loser and Mr Major the winner next week.

Botnar attacks dawn raid

Mr Oskar Botnar, chairman of Nissan UK, has called on the Revenue to admit its dawn raid on the company is "a disgrace" and "should never be repeated". The raid was the biggest the Revenue has mounted.

The company, whose 2,000 cars are sold in the UK, is a subsidiary of the Japanese manufacturer Nissan. The Revenue said it was permitted to search what is left of the company's accounts. Mr Botnar said: "It is a disgrace. The Revenue is either to continue or to leave the company alone. It is a disgrace that Nissan UK has been subjected to a dawn raid. It is a disgrace that the Revenue has not been able to generate sufficient profit to meet the interest payments on the £350m which Stena Line paid to acquire it."

Capital issues

Companies and public authorities raised £2.2bn in November in new capital issues, the total for the first 11 months of 1991 to £12.5bn, according to figures published yesterday by the Bank of England. In 1990, the equivalent total was £11.5bn. The figures show a decline in the number of issues, but a rise in the size of the issues. The average size of issues rose from £1.2m in 1990 to £1.5m in 1991.

Habitats under threat

Antarctic damage is being caused by natural habitats by the release of greenhouse gases by the burning of fossil fuels. The release of greenhouse gases by the burning of fossil fuels is causing global warming, which is threatening the survival of many species. The release of greenhouse gases by the burning of fossil fuels is causing global warming, which is threatening the survival of many species.

Greene first editions sold

William Greene's 55 first editions of his book "The First Edition" were sold at a price of £100 each. The book is a collection of his first editions, which were sold at a price of £100 each. The book is a collection of his first editions, which were sold at a price of £100 each.

ent Awards 1991

The winners of the 1991 ent Awards are: Best Actor: Mr. John Major; Best Actress: Mrs. Margaret Thatcher; Best Director: Mr. John Major; Best Screenplay: Mrs. Margaret Thatcher; Best Music: Mr. John Major; Best Production: Mrs. Margaret Thatcher; Best Editing: Mr. John Major; Best Casting: Mrs. Margaret Thatcher; Best Costume Design: Mr. John Major; Best Hair and Makeup: Mrs. Margaret Thatcher; Best Visual Effects: Mr. John Major; Best Sound: Mrs. Margaret Thatcher; Best Production Design: Mr. John Major; Best Executive Producer: Mrs. Margaret Thatcher; Best Producer: Mr. John Major; Best Director of Photography: Mrs. Margaret Thatcher; Best Editor: Mr. John Major; Best Music Supervisor: Mrs. Margaret Thatcher; Best Casting Director: Mr. John Major; Best Costume Designer: Mrs. Margaret Thatcher; Best Hair and Makeup Artist: Mr. John Major; Best Visual Effects Supervisor: Mrs. Margaret Thatcher; Best Sound Supervisor: Mr. John Major; Best Production Designer: Mrs. Margaret Thatcher; Best Executive Producer: Mr. John Major; 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MANAGEMENT

German industry

New focus at Zeiss

Andrew Fisher traces the story of the division and recent reunification of the optical products group



Horst Skoludek: "It was like walking into the water without being able to swim"

On a hot June day in 1945, when much of Germany lay in ruins, the top managers and scientists of Carl Zeiss were sent on a journey that would play an important part in determining the post-war fate of the optical group.

They certainly did not realise it then. Indeed, they did not want to leave Jena, the old university town in the state of Thuringia. As they loaded their possessions onto trucks, they wondered how quickly they could return.

It was the US army that was forcing them to leave. With Thuringia about to be handed over to the Soviets, the Americans wanted the best of Zeiss's employees in the west to learn from them.

Most never went back. Instead, the company was brutally split apart, and the surviving halves - one in the west and one in the east - engaged in a bitter battle to decide which was the rightful heir to the tradition begun nearly 100 years before. The founder was Carl Zeiss, the microscope maker, whose work was strengthened by his partner, Ernst Abbe, who set up the enlightened foundation which owns the company.

That contest has only just ended, though both sides have already compromised on the use of the Zeiss name by roughly dividing markets up between east and west. Last month, after more than 18 months of negotiations, the west German Zeiss took a majority stake in east German Zeiss.

It paid the Treuhander, the east German privatisation agency, a nominal DM1 for Carl Zeiss Jena, whose orders had collapsed after German unification exposed the fragility of its finances and the disintegration of Comecon removed its protected markets.

The division and reunification of Zeiss is one of the most fascinating of German corporate stories - a microcosm of the economic, social, and psychological challenges involved in reunifying the country. For Zeiss is no ordinary company.

Its name is among the most respected and best known in German industry and its optical products have a worldwide reputation for quality and reliability.

"It's a unique story", says Michael Hiller, the enthusiastic executive sent in by Zeiss in west Germany to lead the loss-making Carl Zeiss Jena.

In the west, Zeiss developed from a humble start as a repair works in the small town of

Oberkochen into one of the world's most innovative science-based companies. It produces microscopes, binoculars, and a wide range of sophisticated equipment for medical, measuring, and astronomical use. In its last financial year to September 30, 1990, its turnover totalled DM2.2bn (£772m) and its workforce 14,500.

Zeiss's activities in Jena were subordinated first to the Soviets, who took away the remaining equipment, and then to the economic ambitions of the East German communist regime.

Recognising the value of the name, it built up Zeiss Jena as a state-owned concern, adding on activities like defence technology, cameras, and electronics. It employed 69,000 people and even produced the first east German megabit chip, though at huge expense.

Now that the two Zeisses are back as one, Hiller and the other two directors from the west have to insert into Jena's local managers the marketing, financial, and legal skills lack-

ing under the previous system. Zeiss Jena's second and third ranking managers are already in their 40s. "The old system developed people in a strictly hierarchical process," Hiller says. "We see a lot of young potential, but these people don't have the right experience or training, because the system didn't allow it."

The east German way of management was also heavy-handed. That description certainly applied to Wolfgang Biermann, the powerful head of the Zeiss kombinat (conglomerate) until two years ago.

"Zeiss was dominant, bureaucratic, and authoritarian," Hiller adds. "We are trying to introduce a co-operative style, with more dialogue and less bureaucracy."

Zeiss Jena's products mostly need redesigning for western markets. Technically, they are acceptable, but they lack electronics and software. Production plant also has to be renewed. "The main invest-

ments in Jena before the Wall came down were in the semiconductor business," said Hiller. Zeiss says it will not use the Jena plant just to assemble products from the west, but to produce optical, measuring, and medical equipment for sale by Zeiss Oberkochen's existing sales network.

For the employees of Jena, it has all been rather humbling. They have had to accept that it is the west German Zeiss that has ultimately been successful, not they. "People say 'we are now punished, we made good quality products, and had a good name in eastern Europe. What did we do wrong?' The fault was the system's not theirs, but that is hard to explain," said Hiller.

In east and west Germany, the Zeiss name was a vital part of the corporate identity. Marking it out from the usual run of industrial concerns is the tradition of humanitarian and public-spirited ownership in the form of the Zeiss foundation which owns the Oberkochen company.

This was set up in 1896 and was well ahead of its time in granting the right to minimum incomes, a nine-hour day (eight hours in 1900), paid holidays, and sickness and pension benefits.

Today, that tradition is still adhered to strongly. After the east German state expropriated the Jena assets, Oberkochen's managers realised they had to defend the legacy of the foundation which was thus re-established in the west. Today, it is the basis from which Zeiss has reached back into its old home.

"Not everybody here is happy that the situation forces unification with Zeiss Oberkochen," says Hiller. Since Jena is where Zeiss began, some resentment is understandable. Under the old regime, Carl Zeiss Jena was a powerful knowledge base and was on the central communist party committee.

West German Zeiss is not saddling itself with the whole of Zeiss Jena, whose labour force has shrunk significantly since German unification, but taking over only the core optical business. The rest has been grouped into Jenoptik, which is owned by the revived state of Thuringia and in turn holds 49 per cent of Carl Zeiss Jena. The latter will become fully owned by Carl Zeiss Oberkochen when it can contribute profits to the foundation.

This will not be for a few years, though. Hiller points out that Jena achieves only about two-thirds of the DM100,000 of sales per head needed to break even. Zeiss is taking over 3,000 employees in Jena, but half are on short-time. Next year's turnover at Zeiss Jena is expected to be around DM200m, out of DM2.5bn for the whole Zeiss group. Horst Skoludek, Zeiss Oberkochen's chief executive, hopes Jena's turnover will be DM350m in five years.

In the meantime, accumulated losses at Jena are expected to exceed DM100m. The Treuhander has provided DM587m to cover these, as well as investments and working capital. Like the rest of east German industry, Zeiss Jena's productivity is low and its prices too high without subsidies. At first, the managers of the east German company reckoned without these burdens and thought they could survive alone. "They wanted to co-operate with us on equal terms and then come together," says Skoludek. "But their business got worse. It was like walking into the water without being able to swim. We were the lifeguard."

Christopher Lorenz

Hard times for country cousins



Pity the poor "country manager". This traditionally powerful breed of barons is being reduced to little more than ambassadors within most multinational companies.

In some cases their very existence is threatened, with complete power being handed to the heads of the company's global divisions. Shell's time-honoured approach, in which national managers remain the official kings of the organisation, is increasingly the exception.

The relegation of country managers has in some cases come almost overnight, as multinationals wrestle belatedly with the need to tighten the co-ordination of their global operations, rather than continuing to run them as a sort of loose federation.

In far too few cases has the parent company followed the lead of Unilever, IBM, ABB and a handful of others. This enlightened sisterhood has realised that greater global efficiency needs to be matched by quite a degree of continued national influence, so that the company can still capture the benefits of country differences, in two senses. First, among customers out in the marketplace; and second, internally, in terms of the varied skills which have developed within each of the company's offshoots around the world.

The crestfallen state of much country management these days was one of the main talking points at this year's conference of the International Strategic Management Society, at which 650 business academics, executives and consultants gathered recently in Toronto.

There could hardly have been a more depressing venue for such a discussion: Canada's new free trade agreement with the United States is putting at risk many of its traditional "branch plant" offshoots of multinationals. Even without this, they would be feeling a

cold wind from their parent companies' rush to give global divisions greater dominance in the corporate power structure. On particular display at the Toronto conference, in the form of their present or past Canadian heads, were three large multinationals: ICI and Monsanto, the UK and US chemicals groups, and American General Electric.

Most evidently downhearted was the new chief executive of ICI Canada, Keith Willard. Within ICI, he said, the pendulum of power had " swung terrifically" since just February, when the group's London head office had ruled that its busi-

Even quite large countries can easily become third-class corporate citizens

nesses were now "prime" in the power structure. This had "gone to the heads" of some of the businesses, claimed Willard, hinting that they were hardly bothering even to consult the local organisation.

His counterpart at Monsanto Canada, Ian Lennox, was less obviously concerned at his own organisation's situation. But he lamented the general passing of what he called "the golden days of country management". His very existence would become suspect, he said, unless country managers could fend off relegation by developing whatever unique skills their subsidiaries possessed.

This is what has occurred at General Electric Canada over the last few years. As its organisation has been integrated into GE's global divisional structure, the role of country management at GE has changed radically and "unpleasantly", admitted William Blundell, the ex-head of GE Canada. But things were "far from hopeless".

The units over which Blundell's successor still has influence - though not outright ownership - have turned themselves into specialists in niche products and workforce flex-

ibility, as a string of other GE speakers demonstrated. Whether in aero-engines or mundane electrical appliances, GE's Canadian operations have become such hotbeds of managerial innovation that their bigger brethren from across the border and around the world are flocking to Canada to learn from them. As a result, GE's Canadian country manager remains a voice to be reckoned with.

To go one step further by giving units in particular countries the regional or global leadership of designated parts of the business, as Unilever, IBM and other "transnationals" have done, is fine for some (see this column, Nov-28). The trouble is that not many companies are large or diverse enough to have sufficient leadership roles to share around in a balanced fashion, so that some countries inevitably lose out. Even quite large ones - Canada, or even Britain - can easily become third-class corporate citizens.

To be fair to ICI, its sharp swing of the pendulum last winter towards the primacy of global product divisions was a reaction, amid a sudden profits slump, to years of tense and laborious decision-making between its divisional knights and geographic barons.

ICI Canada feels the loss of power, especially acutely, because of its history as a very independent (and lately troublesome) fief, over which the parent company did not have full ownership until 1988.

The fact that ICI's global explosives business has had its headquarters in Toronto since the late 1980s is of some consolation to the Canadians, as is Keith Willard's seat on ICI's North American board. But the entrepreneurial drive of ICI's Canadian managers may be hard to rekindle so long as they feel they are poor relations - unlike their counterparts at GE.

Other companies be warned. Fostering country skills around the world while also furthering global efficiency is a necessary but nerve-racking task.

BUSINESSES FOR SALE

Touche Ross

Thornewill Roofing Services Limited
(In Administrative Receivership)

- J. Wilson and L. K. Denney, Joint Administrative Receivers of the company offer for sale the following:
- Roofing contracting company operating in the Nottingham area.
 - An opportunity to acquire the goodwill and access to tender lists.
 - Freehold workshop/stores.
 - Plant, machinery and vehicles.
 - Leasehold office accommodation.

For further information please contact either John Wilson or Ian Stanton at the address below, or by telephoning Nottingham (0602) 500511.

1 Woodborough Road, Nottingham NG1 3FG.
Tel: 0602 500511. Fax: 0602 590979.

DRInternational

Touche Ross

Independent Hospitals Limited
t/a Sturt House Clinic
(In Administrative Receivership)

- The Joint Administrative Receivers, Mr D. L. Morgan and Mr R. A. Powdrill, offer for sale the business and assets of the above company comprising:
- Private Psychiatric Clinic registered by Mid Surrey Health Authority;
 - Freehold property situated in some 5 acres providing accommodation for 21 residential patients together with day care facilities;
 - 18 professionally qualified staff;
 - 10 support staff.

For further information, contact Mr J. Hamilton or Miss C. Jones at the address below.

PO Box 610, Friary Court, 65 Crutched Friars, London EC3N 2NR
Tel: 071 936 3000. Fax: 071 480 6881.

DRInternational

MILLET SPORTS LIMITED
(In Administrative Receivership and Liquidation)

The Joint Administrative Receivers offer for sale as a going concern the business and assets of the above company

- 3 Sports and leisure Retail outlets
- Turnover of £1.1 million p.a.
- Leasehold premises at Mill Hill, Finchley and Golders Green

For further information contact either David Rolph, or John Coleman at Moore Stephens, St. Paul's House, Warwick Lane, London EC4P 4BN
Tel: 071-248 4499 Fax: 071-248 3408

MOORE STEPHENS
CHARTERED ACCOUNTANTS

COMPUTER COMPANY - SILICON VALLEY
CALIFORNIA, U.S.A.

Established manufacturer of graphics controllers for VME architecture computers. Last fiscal year's sales \$1.2 million, net income approximately 20% of sales. Ten years of continuous business in the same market with exceptional record of repeat "blue-chip" industrial customers. Other business interests motivate majority shareholder to sell his interest now. Extraordinary opportunity to enter the VME market through an established company. All serious offers will be considered and replied to quickly.

Please respond to:
Milly L. Bepko, President, 1201 Shoreline Boulevard
Mountain View, California, U.S.A. 94043.
Tel: 415-965-1700, Ext. 224, Fax: 415-965-4807.

HAMBURGER HALL LIMITED
(IN ADMINISTRATIVE RECEIVERSHIP)

The Joint Administrative Receivers, D J Buchler and L A Manning offer for sale the business and assets of the above company.

- Two American style fast food outlets in North London with unique Twin Lane Drive-Thru concept.
- Turnover approx. £800,000 p.a.
- Two undeveloped freehold sites with outline planning permission for fast food use in very high density areas.
- Fully trained workforce.

For further information please contact Lee Manning or Carol Massey, Buchler Phillips & Co, 84 Grosvenor St, London W1X 8DF.
Telephone 071-493 2550.
Facsimile 071-629 9444.

BUCHLER PHILLIPS & CO.

BURNS & SMITH LIMITED
(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business assets

- Technical Publishers
- Turnover in the order of £700,000 p.a.
- Broad blue chip customer base
- Graphic and typesetting facilities
- Interleaf software operators

For further details, contact The Joint Administrative Receivers R. W. Leivers and M. R. Ellingworth on Tel (0332) 295544 Fax (0332) 295600

CPWS

Cooper-Parry, Watson, Sower & Co
Chartered Accountants

102 Friar Gate Derby DE1 1FH Fax: (0332) 295600
26 The Bopewalk Nottingham NG1 5DW Fax: (0602) 483813

(Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business)

INTERNATIONAL FREIGHT FORWARDING -
UNIQUE OPPORTUNITY FOR EUROPE 1992

Well introduced and established International Freight Forwarding Company for sale. Based in West Yorkshire. Operating own services to and from Western Europe and Deep sea destinations, from own office and depot complex. Net asset value £200,000. Last balance sheet profit £250,000. T/O £4M. This year's profits expected to be approximately 10% higher. Settled staff with an average of 4 years service. Chairman retiring late 1994 but would agree to fully time service contract until retirement and part time if required for a further 2/3 years. Apply in first instance to Box No: H9380 Financial Times, One Southwark Bridge, London SE1 9HL.

Terry of Redditch Limited
(In Administrative Receivership)

The Joint Administrative Receivers offer for sale the business and assets of Terry of Redditch Limited

- Largest UK manufacturer of hosesplis and other spring fastenings.
- Plant and equipment, stock and work in progress.
- Leasehold premises of 75,000 square feet at Redditch, Worcs.
- Wide customer base covering 30% of the UK after sales market.
- Annual turnover in excess of £3m of which one third is exports, largely to Western Europe.

For further information contact the Joint Administrative Receivers Ken Jones and Andrew Menzies

ROBSON RHODES

Centre City Tower, 7 Hill Street, Birmingham B5 4UJ
Telephone: 021-643 1936. Fax: 021-643 4993
(Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business)

Plastic Recycling Business

Established 10 years. Ecological and growth orientated. T/O circa £1 million. Established customer base, profitable. Seeks corporate acquirer with capital injection to take advantage of the rapid growth envisaged in 1992. Valuable trade marks. Principals only should reply to Box No: H9385 Financial Times, One Southwark Bridge, London SE1 9HL.

PLYMOUTH
Three established and profitable
NIGHT CLUB/DISCOS
in thriving entertainment area of the City

2 LEASEHOLD - 1 FREEHOLD
TURNOVER IN EXCESS OF £1M
FOR SALE

Apply John Russell 0794, 249V ES&P Early Sale to catch Xmas trade

EDWARD SYMMONS & PARTNERS

HOTEL DEPARTMENT
26 Clare Street, Bristol BS1 1YA Fax: 0272 272006
LONDON - MANCHESTER - LIVERPOOL - BRISTOL - SOUTHAMPTON
Tel: 0272 273454

DIY MANUFACTURING COMPANY

Currently supplying major Superstore groups with big ticket, high profile, branded products for building, tool & gardening departments. T/O last 6 months £200k. Tremendous growth potential to double or treble this with benefit of resources from larger organisation. Low cost modern, volume manufacturing plant, under management. Recognised & acclaimed product innovators and award winners. Genuine opportunity at realistic price.

Write to Box H9295, Financial Times, One Southwark Bridge, London SE1 9HL.

EAST ANGLIAN BASED

International Road Haulage company for sale. Private and profitable (turnover £1.2m) with freehold site close to major ports. The impending retirement of the current owner necessitates the sale of the business. Principals only to: Box H9356, Financial Times, One Southwark Bridge, London SE1 9HL.

BUSINESS AND
ASSETS

Of solvent and insolvent companies for sale.
Business and Assets.

Tel 071 262 1164 (Mon - Fri)

TOWN AND COUNTY LIMITED (IN ADMINISTRATIVE RECEIVERSHIP)

The Joint Administrative Receivers of Town and County Limited, offer for sale the business and assets of the Company, including the goodwill of:

TOWN AND COUNTY LIMITED TOWN AND COUNTY MANAGEMENT GOOD FOOD AT WORK BELVEDERE RESTAURANT TOWN AND COUNTY CATERING

- Numerous outdoor catering contracts at all prestigious events.
- Various Airport contracts
- 20 Business inhouse catering sites
- 22 Concession sites spread throughout the UK
- Associated inhouse stocks and trade
- 48,000 sq. ft. leasehold office premises and warehouse in Alpertown, Middlesex.

For further information, please contact Lee Manning or Heath Sinclair of Buchler Phillips & Co.,
84 Grosvenor Street, London W1X 9DF.
Contact should be made at the company's premises:-
Telephone 081-998 8880/081-566 7347
Facsimile 081-566 8139.

BUCHLER PHILLIPS & CO.

STORMGARD PLC

The Joint Administrative Receivers offer for sale the business and assets of the following companies:

HYDRO-DYNAMIC PRODUCTS

- Chemicals and supplies for the printing industry
- Turnover £4.5 million
- Contact 071 438 3773

H. W. PEEL & CO.

- Manufacture and distribution of stationery products and tachodiscs
- Turnover £5.0 million
- Contact 071 438 3773

A. J. PLUNKETT & CO.

- Manufacture and distribution of stationery products
- Turnover £2.1 million
- Contact 071 438 3773

NETWORK UK

- Distribution of stationery products
- Turnover £4.2 million
- Contact 031 225 4554

TYSEAL

- Distribution and service of office equipment and stationery supplies
- Turnover £7.4 million
- Contact 031 225 4554

LAMPORTE GILBERT

- Lithographic printer
- Turnover £3.3 million
- Contact 071 438 3773

PREMIER-GRIP

- Manufacture of office supplies and filing systems
- Turnover £4.9 million
- Contact 021 233 2101

TACHODISC

- Manufacture and distribution of tachodiscs
- Turnover £1.3 million
- Contact 061 228 2121

IVY PRODUCTS

- Distribution of office supplies and stationery
- Turnover £4.0 million
- Contact 071 438 3773

ALLEN OFFICE MACHINES

- Distribution and service of office equipment and supplies
- Turnover £1.2 million
- Contact 071 438 3773

BERRICK BROS. PAPER MERCHANTS

- Paper merchant
- Turnover £4.0 million
- Contact 071 438 3773

WIGHTMAN MOUNTAIN

- Distribution of stationery and tachodiscs
- Turnover £0.7 million
- Contact 071 438 3773

Arthur Andersen & Co. is authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ARTHUR ANDERSEN
ARTHUR ANDERSEN & CO. S.C.

**Touche
Ross**

Hanover Druce PLC (In Administrative Receivership)

The Joint Administrative Receivers, A. R. Houghton and S. J. Akers, offer for sale the business and assets of:

Hanover Druce Hotels and Leisure Group

- Valuers and agents specialising in hotels and pubs.
- Specialist division Luxton & Lowe agents for nursing homes.
- Outlets in London, Birmingham, Leeds and Chichester.
- Turnover £2.5 million.
- Good client base.

Hanover Druce Residential

- Valuers and agents specialising in residential property.
- London office.
- Prestige client base.
- Turnover £750,000.

For further information, please contact Andrew Brannon at the address below.

PO Box 810, Friary Court, 65 Crutched Friars, London EC3N 2NP.
Tel: 071 936 3000. Fax: 071 480 6881.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

DRT International

Poultry Processing Facility KANTOHER FOOD PRODUCTS LIMITED (Provisional Liquidator Appointed)

For sale as a unit, the business and assets associated with the Poultry Processing Facility of the Company situated at Killeedy, Ballagh, Co. Limerick, Ireland.
The ultra modern facility, constructed in 1989/90 is EC licenced and is capable of processing 3,500/5,000 units per hour.
The buildings, which are freehold, include c. 40,000 sq. ft. of intake, processing, packaging, chilling, freezing, storage, staff facilities and offices on a site of c. 3 acres.
An experienced workforce is available locally.
ENQUIRIES TO: The Provisional Liquidator,
David B. Deasy, F.C.A., Deloitte & Touche, Chartered Accountants,
43-49 Mespil Road, Dublin 4, Ireland.
Telephone: Dublin 604400/605500. Fax: Dublin 606688.
OR Aidan O'Connell, F.C.A. at Kantoher Food Products Limited,
Telephone: Limerick (069) 85177. Fax: Limerick (069) 85130.

**Deloitte &
Touche**

Chartered
Accountants

BUSINESS FOR SALE

Specialist recruitment agency for sale. Language and technical personnel. Turnover to Aug 91 was £1.3 million. Genuine reason for sale as only sensible offer considered.
Write box 19364, Financial Times, One Southwark Bridge, London SE1 9HL.

TECHNICAL CONTRACT EMPLOYMENT AGENCY

For sale. T/o c. £3 million. Highly profitable. Price guide £1.35 million.
Write box 19364, Financial Times, One Southwark Bridge, London SE1 9HL.

ESTABLISHED FIML/T.V. CO., FOR SALE GOING CONCERN WITH SIGNIFICANT TAX LOSSES.

Enquiries to: Box 19368, Financial Times, One Southwark Bridge, London SE1 9HL.

COMPANY NO: 1275826
Registered in England and Wales
INSOLVENCY ACT 1986
Resolutions of Bennett
Manufacturing Textiles Limited
PASSED 15 November 1991

At an extraordinary general meeting of the above named company duly convened and held at 43 Temple Row, Birmingham, B2 5JT, on 15 November 1991 the following resolutions were passed: No 1 as an extraordinary resolution and No 2 as an ordinary resolution.

1 That it has been proved to the satisfaction of the meeting that the company cannot, by reason of its liabilities, continue its business and that it is advisable to wind up the same and THAT accordingly the company be wound up voluntarily.

2 THAT David John Corney, of Cork Gully, 43 Temple Row, Birmingham, B2 5JT be and is hereby appointed liquidator of the company.

Dated - 15 November 1991

A S Bennett - Chairman

At a meeting of creditors held on 15 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

Dated - 15 November 1991

A S Bennett - Chairman

Company No: 1399241
Registered in England and Wales
INSOLVENCY ACT 1986
Resolutions of Owen Quinney
Interiors Limited
PASSED 7 November 1991

At an extraordinary general meeting of the above named company duly convened and held at 43 Temple Row, Birmingham, B2 5JT, on 7 November 1991 the following resolutions were passed: No 1 as an extraordinary resolution and No 2 as an ordinary resolution.

1 That it has been proved to the satisfaction of the meeting that the company cannot, by reason of its liabilities, continue its business and that it is advisable to wind up the same and THAT accordingly the company be wound up voluntarily.

2 THAT David John Corney, of Cork Gully, 43 Temple Row, Birmingham, B2 5JT be and is hereby appointed liquidator of the company.

Dated - 7 November 1991

Chairman

At a meeting of creditors held on 7 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

Dated - 7 November 1991

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Dated - 7 November 1991

Chairman

NOTICE TO CREDITORS TO SEND CLAIMS
THE INSOLVENCY ACT 1986
SHIRE TECHNICAL SERVICES LIMITED
IN LIQUIDATION

NOTICE IS HEREBY GIVEN that the creditors of the above named company are required to send in writing their names and addresses and the particulars of their debts or claims, and the names and addresses of their solicitors, if any, to D J Corney, of Cork Gully, 43 Temple Row, Birmingham, B2 5JT, the liquidator of the said company, and, if so required by notice in writing from the liquidator, or by their solicitors, or personally, to come in and prove their said debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

DATED this 5th day of December 1991

David J Corney - Liquidator

SHIRE TECHNICAL SERVICES LIMITED

At a meeting of creditors held on 15 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

Dated - 15 November 1991

A S Bennett - Chairman

At a meeting of creditors held on 15 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

Dated - 15 November 1991

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Dated - 15 November 1991

A S Bennett - Chairman

NOTICE TO CREDITORS TO SEND CLAIMS
THE INSOLVENCY ACT 1986
RENNETT MANUFACTURING TEXTILES
IN LIQUIDATION

NOTICE IS HEREBY GIVEN that the creditors of the above named company are required to send in writing their names and addresses and the particulars of their debts or claims, and the names and addresses of their solicitors, if any, to D J Corney, of Cork Gully, 43 Temple Row, Birmingham, B2 5JT, the liquidator of the said company, and, if so required by notice in writing from the liquidator, or by their solicitors, or personally, to come in and prove their said debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

DATED this 5th day of December 1991

David J Corney - Liquidator

RENNETT MANUFACTURING TEXTILES LIMITED

At a meeting of creditors held on 15 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

Dated - 15 November 1991

A S Bennett - Chairman

At a meeting of creditors held on 15 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

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A S Bennett - Chairman

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Dated - 15 November 1991

A S Bennett - Chairman

FRAMEPLAN LIMITED
Registered number: 2380132
Nature of business: Holding Company
Trade classification: Holding Company
Date of appointment of joint administrative receivers: 27 November 1991
Name of person appointing the joint administrative receivers: 3 Plc
JOSEPH PATRICK CONSIDINE and RICHARD ANTHONY SMART
Joint Administrative Receivers (Office holder nos 1788 and 2636)
of Cork Gully
Churchill House
Churchill Way
Cungit
CF1 4XQ

At an extraordinary general meeting of the above named company duly convened and held at 43 Temple Row, Birmingham, B2 5JT, on 25 November 1991 the following resolutions were passed: No 1 as an extraordinary resolution and No 2 as an ordinary resolution.

1 That it has been proved to the satisfaction of the meeting that the company cannot, by reason of its liabilities, continue its business and that it is advisable to wind up the same and THAT accordingly the company be wound up voluntarily.

2 THAT David John Corney, of Cork Gully, 43 Temple Row, Birmingham, B2 5JT be and is hereby appointed liquidator of the company.

DATED this 5th day of December 1991

David J Corney - Liquidator

FRAMEPLAN LIMITED

At a meeting of creditors held on 25 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

Dated - 25 November 1991

N C Lewis - Chairman

At a meeting of creditors held on 25 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

Dated - 25 November 1991

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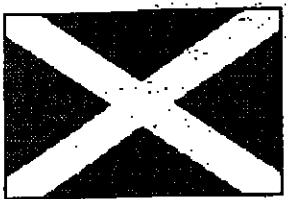
Dated - 25 November 1991

N C Lewis - Chairman

At a meeting of creditors held on 25 November 1991 the creditors confirmed the appointment of D J Corney as liquidator.

Dated - 25 November 1991

N C Lewis - Chairman



FINANCIAL TIMES SURVEY

SCOTLAND

Friday December 13 1991

■ 1991 has been a mixture of 'farce and tragedy' for local authorities Page 2



As 1992 approaches, the people of Scotland face a crucial political decision. The

election is likely to clarify the constitutional future after years of debate. James Buxton examines the mood as the country prepares to deliver its verdict.

The restless nation

SCOTLAND will reach 1992 in a mood of uneasy anticipation. After four and a half years of further rule by the Conservative party, which since 1987 has had only a handful of seats in Scotland, the electorate is finally due to pronounce its verdict at the coming general election.

It will give its judgment on a disturbed period for Scotland in which the government has vigorously implemented policies for which only a minority of Scots had voted. With all parties, bar the Conservatives, offering Scotland some form of home rule, the election should clarify the constitutional future after years of talk.

The mood, as usual, is discontented rather than turbulent. Although opinion polls show that about 80 per cent of the Scottish population want either a Scottish parliament or outright independence, there are no demonstrators on the streets and only the rarest graffiti.

Kirsty Wark, the Scottish TV presenter, who recently made a BBC series on Scottish politics entitled *The Restless Nation*, ended it with the words: "The irony is that Scotland may well get Home Rule of some sort in the 1990s when popular passion for it is at a low ebb." Devolution is a subject for the chattering classes.

Recession arrived later in Scotland than in much of the rest of Britain and has not been sharp. It is still possible to go to an upmarket restaurant in Edinburgh on a Tuesday night and find it completely full.

Scotland's unemployment rate, though it fell only marginally below 8 per cent during the upturn, has not so far risen much above 9 per cent and for the past two months has actually fallen.

The Scottish economy, not having experienced the excesses of the post-1987 boom, had less far to fall. Scottish businesses and individuals borrowed less than their counterparts in England. House prices have only quite recently stopped rising in Edinburgh and Glasgow, and are still going up in Aberdeen and Dundee.

Aberdeen is the centre of the



Christmas shoppers crowd Edinburgh's Princes Street: the recession has not been as sharp in Scotland

oil industry which is spending record sums on the development of new fields in the North Sea, pushing down the unemployment rate to labour shortage levels and generating one of the highest standards of living in Britain, as well as benefiting oilfield equipment companies all over the country.

Yet, as Mr Crawford Beveridge, chief executive of Scottish Enterprise, formed this year to replace the Scottish Development Agency, complained recently: "The Scottish economy seems to be constipated: it needs some kind of laxative to stop it grinding to a halt. No one's actually spotted the upturn yet."

While much of the grief comes in small packets there are big black spots: in Lanark-

shire about 4,000 jobs have gone this year with the closure by British Steel of plants near Motherwell. The authorities are at last looking to regenerate the area for the post-steel era, something which until about a year ago was considered defeatist and therefore taboo.

With the collapse of the Soviet threat the defence industry in Scotland is contracting, with painful consequences for companies such as GEC Ferranti; military establishments are either closing - the US Navy's base at Holy Loch shuts next year - or being slimmed down.

Recently, the US electronics company Unisys decided to close its plant at Livingston with the loss of 700 jobs.

emphasising yet again the fact that Scotland controls so little of its own economy, as well as foreign-based multinationals. Scots are perennially anxious about English and foreign acquisitions of Scottish companies, the latest being Abbey National's takeover of Scottish Mutual life assurance.

Just over a year ago, when Mrs Thatcher resigned, Mr John Major made Mr Ian Lang Secretary of State for Scotland in place of Mr Malcolm Rifkind. The replacement of Mrs Thatcher by Mr Major, followed by the Gulf war, brought the Conservatives' opinion poll rating in Scotland up from around 16 per cent last November to a peak of 30 per cent in May.

But it is not enough. The Tories last month lost the Kincardine and Deeside by-election to the Liberal Democrat party by just under 8,000 votes overturning a previous Conservative majority of 2,063. This showed how far support for the Conservatives has declined even in the prosperous environs of Aberdeen.

It also revealed that in spite of repeated organisational shake-ups the Scottish Conservative party is profoundly inept at choosing the right candidate and running an election campaign.

It was a reminder that in Scotland's four-party system the Tories are desperately vulnerable to the kind of tactical voting that in 1987 brought them down from 21 to 10 of the 72 Scottish parliamentary seats.

With the Liberal Democrat victory in Kincardine and Deeside, the Tories have fallen from being the second biggest party in Scotland in terms of parliamentary seats to being the third, with just nine MPs. Since the by-election, support for the Tories in the System Three opinion poll has dropped in a month from 23 per cent to 16 per cent - not far above their nadir under Mrs Thatcher.

On that basis the Tories could now face the possibility of holding only four seats in the general election, barely enough even to form a Scottish Office team. Mr Lang would lose his own Galloway seat to the Scottish National party.

"We've become identified in the Thatcher years as the English party," admits a senior party member. "We've upset the Scottish middle classes by our confrontational approach to the public sector, which is resented in Scotland."

His conclusion, shared - according to the latest opinion poll - by about 30 per cent of Scottish Tories, is that if the party is to survive at all in Scotland it will have to offer some kind of assembly or forum if it wins the election.

The union of the United Kingdom is now being questioned in Scotland as never before, and nearly 13 years of minority Conservative rule are responsible for accelerating the process. The Thatcher years have made Scots realise how

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■ **Local authorities:** Another wretched year
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■ **Development:** Striking changes on the economic development scene
■ **Lanarkshire:** The steel industry is dying and the search is on for a replacement
■ **Edinburgh:** A staid city is seeking more sparkle PAGE 3

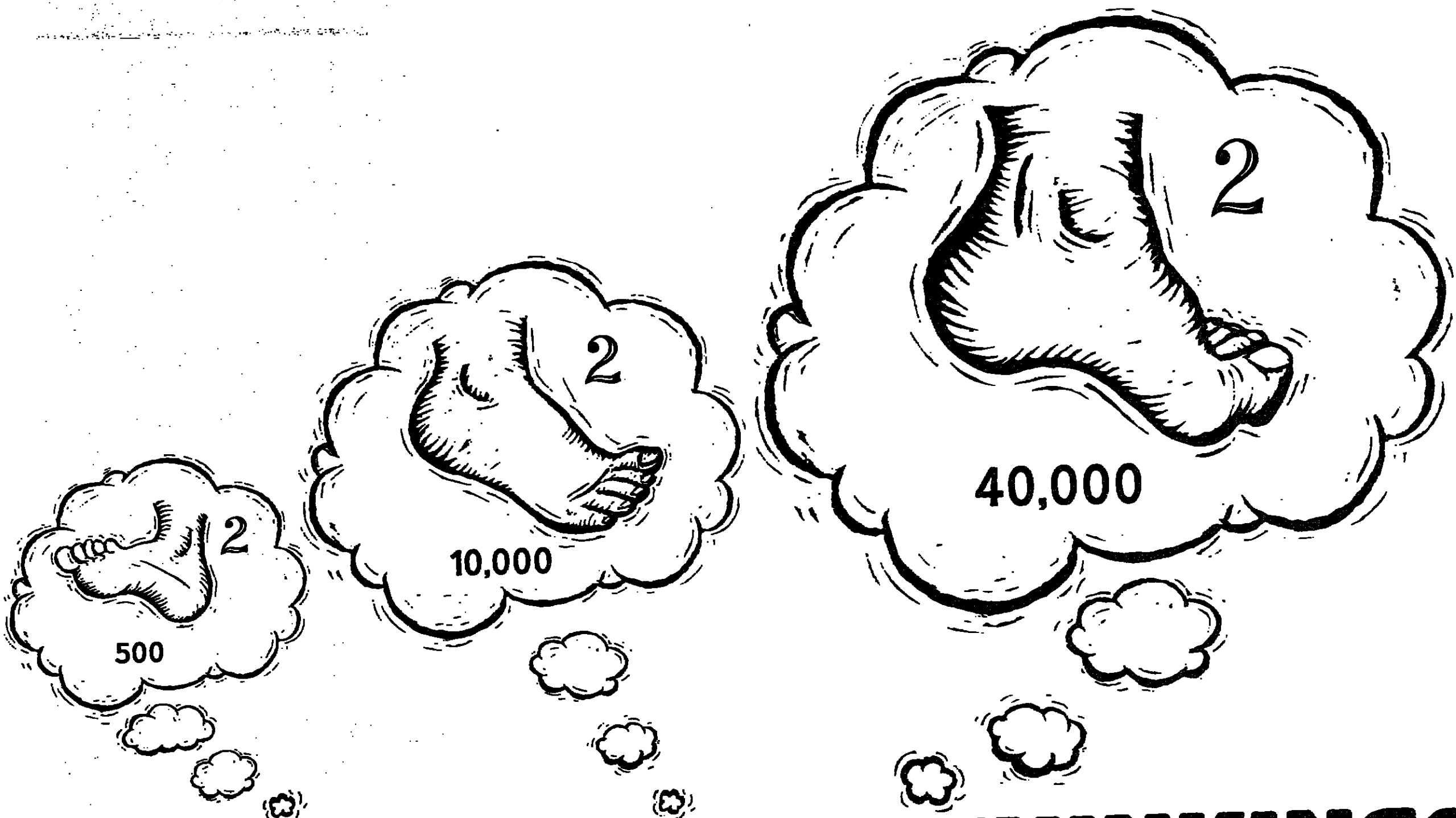
■ **The Highlands:** A surprise awaits first-time visitors to Inverness
■ **Environment:** The conservation debate in Scotland covers a wide range of issues PAGE 4

different their attitudes and traditions are from those of the English. Although wanting a separate parliament is not the most important item on most peoples' agenda, the idea has become a badge of national identity.

Labour is promising that in its first year of office it will legislate to establish a strong Scottish parliament with tax-raising powers, a policy backed by the Liberal Democrats and by about 45 per cent of Scottish public opinion. The SNP is promising Scotland independence in Europe if it wins a majority of Scottish seats, an idea commanding 35 per cent in the opinion polls.

The Tories could hardly make a convincing U-turn towards a Scottish assembly at this late stage before the election. Instead, Tory MPs in England are turning the spotlight on the question of how Scotland could justify keeping all 72 MPs at Westminster if it had also its own parliament. A reduction in Scottish MPs could favour the Tories.

The hypothetical questions pile up in the dying months of this Conservative administration. Soon they may at last be answered.



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SCOTLAND

SCOTLAND 2

Few businesses are in serious pain, writes James Buxton

A milder form of recession

SCOTLAND is suffering a milder recession than the southern half of Britain. Unemployment in Scotland only began to rise at the end of last year, several months after it started going up in the UK as a whole, and in September and October this year it actually fell slightly.

The Scottish unemployment rate, which is often better only than Northern Ireland and the north of England, is now more than half way up the UK's regional league table. The jobless rate at 9.1 per cent is lower than that for Wales and the West Midlands. The differential with the UK average has narrowed from nearly three percentage points to less than half a percentage point.

As for other effects of recession, there is less traffic on the streets of Glasgow and Edinburgh than a year ago, and fewer shoppers on the pavements, but not dramatically so. Businesses such as taxis and restaurants are suffering, but few are in serious pain. The housing markets in Edinburgh and Glasgow are now flat, but house prices are still rising in Aberdeen and Dundee.

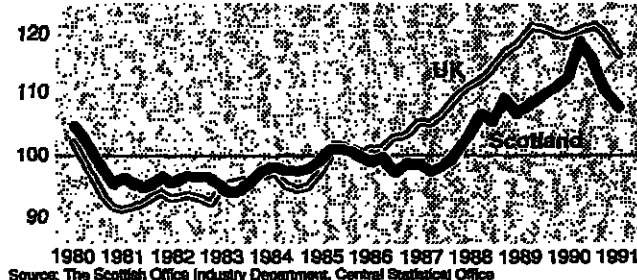
Scotland is doing relatively well in this recession because it never experienced the full excesses of the boom. When the English economy began performing strongly in 1986 and 1987, Scotland was suffering a downturn of its own, sparked off by the effect of falling prices on the North Sea oil industry.

When the upturn came it was weaker in Scotland than in the south. There was a boom in house prices in Edinburgh and to a lesser extent Glasgow, but prices never soared the way they did in the south. Though owner occupation has increased from 35 per cent in 1979 to more than 50 per cent today, Scots borrowed much less against their property than people in England.

With Scottish companies also less heavily borrowed than their English counterparts, Scotland was for a time less affected by high interest

Production and construction index

All industries less class 13 (1985 = 100)



Source: The Scottish Office Industry Department, Central Statistical Office

rates when they arrived in 1989.

Consumer spending has gone on rising in Scotland over the past two years while it has been static in the south.

Although Scotland's index of production and construction lagged behind that of the UK as a whole from 1986 onwards, it almost caught up with the UK figure in 1990 before falling back again.

This is because Scotland's main products, whisky, computers and heavy engineering equipment, are predominantly exported rather than being dependent on the UK consumer market.

Above all, the oil industry expanded as the rest of the economy turned down: development spending in the UK sector of the North Sea is expected to reach a record \$5.4bn this year compared with \$5.8bn in 1989 and will only peak next year. Some 58 new oilfields should come into production between 1992 and 1995.

Because of the oil industry, unemployment in Aberdeen is only 5 per cent and companies such as Weir Group, the Glasgow-based engineering concern, a big supplier of pumps to the offshore industry, are making higher profits.

However, while north-east Scotland is largely unaffected by recession, the economy turned down in the central belt and elsewhere towards the end of last year.

The commercial property boom in Edinburgh came to a grinding halt in the middle of

1990 as English-based developers involved in projects in the city went bankrupt.

Across the central belt there has been a steady stream of failures of small- and medium-sized companies, and something of a white-collar recession among professionals.

But unlike the 1981 or the 1986 recessions in Scotland there have been relatively few large-scale redundancies and the rise in unemployment, from its low of 7.9 per cent, has been fairly modest. The important exception is the steel industry where British Steel's rapid rundown of the Ravenscraig complex and other plants in Lanarkshire will have destroyed about 4,000 jobs this year, including sub-contractors.

The defence industry is another source of gloom: GEC Ferranti, the defence electronics company based in Edinburgh, employed 6,700 people in 1989; with another 800 jobs now being shed its workforce will go down to about 4,000 by early next year. Another GEC company, the warship builder Yarrow in Glasgow, recently cut its 3,500-strong workforce by 650.

The peace dividend is also affecting military establishments: the US Navy is closing its Holy Loch submarine base next year, removing the livelihood of about 3,000 local people. The Rosyth naval base is being scaled down over the next few years and the semi-privatised dockyard has been shedding staff.

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By the end of October, only 36 per cent of the revenue due had been paid, compared with 41 per cent for the same period of 1990/91. And councils are still struggling to collect £30m or 17 per cent outstanding from the first two years of the community charge.

Some councils such as Strathclyde had already cut this year's expenditure because of revenue shortfalls and nearly all face the prospect of doing so next year. Meanwhile, there are grave worries that the new council tax, with its combination of property and personal elements, will prove barely less difficult to operate than its predecessor.

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Finally, there is the demographic time bomb. The number of people aged between 18 and 24 is forecast to fall by 4 per cent between 1990 and 1995, the biggest drop of any UK region.

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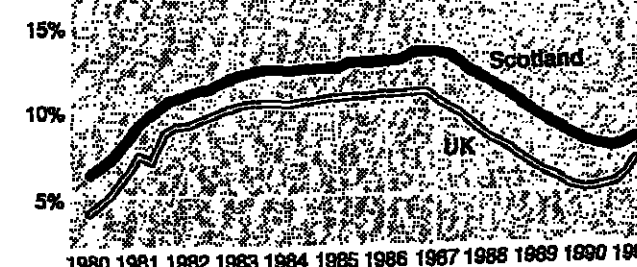
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Unemployment rate

Workforce basis (Seasonally adjusted)



Source: Employment Department

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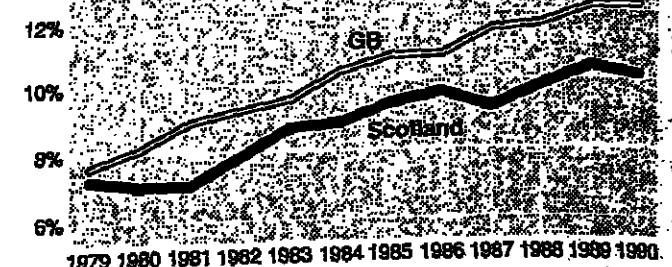
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Self-employed

as a percentage of total workforce



Source: Employment Department

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مكازم الأصول

SCOTLAND 3

James Buxton looks at changes in the development scene

Enterprising developments

belated, experience in setting up regional offices.

Eight months into this experiment, it is too early to reach firm conclusions; but it is obvious that the original hope, that the creation of the LECs would release new energy into the economic development process, is being fulfilled. SE handed out 83 per cent of its budget to the LECs, compared with HIE's initial disbursement of 25 per cent.

Some would not regard the creation of well-staffed press offices right across the LEC network (where formerly there was just the SDA and the HIE press offices) as the most productive use of energy, while the proliferation of LECs may have confused national training providers as each LEC

presents a different training contract. But the LECs are also taking more substantial initiatives. In Edinburgh, Leal is playing a leading role in the project to create an opera house. Glasgow Development Agency has, with the city council, devised a new logo for the city accompanied by a set of sectoral initiatives. Western Isles Enterprise is attempting to mitigate the effects on the islands of its council's loss of 223m with the Bank of Credit and Commerce International.

Some people will argue that these and other projects might have happened anyway if the SDA and HIE had stayed in being - in some cases the projects were inherited from them. Much more is heard about projects than about the training,

on which the larger part of the SE network's budget of about 2450m is spent, although Mr Beveridge said recently that all the LECs were meeting their contractual obligations on youth training and employment training - a better performance than that of the TECs in England.

After the first six months, LECs in SE's area had spent 55 to 90 per cent of their budget allocations, and two had admitted they would not spend their full budgets this year. This may be due partly to delays in getting the new organisations started, and partly to the shortage of investment opportunities in the recession.

With so much power and money devolved to the LECs, what is SE itself doing? It likes

to be known as Scottish Enterprise National, to distinguish it from the network as a whole. As well as monitoring and funding the LECs, it concentrates on Scotland-wide initiatives in different sectors, on large-scale projects and inward investment, which as before is handled through Locate in Scotland (LIS).

SE National mounted a strong challenge to the Department of Energy's refusal to move its Petroleum Engineering division to Aberdeen (which it believes will boost the oil industry) and persuaded the government to review it. In a sign of rivalries in the LEC network, SE had to order Scottish Enterprise Tayside not to muddy the waters by pressing the claims of Dundee as an

alternative to Aberdeen.

SE National has also devised a set of strategic objectives for Scotland that should be a reference point for the whole network. The aim is to build "a high-output, high-income economy with a high quality environment", which together should produce "a high quality of life for Scots". Although this might seem vague and platitudinous - the plan manages to nod in the direction of most of the activities SE is engaged in - it does contain at least two nuggets.

One is an emphasis on the crucial importance of manufacturing as a generator of wealth and as the ultimate source of the service-sector jobs, which have seen the greatest expansion in Scottish employment in recent years. The other is an implicit switch in the allocation of SE's resources over the next five years, from crude "access to jobs" (i.e. statutory training programmes) to improving skills, developing the technology base, encouraging businesses to think glob-

ally and expanding exports.

At Locate in Scotland, Robert Crawford, the new director, faces the problems of fewer international companies seeking to set up overseas plants, and strong competition from inward investment from Ireland with its lower taxes, and from Spain with its cheaper labour and sunnier climate. He wants to reduce Scotland's dependence on electronics manufacturing and assembly, and develop engineering, chemicals, software development and other forms of intellectual property.

Mr Crawford wants LIS to be more proactive, not just attracting and accommodating companies that want to come to the EC but also devising industrial projects. The first example is an initiative to find a company that would develop an airframe maintenance base at either Prestwick or Glasgow airports, to tap Scotland's large engineering skills base and complement the existing aero-engine maintenance industry in Scotland.

EDINBURGH

Staid city seeks more sparkle

EDINBURGH'S THUNDER has been stolen by Glasgow in recent years, at least in public terms.

Through its "Glasgow's Miles Better" campaign, the 1990 European City of Culture promoted itself as a successful post-industrial city, living off services and tourism. Large tracts of the inner city were redeveloped as offices and shops, and new companies were drawn in, to replace ailing industrial concerns.

Edinburgh, in contrast, has the image of a staid provincial capital, resting on its laurels as an old-style financial-services centre, with lawyers, accountants and fund managers crammed into inadequate offices behind Georgian façades. It has taken tourism for granted, thinking that its handsome castle and other historic architecture will always attract visitors, irrespective of whether facilities are improved.

While Glasgow has become the home of the Scottish Ballet and Scottish Opera, Edinburgh is perceived as having its cultural life squeezed into the three weeks each summer when it holds its famous international festival.

Glasgow has a new concert hall, but Edinburgh has still not been able to establish

either a purpose-built conference centre or an opera house. Edinburgh's apparent failure to develop in the manner of Glasgow has been attributed to civic uncertainty followed by recession.

Peregrine Lewis, of the public relations company Citigate, says: "There was a feeling that complacency developed and that the councils did not know in what direction they wanted the city go."

Until 1984, the district council was Conservative-dominated and considered to be conservative in its approach to development. That year, the left-wing Labour group took control, and for different reasons did not want to redevelop the city centre.

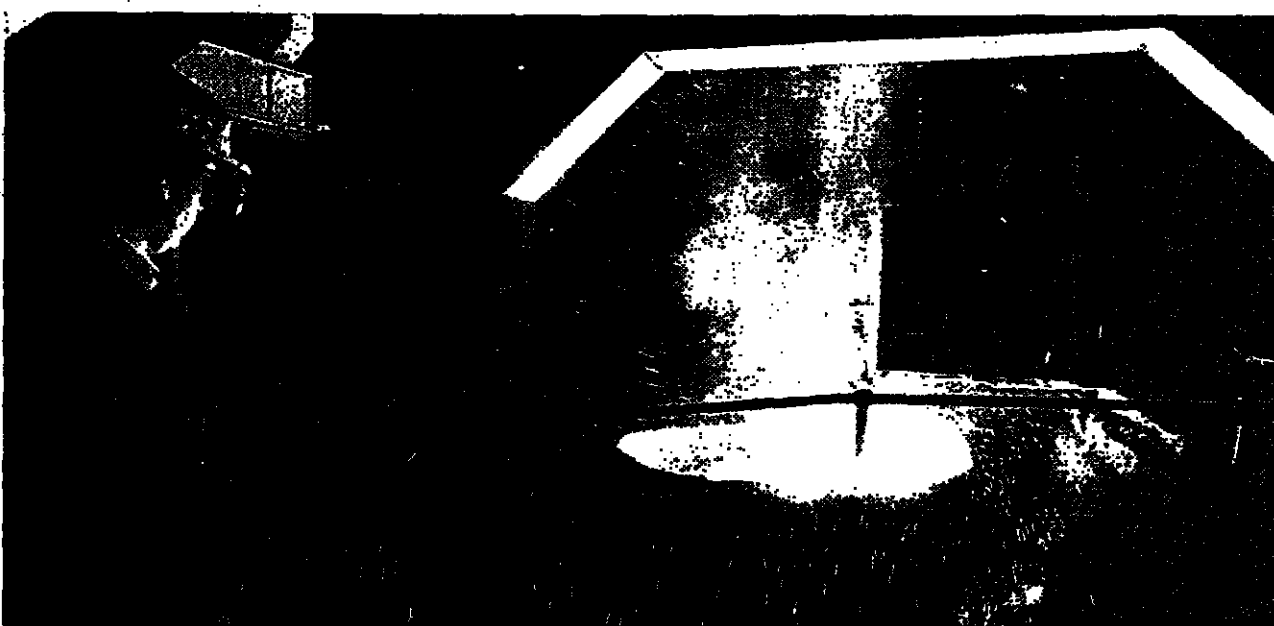
In 1986, the complexion of the council changed again, and a more moderate district council laid plans to develop a 1,200-seat conference centre on a site in Edinburgh's old town, close to the castle. But when recession struck, in the late 1980s, the private developers pulled out, so that the conference centre has still to be built.

The conference hall may still be some way off, but Edinburgh will certainly be getting an opera house in the next two years, although it will not be called an opera house.

Continued on next page

Stewart Dalby investigates a dying industry in Lanarkshire

In search of life after steel



Steel plants under fire: the furnaces at Ravenscraig are dying out one by one

British Steel's conditional guarantees in 1988 at the time of privatisation run out.

British Steel has not spelt out its plan for Ravenscraig, because of the risk of undermining industrial confidence and, partly, one supposes, because the subject is politically sensitive. Some groups, such as the trade unions, felt that the guarantees meant that somehow there would be a steel industry in Scotland after 1994.

One solution proposed in 1988 was that Ravenscraig could be sold to a suitable buyer. At the time, it was not made clear whether it would be for sale with or without the strip mill.

Although there are precedents in the US for plants such as Ravenscraig surviving without a strip mill, it seems unlikely that a buyer could be found for a slab-maker in this particular location.

Closure of the Ravenscraig ramp would mean the loss of

2,400 jobs and bring to an end steelmaking on any scale in Scotland.

Mr Archie Bethel, the chief executive of the Lanarkshire Development Agency, one of the new, combined development agencies and training councils being set up throughout Scotland, says: "It may have made sense once to have steelmaking here when there were cars being made at Linwood and tractors at Caterpillar. Now, there is no industrial logic at all. These companies have disappeared. Dalzell is moving to Teesside because it wants to be near a port. I think most people now accept that this kind of manufacturing is a thing of the past, and we must look for new ways of making a living."

Mr John Fairlie, the regional manager for Scotland of British Steel (Industry), the company set up in 1975 to help new companies establish themselves in steel areas, agrees. "People here now accept that

there has to be a life after steel. But it has only been in the past 12 months that the realisation there may not be a steel industry for much longer has been accepted."

Mr Bethel and Mr Fairlie see the future in terms of encouraging small home-grown companies to expand and to attract new high-technology companies to the area.

Mr Fairlie says: "It makes no sense at all to bring in new heavy industry. We need to attract low-volume, high-value niche producers where our local costs offset the transport costs of being on the periphery of Europe."

In its favour, Lanarkshire has good communications. Motherwell is close to the point where the M73 and M74 meet. It is also close to the M8 linking Glasgow and Edinburgh.

It has a highly skilled workforce. If all the steel closures go through there will be 5,000 unemployed. A further 10,000 jobs in related industries could

be at risk.

This would mean finding new jobs for almost 10 per cent of the total workforce of 160,000.

Lanarkshire is also cheap. Industrial land costs £75,000 an acre in prime sites, and rents can be as low as £2.50 a square foot.

There is no shortage of land. Lanarkshire has won the con-

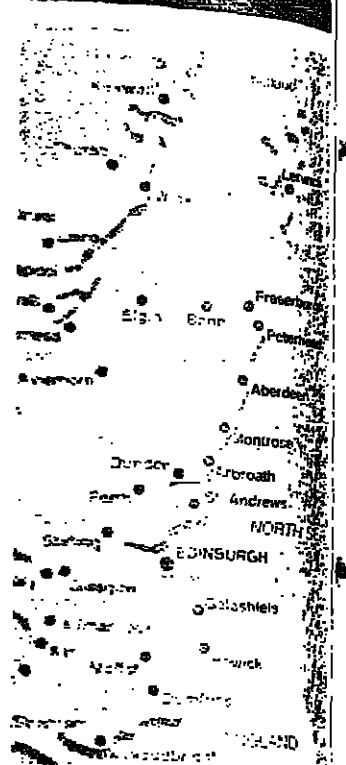
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The total Scottish driving licence force is predicted to drop by 75,000 or 3 per cent between 1990 and 2000, while that of the UK as a whole will rise by 2 per cent.

Although this will mean a tightening of the labour market and will reduce unemployment, it will also mean that Scotland will lose growing skills. In 1989 Scotland enjoyed a net influx of 11,700 people moving in from elsewhere - the first net immigration since the late 1970s. But the 1991 census unexpectedly showed that the net outflow had risen to 15,000.

FACTS



Region	Area	Population	Unemployment
North	1,200 sq miles	1,200,000	10.5%
West	1,200 sq miles	1,200,000	10.5%
Central	1,200 sq miles	1,200,000	10.5%
South	1,200 sq miles	1,200,000	10.5%
East	1,200 sq miles	1,200,000	10.5%
North East	1,200 sq miles	1,200,000	10.5%
West of Scotland	1,200 sq miles	1,200,000	10.5%
Central Scotland	1,200 sq miles	1,200,000	10.5%
South of Scotland	1,200 sq miles	1,200,000	10.5%
East of Scotland	1,200 sq miles	1,200,000	10.5%
North East of Scotland	1,200 sq miles	1,200,000	10.5%
West of Scotland	1,200 sq miles	1,200,000	10.5%
Central Scotland	1,200 sq miles	1,200,000	10.5%
South of Scotland	1,200 sq miles	1,200,000	10.5%
East of Scotland	1,200 sq miles	1,200,000	10.5%
North East of Scotland	1,200 sq miles	1,200,000	10.5%

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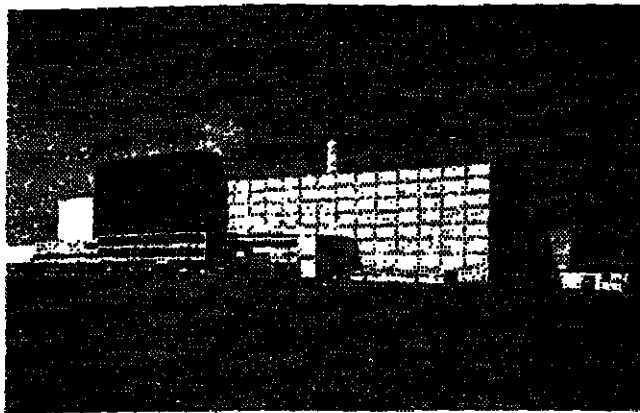
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SCOTLAND 4



Inverness: capital of the Highlands is flourishing



Dumfries: concern over rundown of plant

THE HIGHLANDS

Alpine fastness prospers

FOR THE first-time visitor, Inverness is not what is expected. Anyone who imagines a rundown, alpine fastness, full of craft shops and pubs and very little else is in for a surprise.

With its first-class hotels, pedestrianised shopping precinct, banks, buildings societies, McDonalds and Marks and Spencer, Inverness could be any bustling town in the prosperous Home Counties of south-east England.

But the backdrop of hills makes Inverness seem more like a prosperous village in Austria or Switzerland.

The capital of the Highlands and Islands is flourishing. The streets of Inverness are crisscrossed with visitors and shoppers.

This is partly because of the revival in the fortunes of the oil industry in recent years. Higher activity in oil has spread prosperity throughout the Moray Firth area.

Improvements to the A9 north/south trunk road has meant that Inverness has become the main commercial and service centre for the Highlands and Islands - an area which accounts for half the land mass of Scotland but which has only 370,000 people.

Mr Bob Kass, the head of communications and marketing services at Highlands and Islands Enterprise (HIE), a new body created out of the old Highlands and Islands Development Board and the government's Training Agency, says: "People drive for two hours at the weekend to stock up for a month at Marks and Spencer. Ten years ago it would have been inconceivable that Marks and Spencer would even be here."

"Similarly, there are several discount stores. People will take ferries and drive for hours to buy white goods like washing machines at these places. Businesses used to have to go down to Glasgow to get tractor

or computer parts; now they can get them here."

The town may be growing rapidly and be responsible partly for reversing the depopulation of the region, but it is not, as the HIE is at pains to point out, typical of all the Highlands and Islands. It should not be used as an argument for reduced aid for the region.

There are at least four separate, but non-contiguous Highlands and Islands areas as the HIE sees it. There are parts such as Inverness and its surroundings which are fairly prosperous and have unemployment rates below the Scottish average of around 9 per cent.

The Shetlands are prospering because of the Sullom Voe oil terminal. Orkney is not considered a priority area for assistance, because of successful agriculture, and a number of home-grown companies involved in crockery and jewellery.

A third classification are the unemployment black spots where one large employer has gone under. The siting of an aluminium plant at Invergordon in Easter Ross and a paper mill at Corpach, near Fort William, both of which closed with large job losses, are now seen as part of a discredited policy of trying to foster growth points.

Concern at present surrounds the rundown at the nuclear energy plant at Dounreay, the closure of the US naval base at Holy Loch and a fall in oil-related activities by

the mid-1990s. These developments could result in a loss of 6,000 jobs.

The fourth category of the Highlands and Islands is the Western Isles, the Inner Hebrides and most of the west coast. These are referred to as the "fragile areas".

The different parts of the Highlands and Islands are deemed to need various types of investment and treatment ranging from a little stimulation in places such as Inverness to a lot of aid in the thinly populated west of the Highlands.

The crofters and farmers of the Western Isles have suffered cutbacks in assistance for agriculture from the EC and a slowdown in the growth of fish farming because of a glut of farmed salmon from Norway. Worst of all, the islands' largest employer, the council, lost £23m in the collapse of the Bank of Credit and Commerce International and may have to shed jobs and increase the poll tax.

Mr Iain Robertson, the chief executive of the HIE, says: "There has been a failure for imported large-scale industries to survive and prosper. It makes no sense trying to bring in industries which logically should not be here."

But he feels there is a place for small niche companies where transport costs and other costs involved in being on the periphery can be offset by lower wage and factory costs.

He cites a number of companies one making cabinet free-

zers, which employs more than 200, and another manufacturing crockery with a workforce of about 50.

"Often the companies come for idiosyncratic reasons. Perhaps the husband or wife comes from the Highlands and wants to get back to his or her roots or, they like fishing or climbing or simply the clean air."

"But they prove that small companies with the right product can flourish in the Highlands. Telecommunications are excellent. We have one of the best telephone systems in Britain. The road network is greatly improved," Mr Robertson says.

He says there is scope for all kinds of companies - data transmission companies, concerns added value to food, fish and the like and computer concerns.

Mr Robertson sees the HIE spending a substantial part of its £75m budget on encouraging these kinds of companies - channelling the money through the 10 Local Enterprise Councils which have been set in the Highlands and Islands.

The HIE will be involved in building factories and offices and, through the Local Enterprise Councils, in training.

On the Western Isles, the HIE wants to concentrate on building up indigenous industries such as tweed-making. For example, there is great scope in using tweed in the manufacture of furnishings.

It also wants to upgrade tourism.

"We have only a 12-week season and a low quality skiing industry. A lot could be done to encourage winter breaks, and build up activity holidays out of season. We could also take measures to improve our skiing industry," Mr Robertson says.

Stewart Dalby

Stewart Dalby looks at conservation and the environment

Rich heritage under threat

TWELVE months ago the call by the Countryside Commission for Scotland to set up four national parks in mountain areas was the conservation topic of the day. This was because national parks elsewhere have suffered from the honeycomb effect - the tendency by the uncaring public to leave litter in beauty spots.

A year before, the rapid spread of fish farming and the planting of conifers in the Cairngorms and Sutherland peatlands were the most contentious environmental issues.

The heat has been taken out of the national parks' debate by a rejection by Mr Ian Lang, the Secretary of State for Scotland, of the central recommendations of the CCS and, instead, to set up working committees on the physical management of the four designated areas - the Cairngorms, Loch Lomond, Ben Nevis/Glen Coe/Black Mount and Wester Ross.

The collapse in the price for farmed salmon has temporarily eased the growth of fish farming. The overplanting of conifers in the far north of Scotland was halted by changes in tax concessions and grants available in 1988 and 1989.

Today, the burning environment issue is the compensation being paid to large landowners for not planting trees on Sites of Special Scientific Interest (SSSIs) which happen to be on their land.

In a well-publicised case, Mr John Cameron, one of the largest landowners in Scotland with 35,000 acres, and who is also chairman of ScotRail, was awarded £580,000 compensation by the Scottish Lands Tribunal against the Nature Conservancy Council for Scotland.

The NCCS had denied him permission for plans for integrated forestry and farming employing five families on 20,000 acres. The NCCS has restriction orders on two SSSIs in the area.

Mr Cameron's application pre-dates 1989 when the rules for tree-planting were changed. The NCCS is now claiming against the NCCS, which is responsible for establishing the SSSIs. These claims include one by the Conservative peer and former Conservative MP, Lord Kimball.

Although none of the awards is expected to be as large as Mr Cameron's, it is a worry for the NCCS. The Jacobite rising of 1745 began the overthrow of the old social order in parts of the Highlands. New patterns of land holding, the spread of sheep farming, the clearances, emigration and the emergence of the Victorian sporting estate all generated deep emotions which reverberate in some parts of the Highlands to this day.

The view that all of Scotland outside the towns is divided into small crofts or large estates is simplistic. The Scottish Landowners Federation estimates 35 per cent of its 4,000 members own 190 acres or less while 64 per cent own up to 350.

In the Highlands, however,



Cutbacks in agricultural assistance have hit the crofters of the Western Isles



Norwegian competition has curbed the growth of fish farming

tively small compass."

Half the land in Britain designated SSSIs is in Scotland - some 750,000 hectares. The NCCS looks after 1,300 SSSIs which amount to 10 per cent of the land area of the country.

Some of the SSSIs fall within national scenic areas which are the backbone of the CCS. Some 15 per cent of Scotland is designated national scenic areas (23 per cent of the Highlands region). Broadly, until now the NCCS has looked after the flora and fauna and the CCS the physical landscape.

Other SSSIs are on private land.

Land use in Scotland has a complex background. The Jacobite rising of 1745 began the overthrow of the old social order in parts of the Highlands. New patterns of land holding, the spread of sheep farming, the clearances, emigration and the emergence of the Victorian sporting estate all generated deep emotions which reverberate in some parts of the Highlands to this day.

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In the Highlands, however,

the pattern of small landowners making a living from farming and tourism on the one hand, and the large estates often badly managed for absentee landlords or institutions on the other, is more pronounced.

It is these areas that are most environmentally sensitive.

The central issue for conservationists is how to protect and improve Scotland's rich heritage of landscape, seascapes, flora and fauna consistent with developing the highlands region, not just for the 370,000 people who live there but for those who might wish to visit - skiers and other tourists.

How are small landowners to be encouraged to stay on the land and possibly supplement their incomes from tourism, while, at the same time, be discouraged from despoiling the landscape or breeding too many sheep?

How are large estate owners to be prevented from raising large deer herds and overgrazing the land, while retaining their rights as private landowners to do as they please with their land?

The NCCS estimates that 350,000 red deer in Scotland are twice as many as the available grazing land can safely sustain without erosion of the countryside.

The management of large

estates has been brought into focus by the question of Mar Lodge, the 77,000-acre estate which the US media tycoon Mr John King is trying to sell for £10m. A number of interested groups, including the Department of the Environment, the Scottish Office, National Heritage Memorial Fund, the Worldwide Fund for Nature, the Chris Brasher Trust and the Royal Society for the Protection of Birds have been looking at ways of buying the estate for the public.

The estate has extensive remnants of the Caledonian pine forest. The flora and fauna are regarded as of international importance. The feeling among environmental groups is that the estate may not be protected under a new private owner.

Mr David Mitchell, of the Royal Society for the Protection of Birds, says: "This estate makes up half the Cairngorms. It has not been actively managed but has suffered from neglect. There are far too many red deer."

Mr Simon Pepper, of the Worldwide Fund for Nature, says: "This is the most important conservation site in the country. It has a unique range of wildlife and the pine forest. It would be best managed in the public domain."

Deciding where the battle lines are drawn between private owners and conservation groups is complicated by the multiplicity of agencies and interest groups. The Forestry Commission looks after forestry. The Crown Estates owns the coastline and the seabed. The NCCS was until last April, when it was hived off into a separate Scottish body, part of the National Conservancy Council and answerable to the Department of the Environment. The CCS is responsible to the Scottish Office.

Standing behind these groups are the regional and district councils which in most cases have planning control over land use.

Beyond all this is an obscure law of trespass which makes the whole question of access complex.

Clearly, administering the environment should be more streamlined when the CCS and NCCS become one body, but the issues will remain complex.

Stewart Dalby

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Staid city seeks more sparkle

Continued from previous page

In October, Lothian and Edinburgh Enterprise (Leel), a combination of enterprise council and training agency, announced that the Empire theatre - built in 1933 but used as a bingo hall since 1963 - would be transformed into a new Lyric theatre at a cost of £18m. Funding will come from Leel, Edinburgh District Council, the Scottish Tourist Board, the Scottish Arts Council, Historic Scotland and the private sector.

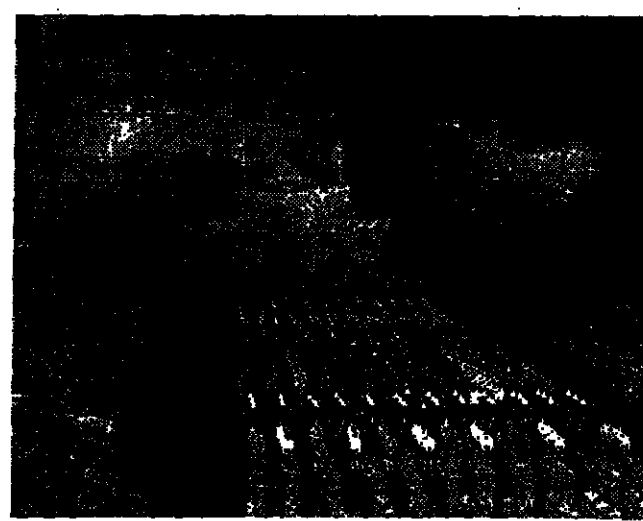
The theatre's season will centre on the festival, but with almost 2,000 seats it will be able to accommodate Scottish Opera and Scottish Ballet throughout the year, and also to host international drama and opera companies.

The city's next priority is to create an international financial and conference centre. Andy Irvine, the former Scottish rugby international, now a senior member of the chartered surveyors Jones Lang Wootton, has been instrumental in developing new business premises. He feels that Edinburgh's reputation for complacency has been exaggerated.

"There has been a lot of hype concerning Glasgow," he says. "I am not knocking the city. I've worked and lived there, and liked it. But, compared with Edinburgh, it started from a very low base. It was an old industrial town which needed regenerating. There was lots of land available for redevelopment. There was also lots of help from the government. Glasgow is a development area. It also gets European money."

Edinburgh has never had industry. This city gets little help. It is full of beautiful architecture. There are all kinds of pressure groups stopping building.

Mr Irvine says he would "think it monstrous if some of our Georgian buildings were pulled down to make way for skyscrapers", yet he does



Military tattoo: cultural life squeezed into three weeks

believe that new sites and properties must be developed if Edinburgh is to retain its position as the UK's largest financial centre after London in terms of funds under management. The city has several life assurance companies, the headquarters of two clearing banks and a number of independent fund managers. Most of the financial companies are housed in Georgian houses in the city's new town, in an area between St Andrew's Square and Charlotte Square and connected by George Street. Companies often occupy up to five adjacent houses.

"This is all right while you have 40 employees," says Mr Irvine, "but with anything more you've got problems. You cannot change facades or take out staircases. There is a tremendous problem with parking. The city really needs new high-technology offices."

It is beginning to construct these. Castle Terrace is open - 160,000 sq ft of office space, close to the castle and only five minutes' walk from Charlotte Square. Dundas & Wilson, one of city's leading solicitors, and Martin Currie, the fund man-

ager, have already taken space there.

At £28 a square foot, rents may be more expensive than the £20 paid for premises in Charlotte Square, but they are open-plan and more appropriate.

The next project is to be a

seven-acre site in Lothian Road, just beneath the castle, where the conference hall will probably be situated. The district council recently announced that £25m would be made available, though it has yet to find a contractor.

Also in this area, Standard Life, the life assurance group, has announced that it will invest £100m in office developments.

A third large project, just outside the city at South Gyle, involves plans for a business park of 150 acres, to be called Edinburgh Park.

The district council, meanwhile, proposes to tackle the city's horrendous traffic problems. The idea of a light transit system seems unlikely to get very far, because of the cost, but other schemes being considered include park-and-ride and better routing of buses.

The council also wants to improve tourist facilities, with better information services and, at the castle, easier access and better catering.

Stewart Dalby

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مكاتب الترخيل

TECHNOLOGY

Now you see it, now you don't

Tim Lawrence explains how morphing works

Forget Arnold Schwarzenegger and Michael Jackson - Hollywood's fastest-rising megastar is a computer program nicknamed "Morph". Short for metamorphosis, Morph is a computer graphics system which enables an artist to transform one shape into another through a series of intermediary steps. The possibilities are infinite.

In the film *Terminator 2*, which starred Schwarzenegger, morphing was fundamental to the T-1000, a liquid-metal cyborg which mutates from one form to another. In one scene the T-1000 pours itself into a helicopter and then takes on a human shape. In another it assumes the identity of the mother of the child it has been sent to "terminate", dissolves into the silvery cyborg and then turns into a police officer, its alter ego.

Morphing has also grabbed the plaudits in pop star Michael Jackson's new video, *Black or White*, in which Jackson turns into a black panther.

To create a morphing sequence, the first frame in the transformation and the final result are fed into a computer, which calculates how to fill in the transitional frames so that the first figure mutates fluidly into the last.

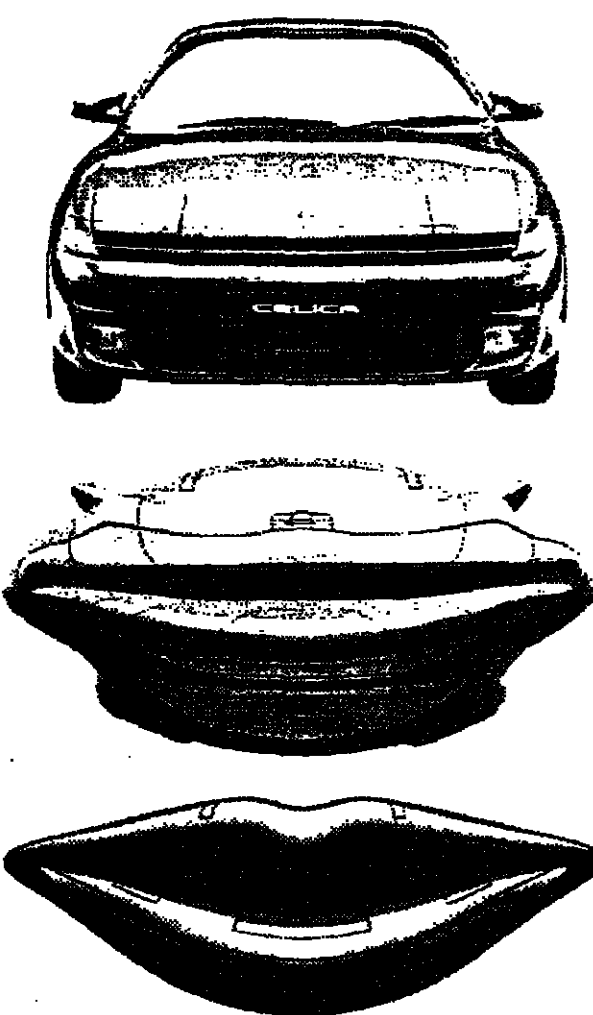
Morphing was first used by Industrial Light & Magic (ILM), the leading special-effects company based in the US, in 1974, but the breakthrough came with *Terminator 2*, which was hailed as a landmark because of its unprecedented use of computer images.

While critical to the film's commercial success, the effects also contributed to its record production costs of \$90m. ILM was paid \$6m for its 43 shots which lasted for five minutes. On a per-minute basis, they cost more than Schwarzenegger, who was paid between \$12m and \$15m but who was on screen for a lot longer.

After its breakthrough in cinema, morphing is now being used in advertising. ILM used the technology in an advertisement for brokers Merrill Lynch, which involved a bear metamorphosing into a bull to illustrate the company's skill at turning around depressed stocks. ILM has also made a commercial for Toyota in Japan in which a pair of silvery metallic lips growl "Read my lips, baby" and transform into a new Celica car (see illustration).

But ILM has far from cornered the advertising market. Other companies are entering the fray, most notably Pacific Data Images, which produced the Jackson sequences. In one PDI advertisement for Exxon, the US oil company, a car transforms into a running tiger, and in an advertisement for Schick a "blockhead" transforms into a "regular guy" to illustrate the company's new flexible razor.

So far, there have been no advertising opportunities for morphing in the UK. "UK ads are long and depend more on plot and dialogue compared with the US and Japan, where ads are more technology driven," Kennedy says.



Game, set and microsensors

TENNIS rackets which can monitor the ball contact are now available thanks to a new kind of semiconductor - the microsensors.

With applications for chip microsensors ranging from heart pacemakers to on-board diagnostic systems for cars, the market for these sensors will grow dramatically, according to a report from New York consultants Frost & Sullivan International.

According to the study, "The US Market for Chip Microsensors", the application of integrated circuit techniques to sensor fabrication will contribute to chip prices dropping by up to 50 per cent over the next five years.

This in turn will help boost the market for chips, transducers and transmitters from \$443m (\$246m) in 1990 to nearly \$1.7bn by 1995.

The largest segment of that will be in the automotive industry, followed by industrial machinery and biomedical applications.

Composites cut weight of tools

THE \$1bn (\$560m) industrial power tool market is not one that usually smacks of high technology. But a New York company, Chicago Pneumatic, has introduced an impact wrench which uses the latest composite materials.

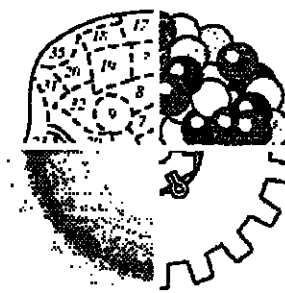
The CP-747 has an engineered composite housing, based on a resin from GE Plastics. The material is a combination of nylon and glass fibres suspended in a polyphenolic oxide, similar to that used in the "stealth" aircraft, and reduces the weight of the tool by about 20 per cent over those with aluminium housings.

A second advantage of the housing is that it insulates the mechanics' hands from the very cold feet produced by the compressed air, which is used to power the tool.

Tempo speeds up smaller payments

MIDLAND has launched an electronic payments service for customers sending or collecting substantial volumes of regular low value international payments, writes David Birchard.

Tempo will provide international transfers and direct debits for corporate customers.



WORTH WATCHING

by Della Bradshaw

ers and correspondent banking customers.

The outward transfer service allows payments to be made to 18 countries, with more to be added in the future. The service is designed to appeal to companies who make regular payments to pensioners, shareholders, or employees.

The international direct debit service will allow funds to be collected from 14 overseas countries in a similar fashion to UK direct debits. Cheque collection and inward transfer costs will be eliminated. Payment instructions from customers can be sent either through Bacs, the bulk automated clearing system, or directly on tape or diskette.

DNA helps clean up after a spill

HOW can you tell conclusively after an oil spill who is responsible for cleaning up the mess?

The answer could be a marker system, under development in Cardiff. A single five-gallon drum of the additive, which binds itself to the oil, is enough to mark a 250,000 tonne consignment of oil. The additive does not impair the oil's effectiveness as it is destroyed by heat during the refining process.

The biological marker comprises coded DNA molecules which bind to the oil. The coded DNA cannot be tampered with and can only be decoded by the suppliers, Milton Tremaine & Davies, to ensure security.

Irish engineers scoop US award

A TEAM of Irish aircraft engineers has won the coveted ozone protection award from the US Environmental Protection Agency for a machine which recycles the potent halon gases contained in and fire extinguishers.

Halon 1301, used in extinguishers sited in sensitive areas such as computer rooms, oilfields and on airliners, is particularly damaging to the ozone layer and is expensive. But until now it is difficult to recycle the gas.

Team Aer Lingus's "Hal" machine promises a recovery rate of over 99 per cent. To begin with the extinguisher is connected to a high pressure hose to Hal, and the computerised system pumps out the gases into a holding cylinder. The extinguisher is then checked to ensure it is working correctly.

To re-fill the cylinder it is connected to a second pressure hose and the computer automatically fills it to the correct level.

BT keeps an eye on the future

TELEVISION and computer screens are based on technology developed in the 1930s, while the innovative virtual reality screens rely on bulky helmets to achieve their visual effects.

To overcome the problems of both of these displays, the Marlesham Heath research laboratories of BT, formerly British Telecom, have come up with the concept of an active contact lens.

The lens could display information on a tiny integrated circuit embedded in the lens. Researchers envisage the lenses could eventually help surgeons carry out more specific microsurgery or engineers carry out safer maintenance.

It could even receive radio signals so could be used instead of a radio pager - or even to transmit data on a falling share price during business negotiations.

The only drawback is that the lithographic technology needed to write on the chip is not yet sophisticated enough.

Current techniques produce lines which are one micron - a millionth of a metre - wide. To produce the active contact lens these lines would have to be just one tenth the width.

Contacts: Frost & Sullivan International, US, 212 233 1000, Chicago Pneumatic, US, 312 752 2000, Midland Bank, UK, 01 293 5400, Milton Tremaine & Davies, UK, 0222 540000, Team Aer Lingus, Ireland, 1 770 011, BT, UK, 0475 64210.

BR's new ticket to ride

Daniel Green on plans for high-tech rail bookings

regular users are.

● Cash flow is better. Electronic payment systems can be grafted on to electronic ticketing. Regular business users can be invoiced automatically.

● Yields can be improved. Airlines use information from market research to price some seats cheaply to attract early bookings while putting a high price on flexibility for late booking and business travel.

● Airlines plan to introduce magnetic stripes on tickets. These should increase security, reduce fraud, speed up check-in and cut staffing.

● Business travellers can be offered better service - advance booking would be easier. Other services - itinerary planning, hotel reservations and, eventually, rail-air

tickets - are also attractive. The prospect of luring the business customer is the driving force behind BR's plans. It also encouraged SNCF, the French railways, to introduce airline-style booking two years ago. "France leads the world in automated rail booking," says Steve Page of Galileo International, the airline booking service owned by British Airways and nine other carriers.

Through SNCF's booking service, Resairail, you can buy any ticket that involves a French train, with a choice of Channel crossings and connection times. Rather than develop its own system, SNCF adapted software from the Sabre airline ticket network, a rival to Galileo which is owned by American Airlines.

Galileo, meanwhile, is pushing hard to offer rail booking in the UK, where agents have the option of buying access to BR's reservations computers. The functions are limited to listing single train times and producing a ticket.

Many of the advantages of the airline approach are still not available. Ticket prices have to be looked up manually, each journey is separate and itineraries are not automatically displayed. BR says it is an interim service.

Galileo will have offered this to 2,000 UK travel agents by July 1992. It intends to incorporate the next phase of BR's automation, Facets, from Easter 1992. This will eventually integrate booking and prices but still does not supply

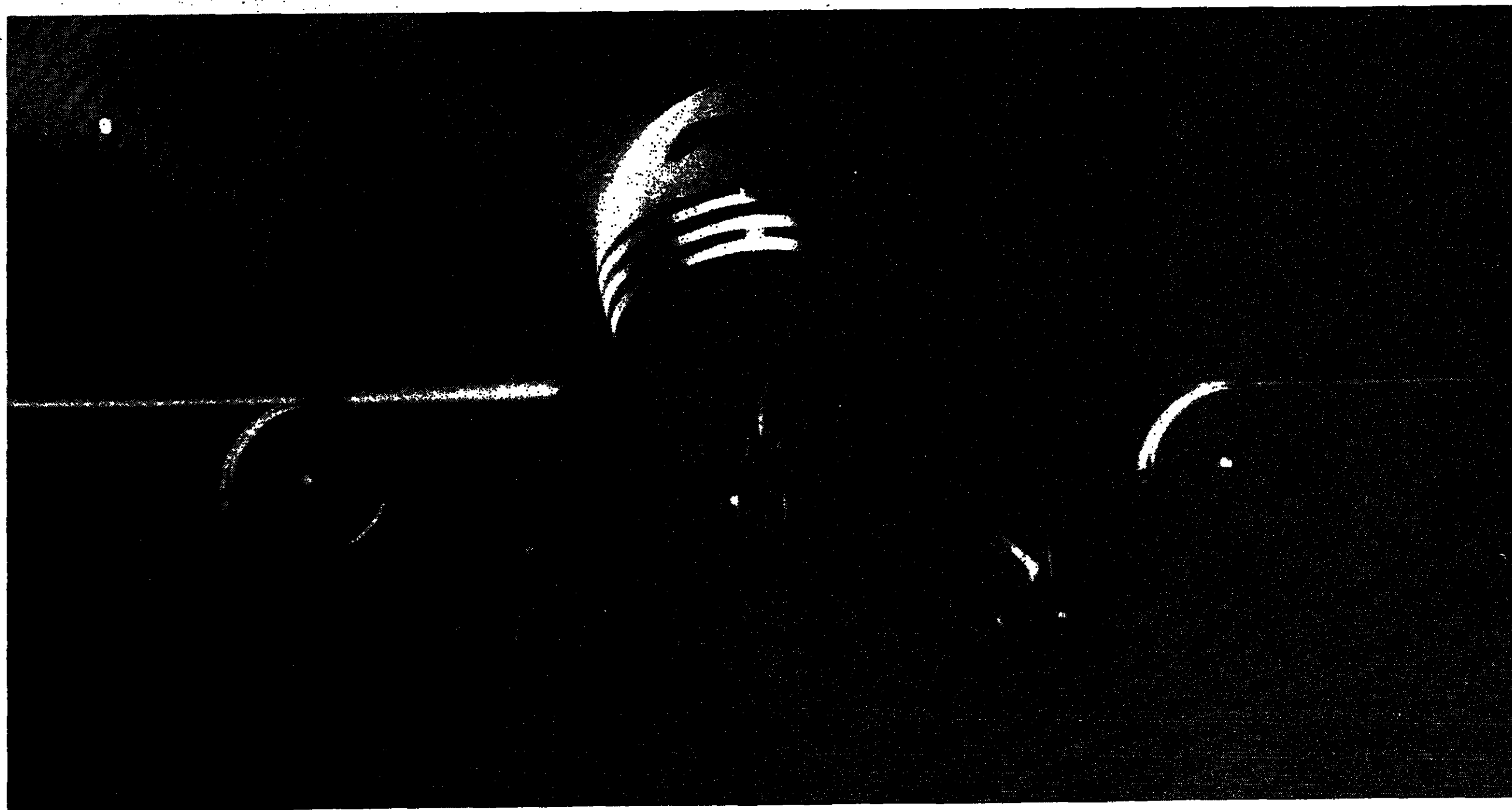
management and accounting data to central computers.

For the airline booking services, integration with rail is a double-edged sword. Some passengers might be tempted away from short-haul routes on to rail. Cash paid for tickets bought at UK travel agents passes through a central clearing house and is handed to the airlines once a month. It may not be simple to include rail tickets in this arrangement.

Doug Chapman, BR's national travel chief, says it will be two years before it has finished comparing options for integrating with airline systems. BR has a close relationship with Galileo, is holding talks with Sabre this week and has made contact with another airline ticketing service, Worldspan.

"There is a sense of urgency, but with 18 months to go until the Channel tunnel, we should be doing rather than talking," says Mike Thorne, managing director of Galileo UK.

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procedures and the most sophisticated materials and systems. Simply put, the Boeing 777 will be the most

advanced airliner ever built. And before the first one is delivered, it will be the most thoroughly tested airliner in

the history of flight. Not surprisingly, the airlines wouldn't have it any other way. And neither, of course, would we.

BOEING

Spruce. Linen. Steel wire.

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THE AUSTRALIAN GAS LIGHT COMPANY

NOTICE

to the holders of Transferable Loan Certificates ("TLCs") issued by The Australian Gas Light Company (A.R.B.N. 052 167 405) pursuant to an Agency Agreement dated 14th May, 1991.

NOTICE IS HEREBY GIVEN to the holders of the above TLCs that, at the Meeting of such holders convened by the Notice of Meeting published in the Financial Times and The Asian Wall Street Journal on 6th November, 1991, and held at 3 p.m. Hong Kong time on 28th November, 1991, the Extraordinary Resolution set out in such Notice was duly passed. Accordingly the modifications and waivers in respect of the Terms and Conditions of such TLCs referred to in such Notice have been made with effect from 28th November, 1991.

THE AUSTRALIAN GAS LIGHT COMPANY
13th December, 1991

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FT LAW REPORTS

Bank must return security leases

DEUTSCHE BANK AG v
IBRAHIM AND OTHERS
Chancery Division
Mr D.E. Neuberger QC sitting
as a deputy High Court judge:
December 3 1991

THE DEPOSIT of title deeds with a bank by a property owner as security for a customer's overdraft liability, is in effect a guarantee of that liability to the extent of the value of the property, and must therefore be supported by a written document signed by the property owner in accordance with the Statute of Frauds.

Mr D.E. Neuberger QC, sitting as a deputy Chancery judge, so held when dismissing a claim by the plaintiff, Deutsche Bank AG, for a declaration that it had valid equitable mortgages of two leases vested in the second and third defendants, daughters of the first defendant, Mr Daruk Mohamed Ariff Haji Ibrahim, as security for his overdraft. The daughters succeeded on their counterclaim for delivery up of the leases.

HIS LORDSHIP said that Mr Ibrahim opened an account with the bank in October 1983. In March 1984 he was permitted an overdraft facility of \$873,000 (Singapore dollars).

That overdraft was secured partly by a deposit of shares, and partly by guarantee.

The overdraft increased to \$862,000. It was not repaid. On August 12 1985 Mr Ibrahim requested an extension of his overdraft facility. The bank indicated that might be acceptable if further security were provided. Mr Ibrahim said he could make available the title deeds to two flats in London.

On August 15 he confirmed the offer to deposit the title deeds to Flats 1 and 2, Queensborough Terrace W2. The overdraft facility was extended until October.

The title deeds were handed to the bank on November 13 by a business associate of Mr Ibrahim.

Neither of the leases was granted to or registered in the name of Mr Ibrahim. The tenants and registered leasehold proprietors of the flats were his two daughters.

The bank attempted to contact the daughters, seeking their confirmation that they authorised deposit of the deeds, but the letters were never answered.

The shares which Mr Ibrahim had deposited as security were sold by the bank and the proceeds used to reduce his overdraft. The guarantee proved useless. The bank had no further security for Mr Ibrahim's liability save, possibly, the two leases.

The bank obtained judgment for \$876,709 in the High Court of Malaysia on May 22 1987. As the sum was not paid, the bank issued a bankruptcy petition against Mr Ibrahim in Malaysia. Paragraph 3 of the petition said the bank "does not... hold any security on the debtor's estate... for payment of the said sum".

In the present proceedings the bank claimed a declaration that it had valid equitable mortgages of the two leases. The daughters counterclaimed for delivery up of the leases.

The flats were marketed at about \$30,000. On the evidence the court found that the purchase monies for the two leases were provided in their entirety by Mr Ibrahim.

The first issue was whether the bank was precluded from contending that the two leases were security for Mr Ibrahim's liability, in view of the bankruptcy proceedings.

Section 5(4) of the Malaysian Bankruptcy Act 1967 provided that if a petitioning creditor was secured "he must in his petition state that he is willing to give up his security for the benefit of creditors".

Mr Lambert for the daughters argued, first, that on a true construction of the petition the bank was stating it was willing to give up security for the benefit of creditors; and in the alternative that by presenting the petition in the terms that it did, it was estopped from alleging it did have security.

The arguments were rejected.

First, paragraph 3 of the petition could not sensibly be read as saying that the bank was prepared to give up security. Its ordinary and natural meaning was that it had no security.

Second, the mere issue of the bankruptcy petition in the terms of the present petition, could not operate as an election. If the day after the petition was served the bank had appreciated its oversight and amended it to take the security into account, it was inconceivable that it would be prevented from doing so.

The second issue was whether the beneficial interest

in the two leases was vested in Mr Ibrahim, as the bank argued, or in the two daughters.

Mr Lambert argued that even if Mr Ibrahim provided the purchase money for acquisition of the two leases, the presumption of advancement led to the conclusion that they were not held on trust for him, but were beneficially vested in his daughters in whose names they were acquired.

The basic proposition was summarised in *Snell's Equity* (28th ed 1979): "If a father buys property and has it put in the name of his son or daughter, prima facie it is a gift to the child".

The presumption "should not give way to slight circumstances" (*Shepherd v Cartwright* [1953] AC 413, 443).

If the bank wished to rely on any actions or statements on Mr Ibrahim's part to negative the presumption of advancement, it was clear from authority that it could only rely on acts or statements contemporaneous with the vesting of the leases in his daughters. Claiming through Mr Ibrahim, it would not be open to the bank to rely on acts or statements subsequent to the vesting of the leases.

Initially Mr Ibrahim intended to have the leases granted to himself, but subsequently changed his mind and had them granted to his daughters. The leases were completed on January 17 1985 and the daughters were registered as proprietors on June 10.

The first time Mr Ibrahim did anything which could be construed as treating the leases as his own was in his conversation with the bank on August 12.

Even if the well-established principle that a later statement could not rebut the presumption of advancement had not applied, Mr Ibrahim's statement to the bank, bearing in mind their relationship, was not sufficient to rebut the presumption.

The third issue was whether deposit of the leases with the bank on November 13 was authorised by the daughters.

The evidence was slender, but the conclusion was that they did authorise the deposit of their title deeds with the bank to secure their father's loan.

In those circumstances, subject to the fourth issue, the bank's claim would succeed.

The fourth issue was whether the daughters could defeat the claim by relying on the absence of any written memorandum sufficient to satisfy section 4 of the Statute of Frauds 1677.

Mr Lambert argued that they could. He based his contention on the principle that where a third party pledged property with the creditor for the purpose of providing security for the debtor's liability, the third party was a guarantor or surety.

That argument was right. Section 4 provided that no action should be brought "upon any special promise to answer for the debt default or miscarriage of another" unless the agreement on which the action was brought, or some memorandum or note of that agreement, was in writing and signed by the party to be charged with the promise.

It was argued that as a matter of normal language, the depositing of property with a creditor by a third party to secure the debtor's liability was not a "promise to answer for the debt default or miscarriage".

Against that, the provision of security worth £100,000 by a third party in favour of a creditor who was owed £300,000 was no different in practice from a promise by the third party to answer for the debtor's liability to the extent of £100,000.

It seemed arguable that the former arrangement was not within the natural meaning of the words of section 4, whereas the latter was.

It would be wrong to hold that the deposit of title deeds by the daughters did not fall within section 4.

That conclusion was reinforced by the policy of section 4. Its purpose was to protect a person against an allegation that he had guaranteed another's liability. Parliament thought it right that the court should have evidence in the form of a written document signed by the party to be charged should it be required.

The bank's claim against the daughters failed. Their counterclaim for return of the leases was allowed.

For the bank: Guy Fetherstonhaugh (Clifford Chance).
For the daughters: John Lambert (Stuart Palmer & Robinson).

Rachel Davies

Barrister

To the Holders of SOUTH CAROLINA NATIONAL CORPORATION

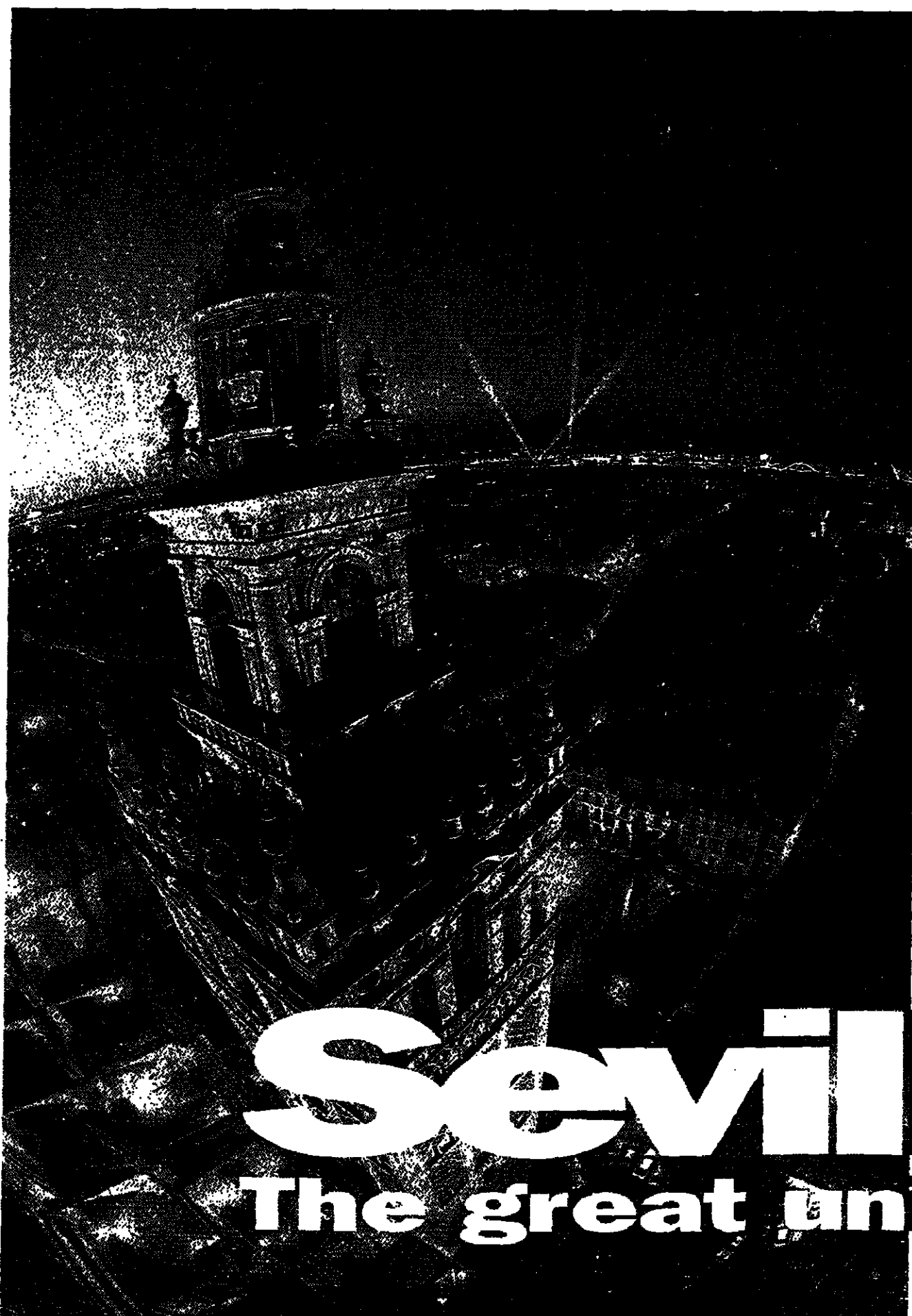
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NOTICE IS HEREBY GIVEN that effective at 8:30 a.m., December 6, 1991 (the "Effective Time"), South Carolina National Corporation became a wholly owned subsidiary of Wachovia Corporation pursuant to an Agreement and Plan of Merger dated as of June 24, 1991 among South Carolina National Corporation, Wachovia Corporation and Wachovia Merger Corporation (the "Merger Agreement"). Pursuant to the Merger Agreement and the First Supplemental Indenture dated as of November 26, 1991 among South Carolina National Corporation, Wachovia Corporation and Morgan Guaranty Trust Company of New York, as Trustee, the payment of the Debentures outstanding at the Effective Time was jointly and severally assumed by Wachovia Corporation. As of the Effective Time, holders of the Debentures have the right to convert the Debentures into shares of Wachovia Corporation common stock at a conversion price of \$38.58 per share.

SOUTH CAROLINA NATIONAL CORPORATION

By: Morgan Guaranty Trust Company
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Dated: December 13, 1991



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ity leases

The fourth issue of the... whether the... the absence of any... memorandum... section 4 of the... Frauds 1677.

Mr Lambert argued that... could. He based his... on the principle that... third party... with the creditor... of providing security... the debtor's liability... party was a guarantee...

That argument was... Section 1 provided... upon any special... answer for the debt... mortgage of another... agreement on which... action was brought... memorandum or note... agreement, was in writing... signed by the party... charged with the promise...

It was argued that... of a promisor... a depositing of property... creditor by a third party... was not a promise to... for the debt default or non...

Against that, the... of security worth £100,000... for who was owed £200,000... no different in practice... promise by the third party... answer for the debt... to the extent of £100,000...

It seemed arguable that... arrangement was... within the natural meaning... the words of section 4... the latter was...

It would be wrong to... that the deposit of... by the daughters did not... within section 4.

That conclusion... maintained by the policy... that it is purpose was... to protect a person against... another's liability. It was... that it might that the... should have evidence in... form of a written document... signed by the party... charged with the promise... The bank's claim against... daughters failed. Their... obligation to return it... was allowed.

Rachel Davis

Henze's Requiem

QUEEN ELIZABETH HALL

The London Sinfonietta closed its 55th birthday celebration for Hans Werner Henze on Wednesday with the composer's own tribute to the Sinfonietta's late artistic director Michael Vyner.

The instrumental Requiem that Henze is dedicating to Vyner's memory is appearing piecemeal at a memorial concert in May last year, the Agnus Dei appeared in the BBC's Henze Festival in January, and three more movements, a Dies Irae, Ave Verum and Lux Aeterna - were added for this performance.

Henze's scheme follows the plan of the liturgical Mass pro defunctis. When the work is complete next year it will consist of nine movements, and promises to be the most substantial of all his purely instrumental works: the music already composed plays for 40 minutes, and each successive movement seems to gain in weight, depth and duration.

The use of a solo pianist (Paul Crossley), provides a change of perspective and focus in the musical argument; as the work progresses its role seems to have evolved, from contributor of introspective, lapidary solos in the Introitus and Agnus Dei (where it is accompanied only by the 11 strings) to more forthright reinforcement for the music's rhetoric in the newest movements. Henze's orchestration, steeped in the sonorities of Second Viennese School romanticism, gets steadily more dense too.

Henze is such an unpredictable, uneven composer that such a major project as the Requiem might be expected to vary wildly in its level of achievement. Yet the striking characteristic of what's available so far is the consistency of his gift for music. One might despair of getting to grips with Henze's harmony - he seems more and more to be a linear composer, who thinks in melodic lines and creates his harmony almost as he goes. But the sections underfoot of the project and its vivid ideas already make their mark.

The movements vary in their scale and function: the Introitus is preparatory, the Agnus Dei and Ave Verum emotional; the Dies Irae is a late 20th-century sibling of the corresponding movements in Verdi and Britten. The Lux Aeterna is the strangest of all, by no means at peace with itself, but brooding and troubling as if preparing for an impending catastrophe.

In the Requiem there is little yet of the freely lyrical side of Henze, the composer exploiting his gifts as an untrammelled melodist. Perhaps that is to come. In the Sinfonietta programme, which Henze conducted, that facet of his creative personality was represented in the Mücke-inspired pieces for guitar and ensemble from 1986, *An eine Aechselstorte*, while the featureless, note-spinning Henze appeared in the 1977 orchestral fantasia *Aria de la Polva española*. But the uncluttered severity of the Requiem, and the absolute concentration of its performance, was the abiding image.

Andrew Clements

The draughtsman's contract

It's all in the drawing, says Patricia Morison

In the Renaissance, one of the hot topics of intellectual speculation was the language Adam spoke in the Garden of Eden. King James IV of Scotland had two orphaned babies and a dumb nursemaid sent to an uninhabited Scottish island, and waited to discover whether they would talk Hebrew.

The king's experiment came to mind this week at the *The Primacy of Drawing* at the City Art Gallery and Museum in Stoke on Trent. This is a large and absorbing exhibition of 150 drawings by artists who range from Dürer and Fra Bartolomeo, to Rembrandt, Canaletto, Bomberg and Basalitz. It is the artist Deanna Petherbridge's testament of faith. Whatever Adam spoke, had been an artist he would have squatted on the sands of Eden and drawn.

The *Primacy of Drawing* is a travelling exhibition organised by the South Bank Centre. It caused a stir in Bristol, continuing at Stoke until January 1 and then moves to the Graves Art Gallery in Sheffield (January 11-February 23). Even if it means fitting snow-chains, do make the effort to see this exhibition which is quite the most original I have seen all year.

Deanna Petherbridge is an artist who works principally through the medium of drawing, and is also a teacher and something of a polemicist. Her choice of artists may seem weirdly eclectic, but it is immediately obvious that this is not a draughtsman's version of *Desert Island Discs*.

Petherbridge's catalogue is a fascinatingly passionate and argued essay exhorting us to

vaine drawing properly. This means understanding the great variety of purposes for which artists draw, and appreciating the common language they acquire through their knowledge of the different mediums.

Contrary to what we non-practitioners may read, drawing is as primary to what artists do today as it ever was. Quite as much as his or her forbears, the wise artist appreciates the advice of the 15th-century theorist Cennini: 'Do not fail... to draw something, for no matter how little it is it will be well worth while, and will do you a world of good.' By mixing Old Master drawings promiscuously with those by modern and contemporary artists, Petherbridge attacks the notion that drawing in the 20th-century is freer, or somehow different.

Art-historians are the problem, she says, because they generally rank drawing hierarchically below paintings and are happiest when they can match sketches to finished works and cry 'Eureka!'. They think in terms of an end-product, whether painting or prints or sculpture. So at Stoke on Trent, you will find art-history doodles on the head. Drawings hang together without any regard for schools, or periods, or even how 'important' the artist may be. A sheet of sketches by an anonymous 19th-century Indian court painter earns its place as much as works by masters of drawing such as Rembrandt or Watteau.

Order comes from 'a loose typology of line', which Petherbridge says is actually not in the least hard

to follow. For example, there is the category of 'the sinuous line'. A woman's face is built up by Emilio Greco out of a swirl of pen-strokes, echoing the way the 17th-century artist Elisabetta Sirani built up her image of a star-crowned Virgin. (Petherbridge has done her best to pick up Old Mistress.)

Then there is 'the rhythmic line' category, at which Sirani's contemporary, Guercino, so excelled. A flurry of incisive pen-marks creates two trees so completely different in character, the one shaggy and the other gnarled, that we realise in a flash that without that difference his scene on a riverbank would lose all its spark.

Many drawings could float from one category into another. Picasso's goat-skull uses boldly rhythmic lines to build up the image, and they also belong to the category of 'expressive lines', like the extraordinary Gilray portrait-sketch, done when the artist was temporarily insane. Picasso's lines are jagged and spidery, suggesting the actual marks some primitive instrument might have scratched into the dead whiteness of bone. Here, however, we see it contrasted to an amazingly free oil-sketch of an old man by Tiepolo. Both of them are so bold, and both affect us with the energy of white bursting against a cloud of black.

Pen and wash is hailed as the 'mystic marriage' which allows artists to explore subtleties that mere paint cannot manage half so well. It lets Zuccaro bring moonlight flooding into the room where he has his elder brother

ARTS



'Head of the Dead Christ' by Albrecht Dürer; charcoal on paper

Drama in Germany: fear underlined with farce

What went wrong? The question has animated German drama for half a century: since the Nazis took power in 1933, the theatre has been a place of fear and farce. In 1941, German dramatists have never stopped looking back. Works like Thomas Bernhard's 'Heldenplatz', provocatively comparing Nazi and contemporary Vienna, George Tabori's *My Mother, My Father* (1974), and *From Today You Will Be Called Sarah* (1980) by Heide Heister Du Sarah, referring to Hitler's edict that all Jewish men be called Israel, and all women Sarah) have become modern classics within a genre of retrospective, unique to the German-speaking theatre.

The two star new plays of 1991, Joachim Burkhardt's *Potsdam*, which premiered at Stuttgart's Staatstheater last weekend, and Klaus Pohl's *Kornel Billy Comes Home*, currently packing houses across Germany and opening in Heidelberg on Saturday, at once epitomise the trend and mark a new twist in the genre. Both are hard-hitting works which bring the historical perspective up to the present, confronting the difficulties, confusions and recriminations which have followed the ending of the German Democratic Republic: Burkhardt through historical metaphor, Pohl through gritty realism.

Burkhardt's play is set, at the time of the 1945 conference, in a Potsdam villa where Nazis and communists, refugees and natives, academics, artists and workers have beached up at the end of the war. Scared by terror and loss, they snuff round each other with absolute lack of trust, nervous, jumping,

starting, shaking at every knock, footstep or change in light. When American and Russian soldiers burst in, their responses are honest, desperate; trying to make peace, the soldiers turn fear to comic misunderstanding. Russian officers, arms lined to the elbow with the stolen wristwatches they had never seen before, look dancing shoes and demand a party; Americans lifted out in hidden Nazi uniforms engage in a mocking dance macabre.

Director Jürgen Boese's skill is to underline fear even in moments of high farce, building up an almost painful tension as we wait through the uneasy feast for reprisal and revenge. Individual vulnerabilities and secrets emerge - the pianist (Bettina Franke) witnessed a rape by Russians and cannot play his instrument; the soldier, the American Jew (Peter Rühling) recognises the Nazi, a steely blond villain played by Zacharias Free, from Dachau - to explain chaotic responses; comic turns are rooted in tragic pasts. It is at once a caricature of the meeting of nations at the Potsdam Conference, where Germany was divided up between the Allies, and a metaphor for its legacy: the current confusion between East and West Germans. For each, suggests Burkhardt, the key into the past is the past itself. The limits of those of the characters in *Potsdam*, by their different pasts.

Burkhardt comes from the east of Germany but *Potsdam* was significantly premiered in the west. In Klaus Pohl's *Kornel Billy Comes Home*, a DDR athlete returns from a psychiatric clinic to confront

Icebreaker

QUEEN ELIZABETH HALL

Can repetitive music not be tiring? Is New Music like Very Old Music? 'Hoketus', Icebreaker's first piece attempts to achieve a dancing machine humaine, according to its composer Louis Andriessen. With its endlessly repeating chords and tones flashing around the 12-piece ensemble, it also recalls medieval music, or as he says, pan pipe groups in Peru and Bolivia.

It is thoroughly modern in its minimalism and high volume, however, an intense rhythmic workshop which replaces drums and percussion with saxophones, pan pipes, electric bass and, most importantly, four unremitting keyboards beating out the same message. Depending on your taste in these matters, it is the sort of music which either goes on too long or not long enough. And that depends on the person calling the changes, since 'the number of repetitions per bar or per group of bars is unrestricted'. We were (un)lucky on this night, organised as part of the Rolling Rock-sponsored Contemporary Music Network season, 'Hoketus' being pulled up after only 20 minutes.

Icebreaker is captained by musical director John Godfrey, one-time resident conductor of the York Symphony Orchestra, and composer of works such as 'String Quartet' for wind quintet and 'The Great Chicken of Kiev' for the YSO. He succeeds in giving a music which might otherwise be oppressive and hardgoing, a little wit and lift. The result is that some of Icebreaker's 12 pieces occasionally crash through the packed

themselves, combining with Langhoff's Deutsches Theater, voted Theatre of the Year in the annual 'critic's competition'. It was in the driving force in German drama.

This continues a trend running through post-war theatre: the return of actors and dramatists persecuted by Hitler to the DDR, largely because of Brecht's remark that it was drama in the east which first confronted Germany's fascist past, spreading via DDR producers working in the west across the rest of Germany. Directors like Langhoff regard this as a critical contribution of DDR culture to German theatre.

That influence is still a mainspring for new plays. This year, unification has intensified the exploration of modern German history: among new works in the 1991-92 season are Hans Schür's *Goebbelsopening* next year in Heidelberg, *The Artist at the Moment of his Fall*, about two actors trying to play a couple persecuted by the Nazis, at Kassel, and several plays centred on the Jew as outsider in German society: Hans Schür's *Rubinstein*, about Wagner and fascism, and *Requiem for Paul Levi* at Tübingen; Tabori's *Nathan's Death*, a contemporary reworking of Lessing, opening in Munich this week-end. The new phase of retrospective plays like *Potsdam* or *Kornel Billy*, which follow on from this pattern of self-examination, should soon travel the other way, from west to east, continuing a now established tradition: in the midst of German success and euphoria and economic miracle, the playwrights sound notes of warning and tragedy.

Jackie Wullschlager

reviews the theatre

scene after the fall of the Berlin Wall

season, snapped up by ten theatres across Germany. But only one of them, Berlin's Deutsches Theater, is in the former DDR, and the other play with an east German theme this season, Lutz Rathenow's *Battle of the Authors*, about the setting of scenes between DDR poets, some courted by the Communists, others disdained, is also scheduled for production only in the west: it premieres in Saarbrücken early next year. Are theatres in eastern Germany about to put the old DDR on cracklers on the stage, or does their popularity smack of ghoulis fascination among the Westies?

No one can deny the cultural importance, to a nation obsessed with serious and politically relevant drama, of a play like *Kornel Billy*, shown so widely that it is acquiring

INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

Several of Europe's lyric theatres have taken advantage of the Christmas season to indulge in some welcome light relief. That includes Geneva's Grand Théâtre with a new production of Die Fledermaus and the Opéra Comique in Paris with a musical revue starring the doyen of French baritones, Gabriel Bacquier.

The Strauss production, opening tonight and running till Dec 31, is staged by Jérôme Savary, responsible for a string of Christmas operetta successes in Geneva. The Opéra Comique show *L'as-tu revu?*, which opened this week and runs almost daily till Dec 31, is a review-revue of the light musical stage in the 1920s, devised by Jean-Michel Damase.

Christmas in Brussels this year means the return of Mark Morris, whose Dance Group polarised opinion at the Muziektheater during its residency there. Morris has been asked back to revive *The Hard Nut*, his version of *The Nutcracker*, and to try his hand at opera production - in *Le nozze di Figaro*, which opens tonight

with a cast led by Jose van Dam as Figaro, conducted by Sylvain Cambreling. The final performance on Dec 31 marks Morris's farewell to the Muziektheater.

The Hamburg State Opera is treating itself to a German-language production of Leonard Bernstein's musical *On the Town*, while the Alte Oper in Frankfurt has alighted on the Andrew Lloyd Webber/Tim Rice musical *Jesus Christ Superstar* (opening next Friday).

London's Christmas entertainment includes *The Snow Queen*, a stage adaptation of the Hans Christian Andersen fairy tale (Young Vic), Jack and the Beanstalk, a pantomime starring Cilla Black (Piccadilly Theatre), and the English National Ballet's production of *The Nutcracker* choreographed by Ben Stevenson (opening on Dec 22 at the Festival Hall). Sadler's Wells hosts London City Ballet's production of *Swan Lake* during the Christmas period (Dec 17 to 31, with Romeo and Juliet on Jan 2, 3 and 4), followed by a new musical play based on Charles Dickens' novel *A Christmas Carol*.

research and attribution. Ends March 1. A companion exhibition of 40 drawings by Rembrandt and his pupils, with 40 etchings, ends on Jan 19. Closed Mon. Stedelijk Museum Wandering: A Journey through the New Europe. Eleven artists give their pictorial response to the sweeping political changes in Europe and the new socio-cultural perspectives which have opened up for the visual arts. Ends Feb 9. Daily.

Van Gogh Museum Edgar Degas: Sculpture. Ends Feb 23. Also 'L'Estampille' Originals: artistic print-making in France 1893-1895. Ends Jan 25. Closed Mon.

BARCELONA Fundació Joan Miro Alko Miyawaki and Frank Gehry. The Japanese sculptress, author of a sculptural group in the gardens of the 'Palau Sant Jordi' in Barcelona, presents her recent Ubuoshii series of steel wire sculptures, together with a selection of paintings and sculptures produced before 1980. The exhibition of work by the American architect Frank Gehry (b1929) includes 26 projects illustrated by models, drawings and photographs, the most notable of which are the Walt Disney Concert Hall and the Olympic Village in Barcelona. Ends Feb 2. Closed Mon.

BERLIN Nationalgalerie Otto Dix: a major retrospective marking the centenary of one of the towering figures of 20th century German art, renowned for the bitter realism of his portraits, brothel scenes, and photographs. Ends Feb 4. Closed Mon and Tues.

Pergamonmuseum Miniatures

of the Berlin Saisonquar. Manuscript: 40 drawings, pages dating from 1942, commissioned by the family of the Afghan Prince Baisounqur. Ends Jan 19. Closed Mon and Tues.

DRESDEN Albertinum Otto Dix Dresden's rich collection of drawings, about the setting of scenes in the period, most of them given by the artist to his home city in 1969. Ends Feb 16. Also Venetian Masters of the 18th century, including Canaletto's spectacular paintings of Dresden and its environs. Ends Aug 23. Closed Mon.

FLORENCE Palazzo Pitti Caravaggio: Birth of a Masterpiece. The exhibition includes important foreign loans of Caravaggio paintings, including the Kimbell Museum's *Card-sharper*, never previously exhibited in Europe, and *Crowning with Thorns*, from Vienna. Ends May 17.

Palazzo Strozzi Gustav Klimt. Ends March 6.

Palazzo Vecchio British figurative arts. Ends Feb 16.

FRANKFURT Schirn Kunsthalle Guernico: an exhibition of more than 80 paintings and 80 drawings, marking the 40th anniversary of the birth of one of the finest 17th century Italian painters. Ends Feb 9. Closed Mon.

THE HAGUE Mauritshuis Bruegel, Rembrandt and the Mauritshuis: an exhibition honouring the Mauritshuis' curator from 1889 to 1929, who was a pioneering expert on Rembrandt and who bequeathed his own paintings to the museum. Ends

March 1. Closed Mon.

LONDON Tate Gallery A major painting by Francis Bacon (b1909), *Second Version of Triptych 1944*, has been presented to the Tate by the artist. The painting, made in 1988, is the first to be acquired by the gallery since 1980, and is included in a recent exhibition of visitors the chance to study the development of Bacon's work since 1944. Ends Jan 12. Also Giorgio Morandi (1890-1964): 48 etchings by one of the great figures in modern Italian art. Ends Feb 9. Also Gerhard Richter (b1932): first major survey in Britain of one of Germany's most eminent living painters. Ends Jan 12. Also Anthony Caro (b1924): new and recent work by the British sculptor. Also Turner's Rivers of Europe. Ends Jan 26. Daily.

National Gallery Pauls Rego: Tales from the National Gallery. The exhibition, comprising six acrylic paintings and more than 30 small works on paper, stems from Rego's time as the museum's first associate artist in 1990. Ends March 1. Also The Queen's Pictures. Ends Jan 19. Daily.

Royal Academy Katsushika Hokusai (1760-1849): sketches, paintings and 150 printed works by the most celebrated Japanese artist in the West. Ends Feb 9. Daily.

Hayward Gallery Toulouse-Lautrec. Ends Jan 19. Daily.

MILAN Palazzo Reale Hidden treasures from 1889 to 1929, focusing on Lombard artists of the 16th and 17th centuries, including the

Campi brothers, Daniele Crespi, Camillo Procaccini, Giovanni Bergognone. Ends Jan 19. Daily.

Musée d'Art Moderne de la Ville de Paris Alberto Giacometti (1901-66): exhibition of work by the Swiss sculptor and painter. Ends March 15. Closed Mon (11 ave President Wilson).

Grand Palais From Watteau to David: 70 works from the school of 18th century painting. Ends Jan 8. Closed Tues, late closing Wed.

Grand Palais Géricault: retrospective marking the 200th anniversary of the artist's birth. Ends Jan 6. Closed Tues, late closing Wed.

Louvre Three exhibitions of German art from the Gothic to the Renaissance, showing the homogeneity of sculptures, engravings and drawings of the period. Ends Jan 20. Closed Tues (Hall Napoleon and Pavillon de Flore).

Musée de l'Orangerie des Tuileries Derain: more than 60 works by one of the original Fauves, focusing on his early years. Ends Jan 20. Closed Tues.

WASHINGTON National Portrait Gallery Time covers the War, an exhibition commemorating the 50th anniversary of the Japanese attack on Pearl Harbour. Ends May 17. Daily.

National Gallery of Art Walker Evans: classic documentation of American life during the Depression, including New York subway photographs. Ends March 1. Albert Bierstadt: retrospective of the work of the epic 19th century American landscape painter. Ends Feb 17. Circa 1920: Art in the Age of Exploration. Ends Jan 12. Daily.

FINANCIAL TIMES

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A future for IBM

How are the mighty fallen! Parallels immediately come to mind between the plight of International Business Machines, the world's largest computer manufacturer, and the fate of the dinosaurs.

The dinosaurs, the most successful of land animals, died out abruptly and mysteriously. Some argue that their environment turned suddenly hostile; others that small agile mammals destroyed their eggs. IBM, the tyrannosaur of the computer industry, is caught in just this position, under attack from smaller competitors in a hostile environment.

Big Blue has a distinctive history, which colours the general lessons which could be drawn from its experience. Yet it has also been a model to which others have aspired. The pressures which in the last two years have forced IBM into ever more radical attempts to overhaul its organisation and culture should be a warning to executives and policy makers who admire the company's huge scale, orderly organisation and employment culture.

IBM has been hit by the surge in popularity of "open systems", which allow customers to integrate equipment made by a variety of manufacturers. This has fundamentally reshaped the computer business, reducing demand for mainframe computers and systems which have traditionally commanded high profit margins.

A host of smaller, younger competitors have emerged in the US - Sun Microsystems is a prime example - which are better able to exploit this new environment. They have leaner, more entrepreneurial managements. These are often able to adapt technology more quickly and respond to customer needs more effectively than the IBM colossus.

Profit margins are falling as the cost of computer hardware declines rapidly. Advances in silicon chip technology and improved manufacturing techniques mean that prices of computers are falling by up to 40 per cent a year.

Mr Heseltine's view of London

JUDGED by next Sunday's London Weekend Television lecture on "The Future of London", Mr Michael Heseltine deserves a job as London's official spokesman when he retires from politics. Certainly he does an incomparably better job of selling the city than of proposing improvements to it. Mr Heseltine mentions two new challenges: changes to the management of the parks, and vacation by government of Somerset House. These may be excellent notions, so far as they go. So against London's current problems, they do not go very far.

Not that Mr Heseltine's speech gives many signs that he is aware of those problems. Take stock of London, he argues, not just as a European, but as a world city. Consider its significance as a financial centre, the safety of its citizens, its architectural heritage, the strength of the performing arts and the media, its green space and its international travel links. Take any of these measures singly and London is second. But take them together and it is a resounding first.

Mr Heseltine is not wrong. Yet, as he says of London's imperial past, this is what others have created. What has been done for London lately?

Penny pinching

The answer is: very little. The lives of London's citizens have been getting less safe. Recent contributions to London's architectural heritage have, with a few exceptions, been dismal. The quality of the performing arts represents a triumph of tradition and talent over governmental penny-pinching. London's green spaces have changed over the past decade largely in the quantity of litter that adorns them. The transport infrastructure creaks with the legacy of disrepair, underinvestment and poor management.

Mr Heseltine needs to offer a vision of how London will get

With revenues of \$69.5bn, "Big Blue" is not in imminent danger of extinction. Many of its peers in the western computer industry, Unisys in the United States, Groupe Bull in France and Olivetti in Italy, are in worse straits.

In the past two weeks, however, Mr John Akers, IBM's chairman, has confirmed that the company has to go through a rapid and far-reaching transformation of its monolithic corporate culture and hierarchical organisation if it is to stay at the forefront of the industry, under attack from smaller competitors in a hostile environment.

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A sad drama is being played out in Canberra this week as Mr Bob Hawke, Australia's Labor prime minister, tries to fight off an increasingly strong challenge to his leadership from Mr Paul Keating, his former deputy.

Mr Hawke would hate the comparison, but his political death struggle smacks strongly of the last days of Mrs Margaret Thatcher, the former British prime minister who ignored the signs of unrest until it was too late.

Like the Iron Lady, Mr Hawke has dominated his country for a decade. Like her, he is charismatic, combative and self-confident. And like her, he has decided to fight to the end rather than opt for early retirement.

Yesterday, six of Mr Hawke's key cabinet supporters screwed up their courage and told him it was time to go. The delegation included Mr Kim Beazley, the finance minister, Senator Robert Ray, the defence minister, and Senator Gareth Evans, the foreign minister.

These were the men whose loyalty saved Mr Hawke in June, when he beat off Mr Keating by 65 votes to 44 in a formal ballot of the parliamentary party. They have dithered for months as the economy has worsened and the government's popularity has nosedived. Now they think the prime minister ought to go for the good of the party, the country, and his own reputation.

Mr Hawke listened to them for two hours in the morning, then went off for lunch with Mr George Vassiliou, president of Cyprus, who is on a state visit. He even managed a joke, telling the Cypriot leader that the hordes of reporters and television crews were there because of Australians' intense interest in Cyprus. In the afternoon, Mr Hawke listened to the cabinet deputation for another half an hour. Then he sent them packing, refusing to countenance any of the options that had been put to him, including a face-saving plan for a change of leader after President George Bush visits Australia later this month.

Mr Beazley emerged to say that the prime minister had decided to lead the party into the next election, due by May 1993. He delivered his statement deadpan, possibly reflecting that Labor MPs and senators are deserting Mr Hawke at such a rate that he faces the near-certainty of a bloody coup de grace in the coming weeks. There were no jokes from Mr Beazley, nor from the other conspirators. But in his office in the soaring new parliament building on Canberra's Capital Hill Mr Hawke was busy drawing up the barnstorming campaign he still believes can save the party and his job.

Australians have had a taste of what Mr Hawke has in store for them over the past week, as he has toured the shopping malls deploying his famous outback draw in an effort to recapture the rapport with ordinary voters which once made his public appearances more like those of a pop star than a politician.

Frequently he asserts that he is the only Labor leader capable of leading the party to victory in the next election. Sometimes, he says, he is the only leader capable of uniting Australians in a common cause. Once, he said he

Chariots of Tyre

Had your car stolen recently? If so, and it's an executive model, it might well be in Lebanon. It won't be easy to get back, alas. Whatever the diplomats' success in releasing hostages, retrieving stolen goods from the country is a knottier problem.

Certainly, suspiciously large numbers of smart saloons are on sale there at suspiciously low prices. The word is that local traders are exploiting the relative peace and the government's laxity to offload hundreds of hot cars shipped in from Europe.

At a busy sales lot near Tyre, for instance, the bulk of the dozens of newish chariots lined up in the mud were still bearing licence plates from Germany, Switzerland and so on. Mercedes and BMWs were most in evidence, but white Jaguars are said to be the high fashion.

A two- or three-year-old model can be secured for just a few thousand dollars, given a bit of adroit wheeler-dealing. At worst, you won't pay more than three quarters or so of the book price in Europe. Anyone tempted to go over for a holiday and being back a cheap status-symbol, however, should be wary. It seems that a United Nations official finishing his tour in Lebanon rolled up in his homeland in a sumptuous Mercedes 500, and was promptly arrested by customs for possessing stolen property. The car was well known to the police computer.

Pass the dagger

One of the problems about the Crime Writers' Association golden dagger award for the best crime writer, is that there is rarely any mystery about who is going to win it. Barbara Vine, better known as Inspector Wexford's creator

Kevin Brown on Bob Hawke's struggle for political survival

The magic wears off



was the only Labor politician who had never made an error of judgment. Since the prime minister has won four consecutive elections since 1983, the message ought to reassure the party. Instead, it sounds increasingly like hubris.

There are solid achievements behind the Hawke government, especially in the early years after it came to office, when it began the long process of dismantling 80 years of regulation and protectionism which protected Australia from the outside world. The government largely deregulated the financial system, removed capital controls, floated the currency, and took an axe to many of the subsidies which propped up inefficient industries. Many said it was the best conservative government Australia had ever had.

But almost nothing has gone right for Mr Hawke since March last year, when he formed his fourth administration after narrowly defeating the opposition Liberal/National party coalition at the polls. He is under attack on three fronts: the economy. Signs of recovery failed to materialise in the three months to September, when the economy contracted for the fifth successive month. Unemployment has risen to a post-war record of 10.5 per cent.

The opposition, which has been reinvigorated under the

leadership of Mr John Hewson, a former economics professor who has frequently made the government look leaden in televised parliamentary debates.

Internal party politics. Labor's fragile internal unity, which coalesced around Mr Hawke in the glory years, is disintegrating in the wake of the leadership challenge.

Mr Keating lost in June mainly because the party was not ready to abandon the man who gave it a credible claim to being Australia's natural party of government. Mr Keating was also handicapped by being identified as the architect of recession because of his years as federal Treasurer. Hawke supporters advanced the telling argument that there was no guarantee that Labor's electoral fortunes would improve under Mr Keating. He went quietly, believing the government would fall apart without his intellectual drive and ruthless assaults on the opposition.

Time has shown that Mr Keating was right. Without Mr Keating, the government has been unable to respond effectively to opposition jibes about the economy. In particular it has not hit back against an economic package unveiled by the opposition which hinges on lower direct taxes and the introduction of a European-style value-added tax. Most ministers have yet to

reply to the package, which has seized the public imagination and helped propel the coalition to an 18-point lead over Labor in the latest opinion polls. Those who have commented have mostly helped the opposition. Mr Brian Howe, the deputy prime minister, launched a scorching attack on the VAT arithmetic, only to find he had got his sums wrong. Mr Howe was then televised walking into a cupboard while trying to leave the room.

Mr Hawke attempted to pep up his team last week with a mini-resuffle which removed Mr John Kerin, the former agriculture minister, from Mr Keating's old job at the Treasury. The reshuffle ended an agonising six months for the heavy but hapless Mr Kerin, who had become notorious for stumbling over figures and misunderstanding statistics. But to the critics, it looked like a despairing last throw of the dice by a man whose government has become paralysed by endless leadership speculation.

The prime minister's refusal to resign reflects his belief that he still controls a majority of votes in the parliamentary party, and that he remains a folk hero to the voters. Yet at least half a dozen MPs and senators are believed to have thrown their support behind Mr Keating since June, and more are wavering. Even if the prime minister could win a ballot now, it would be with a narrow majority which would leave the party irredeemably split.

Nor do the opinion polls offer much comfort. Mr Hawke's approval rating has sunk to a record low of 31 per cent in the latest Morgan Gallop poll. Asked who would make the better prime minister, voters favour the opposition leader by 46 per cent to 39.

Mr Hawke has two hopes of survival:

Mr Keating has pledged, for tactical reasons, not to mount a second challenge, and would have to leave his word to do so. That is unlikely to be an impediment for Mr Keating, who believes Mr Hawke has repeatedly reneged on his own promises to stand down.

A significant improvement in the government's performance, combined with economic recovery, could swing the balance of power. Mr Hawke thinks that if he can survive until the new year he may yet weather the storm. But while the economy may have bottomed out, growth will be weak at best over the next year, and unemployment is likely to rise further before falling. As for a government victory, Mr Keating is likely to put forward a policy alternative to the opposition when every statement is treated as another stage in the leadership battle.

It is a sign of Mr Hawke's self-belief that even in the face of the executioners he was able to tear up the death warrant. But the party will soon have to bring the leadership issue into the open, and the old-style pictures would be distasteful to the increasing number of women drinkers.

to doors, walls and filing cabinets with no sense of shame or guilt.

But Sumitomo Life, while maintaining that its previous calendars had "artistic merit", now concedes that the open display of them offended some women staff. Sumitomo has taken the decision to remove the calendars from the workplace. Its calendars are displayed in bars, it says, and the old-style pictures would be distasteful to the increasing number of women drinkers.

Fan club

After being unceremoniously booted out of Italy's Ferruzzi empire, Raul Gardini has had his comeback plans improved now Tate & Lyle and Archer Daniels Midland have taken interest in his. Gardini, who fought Gardini for the hand of British Sugar (both lost), is a member of the Gardini fan club, calling him a "good and aggressive operator".

How? Shaw is conscious of the dangers of being too closely linked with a controversial entrepreneur. If the investment starts to go wrong, "If we were ever to leave him, he would be vulnerable," says Shaw. We shall see.

Signing off

How sad for the Dutch that nothing came of their plan to crown the world's tallest man by having the European Community leaders consecrate their achievements in an elaborate signing ceremony. At two in the morning, it seems, Mitterrand, Kohl and the like were resistant to hanging around while the event was organised.

But perhaps history did not miss much, after all. Because none of the agreements had legal standing, all that was written on the document to be signed was: "Today is Wednesday 11th December".

BOOK REVIEW

A mirror on Maxwell

MAXWELL: The Outsider
By Tom Bower
Mandarin £4.99, 337 pages

The book that Maxwell tried to ban, runs the subtitle. Mr Robert Maxwell issued a total of 11 writs against the original version of this biography, before and after its first publication in 1988, but gradually dropped them all. He also used the threat of legal action against bookshops to further curtail its circulation, and prevented the issue of a paperback version, while rushing out his authorised biography.

Bower's republished book, rushed out five weeks after Mr Maxwell's death on November 5, adds three chapters for the last four years of Mr Maxwell's life. There are virtually no changes to the original text, however, which may disappoint those who expected Bower to inject a flood of previously-litigious claims.

It is nevertheless clear why at the time the book became such a target for Mr Maxwell's threats. Mr Maxwell often referred to his private companies, the debt-laden businesses which precipitated the final collapse of the empire, as his "private side". It seems to have been not just financially useful but emotionally necessary for him to keep part of his life inaccessible.

Bower's book was a clear assault on the privacy of someone who wanted to write his own myth. Bower's first 14 chapters are a painstaking history of Mr Maxwell's origins in eastern Europe and his subsequent business ventures and setbacks, including the humiliating loss of ownership of Pergamon Press, the science publishing company he built up.

Despite being written in five weeks, the new chapters add three main new issues to the volumes of newspaper coverage since Mr Maxwell's death. The first is the £100m in expensive attempts to win influence with French ministers and businessmen in 1987 and 1988. The episode shows that by 1988 he was frustrated and heavily financially committed. That is important because it is now clear that the decisions which ultimately led to his financial disaster were made in one week in November 1988 when Mr Maxwell spent \$3.5m in taking over two US publishing companies.

Mr Maxwell saw his business empire as a kingdom and he certainly used his commercial interests to win a place at the table with the world's statesmen. Bower illustrates Mr Maxwell's ability to ingratiate himself with the politically powerful with the publisher's cultivation of a relationship with the Soviet leader Mikhail Gorbachev in 1990.

Bower's third insight is Mr Maxwell's relationship with Goldman Sachs, the US investment firm. Bower says that Goldman's New York office was uneasy, saying repeatedly that they should "pull the plug" and begin to sell the security they held for their

loans to Mr Maxwell's companies - to effect, to signal to him that they would not help finance him indefinitely. However the London office of Goldman Sachs successfully argued until shortly before Mr Maxwell's death that this would make them appear an "ugly American" undermining a UK company.

Bower provides one answer to the question of why the bankers and advisers to Mr Maxwell's companies lent him so much money that the empire eventually collapsed under debt. Many of the banks' decisions, Bower suggests, were heavily influenced by individuals' relationships with Mr Maxwell, notably Mr Eric Steinberg, leading trader at Goldman Sachs, and Sir Michael Richardson, chairman of Maxwell Communication Corporation's broker Smith New Court.

But another, wider explanation besides Bower's is probably still needed. The banks' willingness to lend money is only fully understandable against the background of the huge race between the media tycoons in the late 1980s, and the 1980s' relaxation of bank lending rules that made the money available.

Enlaid - out before Christmas, the book ends too soon. It only just managed to refer to the theft of about \$400m from the pension funds of Mr Maxwell's public companies, and inevitably becomes dependent on newspaper reporting.

It leaves several mysteries - and not just the question now occupying the Sections. How did the money go, and who knew about it? Both from lack of time, and from lack of psychological investigation in earlier chapters, the book does not put itself in a position to shed light on why Mr Maxwell pushed his empire to the brink.

It is now clear that Mr Maxwell trusted no one; he buggered the rooms of his advisers and even of his son Kevin. What did he feel for his children, beyond his often-quoted theory, one of his few pieces of self-analysis, that he was trying to recreate the family destroyed in Auschwitz? And what did they feel for him?

Bower's book gives few clues. Kevin enters only on page 394, and his role is brief. One banker said: "There is an enormous dynastic loyalty. They were the Maxwells - and the sons still feel that. But I don't know that there was ever real love there, in the ordinary sense of the word." That is now the question to answer: how much did Kevin know, and to what extent did he resemble his father?

Bronwen Maddox

OBSERVER



"I was looking forward to exploiting loop holes in the Social Chapter"

that the group will keep a generation and pick a much younger executive like Paul Selway-Swift. Splitting the role of chairman and chief executive of the main operating subsidiary will have made this easier.

Change of image

"Things are changing" in Japanese offices, says Sumitomo Life Insurance, and is accordingly replacing the naked women which used to adorn its calendars with animals and nature scenes. So is the brewer Suntory.

Whether most Japanese office staff approve is another question. True, the whole country was riveted by the Clarence Thomas hearings in the States. But the average Japanese male, at least, is not suffering a crisis of conscience about what he should and should not say to women colleagues.

Let to themselves, most men in offices would probably go on pinning girls pictures

De Beers Consolidated Mines Limited

(Incorporated in the Republic of South Africa)
Registration No. 1100007/06

NOTICE TO HOLDERS OF 9% PREFERENCE SHARE WARRANTS TO BEARER

PAYMENT OF DIVIDEND

With reference to the notice of declaration of dividend advertised in the Press on 26 November, 1991, the following information is published for holders of share warrants to bearer.

The dividend of one rand (R1.00) per share was declared in South African currency. South African non-resident shareholders' tax at 10.43% must be deducted from the dividend payable in respect of all share warrants coupons bearing a net dividend of 89.56c per share.

The dividend on bearer shares will be paid on or after 5 February, 1992 against surrender of coupon No. 165 detached from share warrant to bearer as under:

(a) At the offices of the following continental paying agents:

1. European de Banque
2. Credit Suisse
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(b) At the offices of the following continental paying agents:

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(c) At the offices of the following continental paying agents:

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مكتبات الصحف

MAXWELL: The One By Tom Dowd

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Mr Takanori Tanabe, a leading Tokyo fund manager, breathed a sigh of relief yesterday when Japanese equities rallied after falling for six trading days in a row.

At times this week it had seemed to Mr Tanabe that investors might panic and start massive stock-selling. That, in turn, could have triggered price declines in London, New York and other markets, he feared.

In the event, the market recovered yesterday and closed 299.57 higher at 21,722.57. But Mr Tanabe, a senior fund manager at an affiliate of Tokyo Marine, the casualty insurance company, says investors are still very nervous about a repeat of the October 1987 worldwide stock market crash. "We are at a critical level. We could see a second Black Monday," he says.

Mr Tanabe's forecast is more extreme than most. But pessimism is so general among Japanese fund managers that even leading Japanese stockbroking companies are finding it difficult to summon up much enthusiasm.

A handful of foreign brokers and some fund managers are among the few who argue that forecasts of imminent doom are exaggerated.

Tokyo fund managers have had good reason to feel nervous since December 1989, when the 1989 surge in Japanese stock and land prices came to a sudden end.

Rushed out before the market had fully recovered, the book of Mr Tanabe is a warning to investors that the market is still in a state of flux. It is a book that should be read by anyone who is interested in the Japanese market.

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A squeeze on credit, a slowing economy and fears of bankruptcies have all drained away confidence in the capital markets

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Frayed nerves and dashed hopes

Stefan Wagstyl examines the latest bout of pessimism to hit Japan's capital markets

The immediate trigger for this week's lull has been extremely volatile trading in stock index futures in advance of a key settlement day which falls today. Japanese brokers, envious of the profits some foreign houses have made out of futures trading, often blame instability in the cash market on futures trading. They point out that futures trading volumes in Japan have been five times higher than in the cash market.

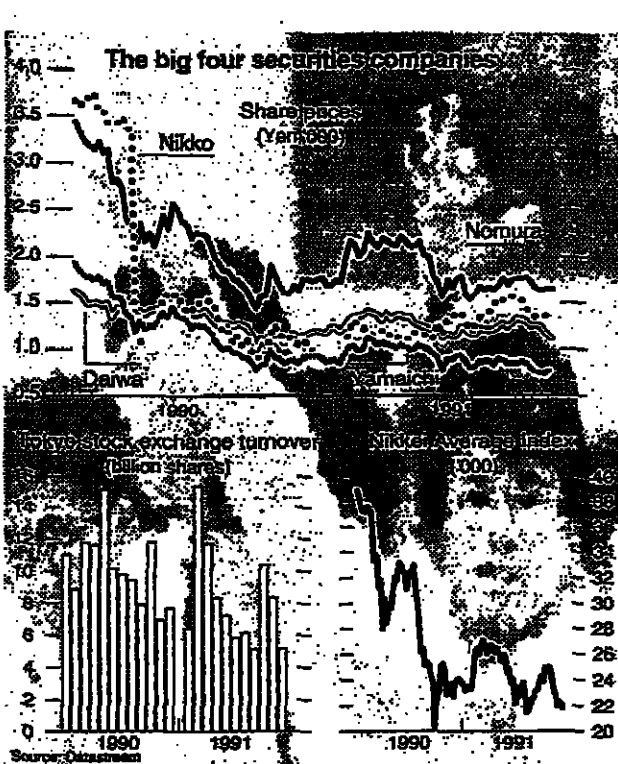
However, other reasons for investors' nervousness are not hard to find.

● The growing realisation in the US that the recession would last longer than expected, which has prompted a 6 per cent fall in the Dow from early October. Since the index was then at its all-time high, many investors fear there is plenty of scope for a further plunge.

● A sharp decline in business confidence in Japan, confirmed by numerous reports including the Bank of Japan's quarterly survey of the economy published this week. The steepness of recent declines in profit forecasts has come as a particularly nasty surprise to some investors. The Bank of Japan's survey shows manufacturing companies expect pre-tax profits in the year to next March to fall 12.5 per cent, compared with a September forecast of a 2 per cent decline.

● Increasing concern about the financial health of companies involved in the stock market. Equity trading volumes have been so low that most of the 200 domestic stockbrokers are trading at a loss. In the six months to the end of September, even Yamaichi Securities, one of the Big Four houses, fell into the red. Rumours fly that even the same large groups are in trouble. The companies concerned firmly deny this, though one fund manager says: "There's no smoke without fire."

● The after-effects of this year's stock market scandals, which have damaged confidence in the market. The scandals involved dealing with gangsters and compensating favoured clients for trading losses. To keep out of trouble



with the authorities at this sensitive time, the brokers cannot be seen to be promoting stock too aggressively, let alone resorting to any tricks to induce customers to buy shares.

● Fears of a further collapse in property prices. Although never far away, this concern has loomed larger of late as banks and financial companies try to come to terms with the damage done by defaulting borrowers.

Many Japanese investors believe the Bank of Japan is paying too little attention to the above concerns. They accept that short-term interest rates have fallen from more than 8 per cent for overnight money at the beginning of the year to about 6.5 per cent.

But investors argue the central bank is relaxing its grip on credit too slowly. Mr Nobuo Kawasaki, an analyst at Nomura Research Institute, an arm of Nomura Securities, the biggest of the Big Four, says:

companies are being encouraged to protect and, where necessary, rescue their smaller brethren.

The BIS standards will not come into force until March 1993, and even then it is not clear what sanctions - if any - will be applied on banks which fail to meet the grade. But they will almost certainly have to reduce assets, or at least curb asset growth further than they have already.

Nevertheless, it is important to see the gloom and doom in perspective. As Mr Craig Chudler, stock market strategist at UBS Phillips & Drew, the Swiss-owned securities company, says, pessimistic investors have been too much concerned with short-term factors. A long-term view shows the Japanese market in much better light. Inspired by such sentiments, foreigners have been heavy buyers of Japanese stocks this year.

For a start, Tokyo should be less vulnerable to a sharp decline than London or New York for example, which have hit all-time highs this autumn. With the Nikkei stuck 30-40 per cent below its December peak, much of the bad news will have been discounted by investors.

Second, by Japanese standards price/earnings ratios are no longer stratospheric. Nomura Research Institute estimates that 1,350 leading companies traded at about 37 times their 1991 earnings.

But there is a limit to how much falling interest rates alone can drive up share prices. The main reason rates are coming down is that the economy is slowing. Growth next year might only be 2.5 per cent, against 4.5 per cent in 1991.

As the economy slows so profits are being squeezed, and so is the capacity of debt-ridden companies to pay off their debts.

It is these pressures which have come to the fore in the past few weeks and undermined hopes for a rally. Mr Deguchi at Nippon Life says this week he and his colleagues trimmed their forecast for the Nikkei for next spring from 27,000 to between 22,000 and 24,000. They will not have been alone.

Ministry of Finance officials insist they will not intervene in the markets. But it is hard to imagine they would permit the widespread failure of financial companies. Among banks, securities companies and institutional investors alike, large

Joe Rogaly Game, but not match



If Britain elected presidents, Mr John Major would be unbeatable. He could go to the polls tomorrow and romp home. He could wait six months and still be a shoo-in.

This is the Conservative fancy of the week. It is just about all they have to cling to in these cold dark days. When you realise that you understand the decision to run a party political broadcast, starring Mr Major, on TV last night.

The theory is obvious. No 10 Downing Street contains a winner. Surely the country will give him his just deserts.

It would, in a fairy tale. The real world is less childlike. As Churchill discovered in 1945, British voters do not necessarily reward successful prime ministers. They elect political parties, which form governments. If they were to vote next Thursday the Conservatives would probably lose their overall majority. Wait six months and they might do worse.

The truth is that Mr Major deserves to win, but the Tories do not. I will come to the latter point in a minute. First, credit where it is due.

The prime minister made his bones in Maastricht on Tuesday night. His careful preparation for the summit and his hard-edged politeness during the actual meetings have rightly been praised. He demonstrated that he could stand firm under the combined assault of 11 heads of government, dodge the wiles of the Dutch draftsman, and come out almost precisely the deal he said he would get when he went in.

His first reward will be the undisputed leadership of the Conservative party. The band of Thatcherite realists is shrinking rapidly. Most Tory backbenchers have rallied around him. The accompanying worshipful headlines should ensure that party workers, some of whom have been slow to forget the overthrow of their erstwhile hero, now unite with greater enthusiasm around him.

He can also expect a greater personal ascendancy over Mr

Neil Kinnock in the opinion polls. The Labour leader is aware that he stands behind a nervous parliament. Earlier predictions that the recovery would be visible everywhere have been supplanted by the anticipation of slightly better economic statistics during the first months of next year. People whose businesses have collapsed, or whose clients have vanished, or whose jobs have melted away, will be invited to observe that this or that indicator is pointing in the right direction and to vote accordingly.

There is not much that the government can do about this. It cannot lower interest rates much further. There is no visible prospect of a realignment of sterling against other currencies in the exchange rate mechanism. The budget, which will probably be presented in early March, is not expected to change overall taxation, although there may be some juggling to produce a variety of small bribes for the voters.

The only remaining alternative is to engage Labour in straightforward political debate. For most of this year Mr Major's ministers have been saying that we should wait and see - when they went on the attack Labour would be vanquished. The opposition's ambitious plans would be costed. The number of new quangos would be cut up. The inconsistencies would be revealed. Mr Kinnock would be challenged.

Some of this has begun to happen, but still Labour has a slight edge. The opinion poll story of 1991 is that the Conservatives have stuck almost dead level on 40 per cent while nearly all the changes have been between Labour and the Liberal Democrats. The conventional wisdom has it that there is little enthusiasm for a Labour government. This may be right, but the figures suggest that there is even less enthusiasm for a fourth Tory term. If you wonder why, ask yourself what the government would do if it came back. The current answer, which seems to be true everywhere from Downing Street to John O'Grates, is "search me". Unless Mr Major can give a better answer no amount of increased personal stature will save his party.

Good, but not good enough. The Tories are not yet in sufficiently attractive shape to deserve victory. Their partisans may protest that Labour could not provide competent government, but that is beside the point. Labour's demerits do not cancel out the Conservatives' failures. With all their supposed competence at managing the economy the Tories have managed to create a recession at the wrong time of the political cycle. Should they be rewarded for that?

Many in the government fear that the electorate's answer may be negative. The confident assertions of half a year ago - that economic

LETTERS

Gradgrind view has no basis

From B C Tombs.

Sir, "What I want is Facts. Teach these boys and girls nothing but facts. Facts alone are wanted in life. Plant nothing else, and root out everything else." This is not Joe Rogaly ("Chalk and Talk", December 10) but Mr Gradgrind from Dickens's *Hard Times*. Although you could not tell the difference, it is just as important if drugs are to reach patients more quickly.

We should move more to a situation where specialist pharmaceutical companies can provide the flexibility missing in many companies - the ability to call upon experts in the field to provide top-quality science, and the ability to turn

resources off and on as required by the development programme.

Parallel rather than sequential action at the various development stages can increase the effective use of resources and reduce downtime without increased risk. Careful project planning should avoid "management by bureaucracy".

What you need to give the authorities is good science. Then it is their turn.

Geoffrey Guy, chief executive, Ethical Holdings, Parson House, 22 St Mary's Street, Ely, Cambridgeshire

Making fund managers smile

From Mr David de Yong.

There has been a lot of talk recently about the arithmetic of optimism (including the article by Peter Martin, November 30) and the fact that the Financial Times FT-SE 100 index yields over 5 per cent while the "yield ratio" is firmly below 2 per cent, apparently a traditional indication that shares are good value.

In reality, every time a company that goes into liquidation or is trading so badly that its shares plunge and is then taken out of the index or is replaced by a new entrant, produces a fallacious figure. One hears about the fund managers trying hard to beat the FT-SE 100 index; it is quite a mighty task just keeping up. In fact, the figures really that have

been quoted regarding yield and value etc should be worse. I think a true annual index could be produced alongside the current one. Perhaps it is also possible for one of your bright mathematicians to calculate the true picture of FT-SE since its inception right back to date. Since which disappeared, nil; ones which have sunk to a lower level, at their current values. With takeovers in other shares you have an easy calculation; if it's cash it could stay at a constant value or, more correctly, be depreciated by the annual inflation figure. With these adjustments many more fund managers would be smiling.

David de Yong, 34 Addison Avenue, London W11

Expectations of what banks should provide are not realistic

From Mr Gary Neville.

Sir, The High Street banks have come in for considerable criticism of late. Perhaps some of it is justified. Many of the disappointments experienced, however, should have been anticipated and the fault lies as much in our expectations of the sector as with its actual performance.

Traditionally manufacturing industry has looked to the banks to provide fixed overdraft facilities to finance working capital. The directors of recipient companies neither expect nor usually welcome in-depth involvement and understanding of their busi-

Good science is route to faster drugs approval

From Dr Geoffrey Guy.

Sir, The sentiments expressed in your leader ("A faster track for new drugs", December 9) on the hurdles from discovery to launch of new drugs are well-founded. But regulatory delays are only half of the story. Acceleration of development is just as important if drugs are to reach patients more quickly.

We should move more to a situation where specialist pharmaceutical companies can provide the flexibility missing in many companies - the ability to call upon experts in the field to provide top-quality science, and the ability to turn

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Support needed for retraining

From Ms Trudy Coe.

Sir, You highlighted Mr Iain Friend's difficulties in retraining himself after redundancy (Employment, December 10). Sadly, his experience is not uncommon: the training and benefits system is not equipped to handle large-scale managerial redundancies. The scheme of Job Review Workshops, to give individuals career counselling, barely scratches the surface. It does nothing to tackle the basic need for re-skilling.

That need will increase as organisations cut layers of middle management, more and more managers will be forced to consider a career change in mid-stream. Many, like Mr Friend, are prepared to undertake responsibility for their own training. Most are being thwarted in their efforts.

The problem of benefit removal during full-time training clearly needs to be tackled. In addition, the government should take one simple step to provide support for those undertaking their own training. Tax relief, which now applies only to lower level vocational qualifications should be extended to all work-related training.

Trudy Coe, Head of External Policy, British Institute of Management, 2 Savoy Court, Strand, London WC2

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ness by a finance provider. Equally the bank manager (let us not forget that the bank is not an entity in itself but a group of professionals making judgments and taking risks) does not enjoy the practical experience technically to evaluate each and every contract in which his array of customers are involved. Furthermore, the size of the banking institutions and their client bases mean that a manager cannot allocate disproportionate time and resources for close associations with a few "special" clients and has to remain remote from the performance of the client company.

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Solutions that work: The commitment to successful innovation has helped the company surpass \$10 billion in annual revenues and achieve the highest return to equity of comparable firms. This philosophy continues to drive Ameritech forward, leading the world in meeting customers' needs with advanced technology and giving a strong total return to our shareholders. For a copy of our Annual Report or other information, call Ameritech Investor Relations at 312/750-5353.

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Korean accord eases 40-year tension

By John Riddling in Seoul

NORTH KOREA and South Korea yesterday took an important step towards easing more than 40 years of cold war hostility by agreeing on a declaration of non-aggression and reconciliation.

The agreement is the first substantial political accord between the two sides since the division of the Korean peninsula after the Second World War. It will help ease tensions across the highly-militarised Korean border.

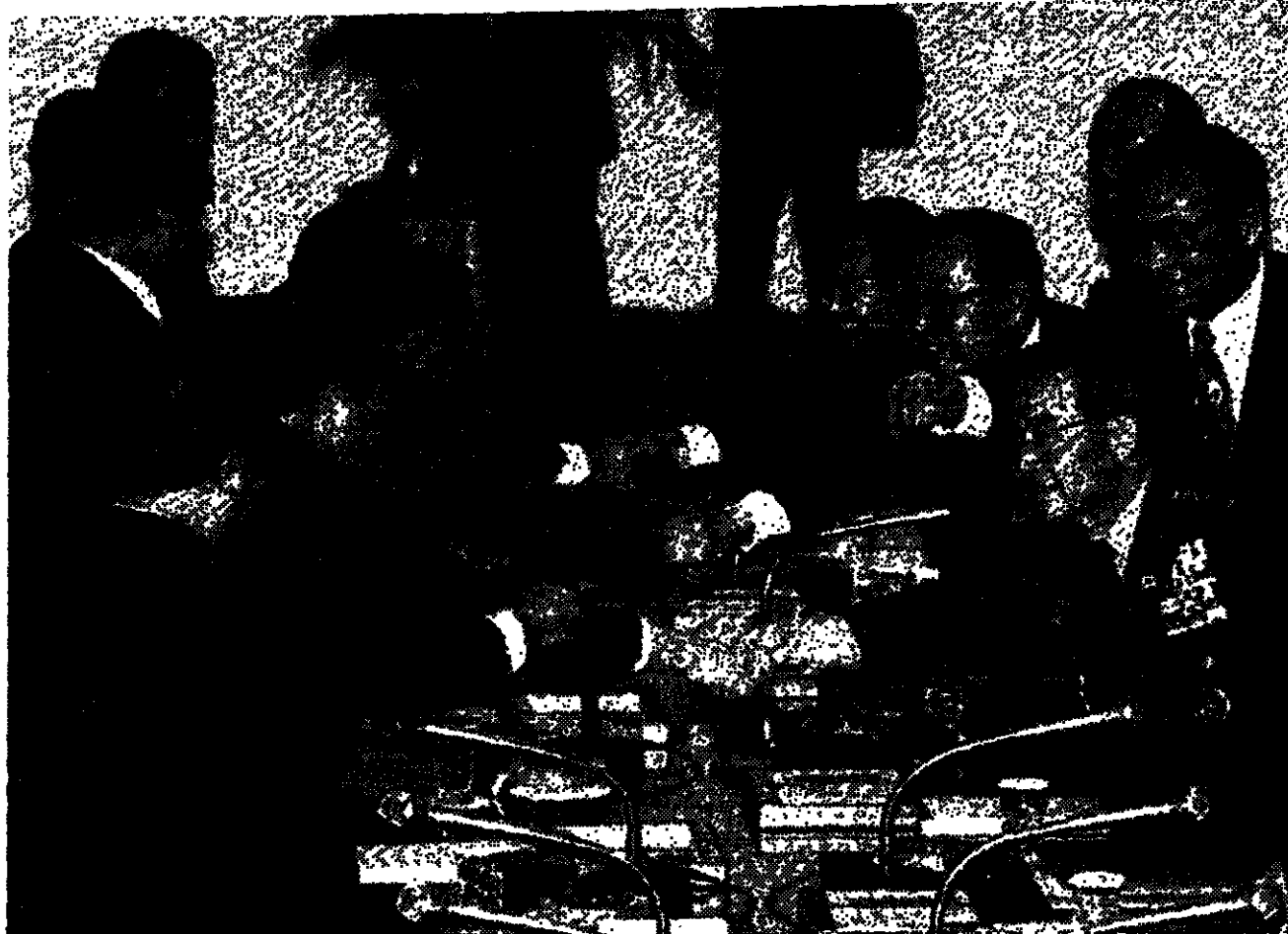
"We have reached full agreement," said Mr Lee Dong Bok, spokesman for the South Korean delegation to the fifth round of negotiations between the prime ministers of the two countries. "The only remaining procedure is the signing by the prime ministers," he said.

Full details of the agreement were not immediately available, but an official at South Korea's unification ministry said the two sides had agreed to replace the armistice agreement of 1953 - under which the two Koreas are still technically at war - with a peace agreement.

The agreement, due to be signed today, says the two sides will respect each other's political system, not interfere in each other's internal affairs, and not slander each other. Direct telephone links will be established between military authorities in North and South Korea and media exchanges will be increased.

A Western diplomat in Seoul said: "This will provide a good base for further improvements in bilateral relations."

Although the accord was announced after the South Korean stock market closed, indications of progress during the day had sent the market



Reaching across the divide: North Korean and South Korean delegates shake hands at the start of yesterday's talks

index up by 12.3 points to 653.4 points.

The agreement comes at a time of increasing concern about North Korea's nuclear programme.

South Korea and the US, its principal ally, have said they

believe Pyongyang is developing a nuclear weapon and will be able to produce a device by the middle of the decade. The US has described Pyongyang's nuclear programme as the biggest threat to security in north east Asia.

Mr Lee Dong Bok said the agreement did not include nuclear issues between the two countries. Discussion on these would proceed separately.

Analysts in Seoul attributed yesterday's breakthrough to increased pressures on the sta-

linist regime in Pyongyang. The collapse of communism in the Soviet Union and eastern Europe has left North Korea diplomatically and economically isolated.

Historic accord, Page 4

The Maastricht factor again

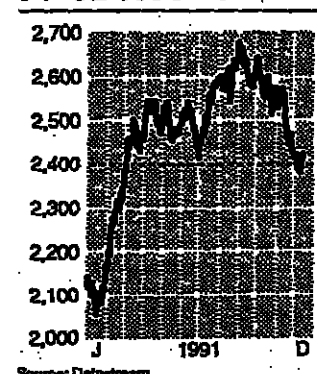
Yesterday's 43-point jump in the FT-SE is a striking reminder of the continuing importance of domestic politics in the London market. Part of the sense of relief will be due to the fact that Maastricht has passed off without damage to sterling. Chiefly, though, the market calculates that Mr Major's performance at the summit is worth a few points on the opinion polls. Never mind that fund managers tell themselves, in their more rational moments, that ERM membership makes the election outcome less important than before. Never mind that most of them believe the Tories are going to win anyway. Any reduction of risk is still worth something on the price.

Whether the mood will last is difficult to judge. The market was probably due for a bounce anyway. By yesterday morning, the quarter was looking one of the most gruesome in years, with the FT-SE down nearly 10 per cent since the start of October. It is perhaps worth recalling that there have been two bigger one-day rises in the past six months.

The first, in August, took the market through 2,600. The next took it through 2,550. Yesterday's took it through 2,400. At some point, investors will become nervous of missing the rally, particularly if they were left out in January. Volatility on yesterday's scale is bound to add to the sense of insecurity. But if, for instance, the market were to start fretting that Maastricht has given Labour an opening over social policy, yesterday's rise might equally prove just another blip on the downward slide.

FT-SE Index: 2,423.3 (+43.1)

FT-SE 100 Index



Source: Datastream

ing will be slow to feed through to profits. The Cognito data communication venture is already rising to 50 per cent, leaving borrowings of £126m not far short of total committed facilities of £150m. Even on optimistic assumptions for the company's main markets, it is difficult to see earnings covering a main-tained full-year dividend this year or next.

At last night's close of 148p, the shares are trading on a multiple of perhaps 30 times current year earnings and at a substantial premium to the market even for next year. The market may be counting on a bid, but given that the price could be enough to deter even a predator able to acquisition account the Cognito problem away, it might be safer to take the money now.

come under concerted attack if it failed to act at a time of growing economic alarm in the White House.

This is not to say that a further half-point off the discount rate would do much by itself to revive demand for credit. Even the export stimulus of a weaker dollar is likely to be diluted by slowdown elsewhere in the industrial world. The problem is that the budgetary overhang means there is little alternative to monetary easing. The actual picture is not as bleak as some suggest, but the sluggishness is deep-rooted enough to suggest that the next Fed easing may not be its last. The art then would be to convince the markets that policy was not motivated by panic but a natural consequence of declining inflation.

Hartstone

Yesterday's £65m rights issue from Hartstone confirms that the shell company game is alive and well. In the three years since Mr Stephen Barker moved in, Hartstone's shares in issue have multiplied 20-fold and its market capitalisation 50-fold. Its value is now £191m, which from a standing start is plainly impressive. But the latest rights issue means that shareholders will have stumped up £130m in the period, while another £40m-odd of paper will have been issued for acquisitions.

Since shareholders have enjoyed a market outperformance of 550 per cent since Mr Barker arrived, to say nothing of a 50-per-cent rise in this year's dividend, they have no cause for complaint. The question is rather where the company goes from here. Mr Barker says it is now time to settle down after the first headlong rush of acquisitions, with no more deals or cash calls envisaged for the next 18 months. In the meantime, investors must content themselves with such organic growth as is available in heavy and haulage.

The more fundamental question is how long a company like this can keep it up. There is an instructive comparison with Albert Fisher, Mr Barker's previous employer. In its corresponding start-up period a decade ago, Fisher did better even than Hartstone, with a market outperformance of over 800 per cent. Since then, it has outperformed by some 20 per cent. At yesterday's price of 285p, Hartstone is on a current year p/e of 13. If the parallel holds good, it is not necessarily a bargain.

US economy

After yesterday's US producer price figures, it would be difficult for the Federal Reserve to cite worries about reviving inflation as an excuse for not cutting rates further. October's 0.7 per cent jump is now revealed as an aberration: producer prices have risen at an annualised rate of just 0.2 per cent in the first 11 months of this year.

In terms of prospective inflation, a federal funds rate of 4 1/4 per cent looks high in real terms for this stage of the economic cycle. If the Fed does hold back now, it would run the risk of seeing an irresponsible fiscal stimulus hatched in Washington.

That might undermine long-term bond rates, which have a significant influence on overall sentiment, not least because of their impact on the housing market. Ultimately, the Fed's independence could

Dowty

Something about the presentation of Dowty's interim results suggests the new management may have an eye on the fate of Hawker Siddeley. Not only is it anxious to emphasise the speed with which it has drawn up and implemented a reorganisation programme, it has also chosen to maintain the interim dividend, even though it is uncovered after a 73 per cent fall in pre-tax profits. If a bid were to materialise, that should prevent it being caught in the Hawker trap of having painted a bleak future.

But it is difficult to disguise the fact that Dowty's future is indeed bleak, even though the investment in its Montreal aircraft component parts factory will soon start paying off. With pricing under pressure, the cost savings from restructur-

Branson accuses BA of dirty tricks

By Paul Betts, Aerospace Correspondent

AN EXTRAORDINARY exchange of vitriolic letters between Mr Richard Branson, the chairman of Virgin Atlantic Airways, and the two deputy chairmen of British Airways yesterday intensified the year-long row between the two airlines.

Mr Branson sent an open letter to BA's non-executive directors alleging Virgin had been the target of a "dirty tricks" campaign orchestrated by its much bigger competitor.

Sir Michael Angus, chairman of Unilever and non-executive deputy chairman of BA, replied that it would be "wholly inappropriate" for the non-executive directors to respond to the allegations that they should be directed to the company itself.

In another letter, Sir Colin Marshall, BA's chief executive and deputy chairman, accused

Mr Branson of seeking publicity by making unjustified allegations against BA.

Mr Branson claimed that his airline's success this year in winning some of BA's landing and take-off positions in Tokyo, as well as being allowed to begin operations at Heathrow, BA's London base, had engendered at BA "such fear and anger that normal and acceptable standards of commercial behaviour have been abandoned by British Airways".

He asked BA's non-executive directors to investigate the allegations and warned that he was considering filing a second complaint against BA with the European Commission "to prevent damage to Virgin Atlantic's business".

Last January, Mr Branson wrote to Sir Leon Brittan, the EC competition commissioner,

London's role as hub at risk.....Page 6

complaining of allegedly uncompetitive behaviour by BA. He also wrote to Lord King, the BA chairman.

Mr Branson's latest attack coincides with increasing competition between Virgin and BA on long distance airline routes and renewed efforts by him to secure additional slots at Tokyo at the expense of BA to operate a service from London to Tokyo seven days a week.

The Civil Aviation Authority this week turned down Virgin's application for additional Tokyo slots, but Mr Branson is appealing against that ruling to the Department of Transport.

In his reply yesterday, Sir

Colin noted that Mr Branson had chosen to repeat his allegations against BA "on the very day the CAA rejected your application for further substitution on our routes to Tokyo".

Mr Branson alleged in his letter to BA's non-executive directors that BA had sponsored a press campaign and set up a "task force" to discredit Virgin; instructed its engineering staff at Tokyo not to assist Virgin engineers or receive assistance from them; systematically approached Virgin passengers to try to persuade them to fly with BA instead; not co-operated on ticket transfers between the two airlines.

Sir Colin said it was BA's policy to compete "vigorously and fairly with all its competitors" and would not be deflected from this policy by Mr Branson's "continued and unjustified public attacks".

US boost for cheaper Atlantic phone calls

By Hugo Dixon in London

TRANSATLANTIC telephone calls are expected to come under downward pressure after actions yesterday by the US regulatory authorities to open up the country's international communications market to more competition.

Charges could eventually fall by more than half, to 30 cents to 40 cents a minute, from about 80 cents a minute at present, experts said.

The US Federal Communications Commission said it would permit resellers - a new breed of operator who buys transmission capacity in bulk and then sells it on to customers - between the US and any other countries which allow equivalent resale opportunities.

The policy is understood to be aimed specifically at the UK, Canada, Australia, New Zealand and Sweden which are opening their markets to this type of competition.

The FCC also proposed to reduce the regulatory burden on foreign-owned telephone companies operating in the US.

This followed a petition from Cable and Wireless, the UK-based telecommunications group, but it is also expected to apply to BT, formerly British Telecom, and some other non-US operators.

Taken together, the two actions are expected to unblock resale on the US-UK route. It had been delayed because the UK government has argued that British operators were being unfairly discriminated against in the US market because of heavy regulatory burdens.

The UK's policy is also to allow resale to those countries which have an equivalent regulatory regime.

Mr Greg Staple, a US telecommunications lawyer, said resale could exert considerable downward pressure on call charges between the US and the UK. "Resellers might be able to operate at between 30 cents and 40 cents a minute."

Cuts in prices on this route are likely to put downward pressure on prices on other transatlantic routes.

Otherwise, telephone users on the continent of Europe would have an incentive to route transatlantic calls through the UK.

International call charges have been kept artificially high by a series of complex cartel arrangements, leading to high profits for established telephone companies.

Hawke defies call for him to quit

By Kevin Brown in Sydney

MR Bob Hawke yesterday refused to resign as prime minister of Australia in spite of advice from six of his most trusted cabinet colleagues that he should go.

Mr Hawke's decision means the governing Labor party will probably face a damaging leadership battle between the prime minister and Mr Paul Keating, his former deputy.

Mr Keating went to the backbenches in June after being beaten by 56 votes to 44 in a vote by Labor's parliamentary party.

He has since picked up substantial additional support, in spite of promising not to mount a second challenge.

Unrest over Mr Hawke's leadership has risen steadily during the past six months as the prime minister has struggled to cope with recession,

record unemployment and a resurgence by the conservative opposition.

Mr Hawke tried to instil new life into his government last week with a mini-reshuffle which removed Mr John Kerin, the lacklustre treasurer, but succeeded only in prompting a frenzy of media attacks on the government's performance.

The leadership issue came to head early yesterday morning when the six ministers who ran Mr Hawke's re-election campaign in June offered him a number of options, ranging from standing down immediately to retiring after a visit by US President George Bush at the end of the month.

After 2 1/2 hours of talks, Mr Hawke refused all the options, insisting he was the only leader capable of steering Labor to victory in the next

election, which must be held by May 1993. He told the cabinet delegation he believed he still had the support of the party and the country, in spite of opinion polls showing Labor 18 points behind the opposition.

His refusal to resign means the leadership battle can be decided only by a ballot of the parliamentary party, which could leave it deeply split with more than a year to go before the election.

It was unclear whether Mr Keating would force a second ballot immediately or remain on the sidelines in the hope that the government will continue to fall apart.

The first chance for a ballot will come next week, when a meeting of the parliamentary party is scheduled to discuss forthcoming legislation.

Mr Hawke believes he can survive as prime minister if he hangs on until next year, when he expects Labor's fortunes to improve in line with a forecast improvement in the economy.

The only member of the cabinet delegation to comment was Mr Kim Beazley, the finance minister, who said Mr Hawke intended to remain prime minister unless he was defeated in a vote.

Ironically, the attempt by the cabinet to depose Mr Hawke came almost exactly eight years after his supporters persuaded Mr Bill Hayden, the then Labor leader, to step aside in the interests of the party. A few weeks later, Mr Hawke won a decisive victory over Mr Malcolm Fraser's conservatives.

The magic wears off, Page 18

Goldman Sachs faces UK probe of MCC share deals

Continued from Page 1

Goldman has said it held enough shares already in August to exercise the option. In that case, the option gave it an incentive not to sell the shares.

Institutions have been angry that the option appeared to be an indirect way for Mr Maxwell to buy shares during a period when he, as a director of MCC, was prohibited from buying under Companies Act restrictions - Mr Maxwell was at the time in possession of

price-sensitive information.

The disclosure that Goldman deals are under scrutiny by the SFO may prove embarrassing to the UK Treasury, which appointed Goldman as its leading adviser on the US portion of the recent sale of the government's holding in British Telecom.

Before being appointed by the Treasury, Goldman made a written pledge that it knew of no possible wrongdoing across its worldwide business that would make it "inappropriate" for Goldman to act as adviser

in the BT sale. Government officials also sought and received assurances from Goldman that its dealings with Maxwell, and in particular the put options, were not designed to inflate the share price.

Now that shares in MCC are almost certainly worthless, banks who took those shares as collateral for loans have begun to investigate whether they would have a legal case against any party for supporting the price of those shares.

The SFO said yesterday that it decided to launch a formal

investigation into the alleged share support, it will mean that it is making four separate inquiries into the affairs of the Maxwell empire.

The other three are: ● An investigation into the disappearance of £400m from the Maxwell public companies' pension funds; ● An investigation into the removal of £100m from Mirror Group Newspapers;

● The circumstances surrounding a £55m loan made by Swiss Bank Corporation to a Maxwell private company.

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Azores	11	15	Berlin	11	15	Caracas	22	26	Paris	11	15
Amsterdam	11	15	Buenos Aires	11	15	Chicago	11	15	Rome	11	15
Algiers	11	15	Brussels	11	15	Colombo	22	26	Seville	11	15
Antwerp	11	15	Cairo	11	15	Copenhagen	11	15	Stockholm	11	15
Bahia	11	15	Cardiff	11	15	Dublin	11	15	Switzerland	11	15
Bangkok	11	15	Edinburgh	11	15	Geneva	11	15	Tel Aviv	11	15
Batavia	11	15	Frankfurt	11	15	Hamburg	11	15	Thessalonika	11	15
Bombay	11	15	Glasgow	11	15	Heidelberg	11	15	Vienna	11	15
Buenos Aires	11	15	Harrogate	11	15	Lisbon	11	15	Zurich	11	15
Calcutta	11	15	London	11	15	Madrid	11	15			
Canton	11	15	Manchester	11	15	Moscow	11	15			
Cebu	11	15	Milan	11	15	Nairobi	11	15			
Colon	11	15	Munich	11	15	Paris	11	15			
Dacca	11	15	Nuremberg	11	15	Rangoon	11	15			
Dahomey	11	15	Osaka	11	15	Reykjavik	11	15			
Dar es Salaam	11	15	Shanghai	11	15	Stockholm	11	15			
Delhi	11	15	Singapore	11	15	Switzerland	11	15			
Dhaka	11	15	Taipei	11	15	Tel Aviv	11	15			
Durban	11	15	Tokyo	11	15	Thessalonika	11	15			
Harbin	11	15	Yokohama	11	15	Vienna	11	15			
Hong Kong	11	15				Zurich	11	15			

Temperatures at midday yesterday C-Clear D-Drizzle F-Fog P-Precipitation H-Hail R-Rain S-Snow T-Thunder

مكزامن الفصل

INTERNATIONAL COMPANIES AND FINANCE

Preussag to lift year's payout to DM10 a share

By Andrew Fisher in Frankfurt

PREUSSAG, the German steel, trading and energy group, earned a group net profit of DM400m (\$250m) in the financial year ended September 30 1991, compared with DM350m in the truncated 1989-90 period, Mr Ernst Pieper, the chief executive, said.

The Hanover-based company is to increase its dividend from DM8 to DM10 a share. Turnover was DM26bn compared with DM19bn in the previous nine months. Preussag changed its year-end after acquiring Salzgitter, the steel and engineering concern, two years ago.

Preussag said it achieved a satisfactory profit in the fourth quarter, with sales up 12 per cent to DM7.4bn compared with the third quarter. Domestic business remained strong, but foreign operations were hampered by the continued weakness of the US economy and some European markets.

Currency and commodity prices were also partly unfavourable. While crude oil

Way clear for BAT to complete Peci deal

By Nicholas Denton in Budapest

THE HUNGARIAN government has cleared the way for BAT Industries, the UK tobacco company, to finalise today the acquisition of Peci Tobacco Factory, Hungary's largest cigarette manufacturer.

BAT plans to invest £20m (\$30m) in the purchase of a majority shareholding and development of the company. Multinational cigarette manufacturers believe that the demand in eastern Europe for western brands gives scope for expansion in the region while in western Europe and North America there are likely to be sales declines.

Philip Morris last month purchased Egri Tobacco Factory, Hungary's largest tobacco company by turnover. Peci Tobacco produces 40 per cent of the 28m cigarettes consumed annually in Hungary. Last year, the company made profits of Ft268m (\$3.5m) on turnover of Ft2.5bn.

Olivetti, Gemini Sogetti discuss link

By Robert Graham in Rome

MR CARLO De Benedetti, who a month ago resumed direct control of Olivetti, the Italian computers and office equipment group, yesterday confirmed the group was involved in talks with France's Cap Gemini Sogetti, the leading supplier of software in Europe.

Addressing a parliamentary commission on industry, Mr De Benedetti said: "Yes, we have contacts with the French, but we have not yet signed any letter of intent".

The Italian press yesterday suggested discussions were at an advanced stage with the prospective French partner. Last night, an Olivetti official said talks were going "relatively fast by Italian standards".

In Paris, Gemini Sogetti confirmed these contacts but stressed talks were also being held with other companies. Olivetti, traditionally strong on hardware, has found this side of its business badly affected by worldwide saturation, and in the first six months of this year recorded a £73.7bn (\$60.5m) loss.

The group's declining fortunes forced Mr De Benedetti to assume personal control four weeks ago and on November 29 he carried out a radical re-structuring of Olivetti's operational divisions.

He has been spurred to find a software partner after IRI, the Italian state holding concern, last month rejected overtures about a merger of their respective software interests.

IRI argued that the offer for its software company, Finsiel, was poorly presented and involved Mr Benedetti becoming the effective boss - a development IRI was reluctant to countenance in a "strategic sector".

Behind this lay government wariness towards Mr De Benedetti, regarding him more of a financial engineer than an industrialist.

The proposed deal with Gemini Sogetti would involve Olivetti Information Services (OIS), a division left largely intact by last month's shake-up, precisely against the eventuality of a new alliance.

Mr De Benedetti is reportedly anxious to conclude an agreement quickly because upon this will hinge the shape of major re-organisation plans for the group next year.

This year, Olivetti started off with a worldwide workforce of 55,000 but will end up with some 47,000. Of these jobs, some 3,500 will have been in Italy.

Next year, he told the parliamentary commission, there would be "a vast restructuring" and the company would be unable to maintain employment levels "when improved technology reduces the need for manpower". In 1991 alone, Olivetti will have spent £100m cutting jobs. The government has helped with its scheme of covering two-thirds of early retirement costs.

La Cinq in talks with Canal Plus

By Alice Rawsthorn in Paris

LA CINQ, the struggling French television channel, yesterday confirmed that it was looking for new investment to stabilise its finances and that it had held talks with Canal Plus, the successful pay-TV station.

Mr Jean-Luc Lagardère, president of Hachette, the French media group which is one of La Cinq's largest shareholders, meeting in Paris with Canal Plus executives, looking for new financial partners, preferably for those with experience of television.

La Cinq, which styles itself as a "family" channel but is notorious in France for its soft porn films, has been struggling since its launch in 1986.

The station is on course for losses of at least FF600m (\$143.7m) this year. A cost-cutting package - which could involve 250 job losses among the 700-strong staff - is due to be unveiled next Tuesday.

Hachette, burdened by heavy debts from its other media activities, last year increased its investment in La Cinq and has since run the station. It now holds the maximum 25 per cent stake allowed under French law, as does Fininvest, the company controlled by Mr Silvio Berlusconi, the Italian media magnate.

Mr Lagardère said Hachette was still in charge of La Cinq but would not "take on risks that went beyond the bounds of reason".

Mr André Rousselet, president of Canal Plus, confirmed that he had held discussions about La Cinq in an interview with CB News, the French weekly magazine. "We will look at the La Cinq dossier. Why not?" he said. "But it must make strategic sense."

Hartstone in £82.6m purchases

By Peggy Hollinger in London

HARTSTONE, the rapidly-growing UK company headed by former Albert Heijn boss Mr Stephen Barker, is to become Europe's third largest hosiery group, with the acquisition of two continental European companies for a maximum consideration of £82.6m (\$143.6m).

The announcement that Hartstone would buy Cogez, the second-largest French hosiery company, and Azmar, which claims the number two position in Spain, was accompanied by a two-for-five rights issue at 23p to raise £85m. This is Hartstone's second cash call in 10 months.

The group will fund the purchases through proceeds from the rights and bank debt, leaving it about 20 per cent geared. Mr Barker, who led a management buy-in at Hartstone when it was a loss-making shell three years ago, said the Spanish and French purchases would be the last acquisitions for 12 to 18 months. "We have achieved what we wanted a couple of years earlier than planned," he said. He added there would be no need to call on shareholders for further funds in the near future.

Hartstone has acquired 23 companies since 1989.

The most recent acquisitions would balance Hartstone's sales equally between hosiery and leather goods. The group markets, distributes and sources leather goods, with most business in that division coming from two US companies - Etienne Aigner and Michael Stevens - acquired for £85m in March.

The group is paying up to FF490m (\$79.4m) for Cogez, which manufactures and distributes women's hosiery and socks under the Wells brand. About FF50m of the price is contingent on Cogez making profits of FF60m this year.

Hartstone will pay up to Ptas7m (\$83.3m) for Azmar.

To encourage investors to take up their rights, Hartstone forecast that the dividend for the year to March 31 would be at least 4.87p, a 50 per cent rise on the previous year. The shares fell 3p to 28p in London.

Lex, Page 20

Siemens lifts Nixdorf stake

By Andrew Fisher

SIEMENS said yesterday it owns 95 per cent of the combined voting and preference stock in the loss-making Nixdorf computer company and could thus incorporate it fully into the group.

The German electrical and electronics concern said in October it wanted to lift its 78 per cent stake in Nixdorf - it had 91 per cent of the voting shares - by offering remaining shareholders Siemens shares worth DM225 a Nixdorf share. This was 25 per cent above the market price and valued the outstanding equity at nearly DM2bn (\$1.25bn).

The group set up Siemens Nixdorf Informationssysteme (SNI) by combining its computer interests with Nixdorf's. But SNI has been struggling in the wake of its own restructuring and the problems of the industry, turning in a DM780m net loss in the financial year to September 30.

Dowty changes direction as profits fall 73%

By Roland Rudd in London

DOWTY Group, the UK aerospace components manufacturer, yesterday unveiled a new strategy as it announced a 73.4 per cent fall in pre-tax profits for the six months to the end of September 1991.

The fall in pre-tax profits from £37.5m (\$63.32m) to £10.1m was worse than most City of London analysts were expecting.

Mr Bruce Ralph, chief executive, yesterday blamed the disappointing fall in profits on a cutback in government defence spending and a recession in the aerospace industry. The shares fell by 6p to close at 148p on a day in which the London market rallied.

He disclosed that the group is to get out of information technology and electronic systems in order to concentrate on aerospace.

The group is currently in discussions with interested parties about the possibility of establishing a joint venture in IT.

However, it may sell the business, which reported a fall in trading profits to £700,000 from £7.8m.

The defence-related electronics system is likely to prove harder to leave.

Cutbacks in military aircraft requirements and the cancellation of two British Ministry of Defence contracts were the main reason for the fall in trading profit from £7.7m to £3.4m.

The two contracts terminated by the MoD were the torpedo propulsion and magnetic treatment facility contracts.

The group has decided to maintain an uncovered dividend of 3.6p.

Mr Ralph said the decision should be interpreted as a measure of the group's confidence for the future. Sales fell to £331.2m from £338.7m.

The airline depression had badly affected the group's aerospace business which suffered a fall in trading profit to £10.5m from £23.2m due to lower volume.

Mr Ralph said the group would concentrate its resources on both Aerospace and Polymer Engineering, the latter which experienced a small fall in profits to £4.3m from £5.1m.

Borrowing increased from £113m at the last year end to £126m at the half year to give a gearing of 50 per cent.

The main reason for the increase in debt was the £55m investment in the new Montreal factory which will serve the Airbus 340 and 330.

The charge for interest increased to £7.5m from £4.9m. Earnings per share fell to 2.1p from 3.2p.

Lex, Page 20

Fortis bid for Nutsspaarbank

By Ronald van de Krol in Amsterdam

THE DUTCH banking arm of Fortis, the Dutch-Belgian banking and insurance group, is holding talks on acquiring Nutsspaarbank, the Netherlands' third-largest savings bank group.

VSB, a Fortis subsidiary which is already the biggest Dutch savings bank group, said the deal, if agreed, would be made through a share swap with Nut-Holding, an unlisted holding company which owns Nutsspaarbank's shares.

Nut-Holding will receive new shares in either Amev, the

the Netherlands after the commercial banks ABN Amro, Rabobank and NMB Postbank. Nutsspaarbank and VSB would retain their own names and operate as independent sister banks.

Nutsspaarbank has 67 branches in and around the cities of The Hague and Leiden. VSB's 300 branches are also concentrated in the densely-populated "Randstad" region of the Netherlands, which includes Amsterdam, Rotterdam and Utrecht as well as The Hague.

East Asiatic sees sales rise

THE EAST Asiatic Company (EAC) expects a 20 per cent increase in sales to DKR19bn (\$38bn) this year, but pre-tax profits will not keep pace with sales growth, writes Hilary Barnes in Copenhagen.

The group's third-quarter results predict that pre-tax profits will be virtually unchanged at DKR600m.

The group aims to attach sales of DKR22bn in 1992, at the same time improving operating profits after depreciation from about DKR670m this year to DKR900m.

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to subscribe for shares of common stock of Seiren Co., Ltd.

The Notes will be unconditionally and irrevocably guaranteed by

The Hokuriku Bank, Ltd.

Issue Price 100 per cent.

Yamaichi International (Europe) Limited	Hokuriku Finance (H.K.) Limited
Barclays de Zoete Wedd Limited	Chuo Trust International Limited
Daiwa Europe Limited	Robert Fleming & Co. Limited
Goldman Sachs International Limited	Leu Securities Limited
Morgan Stanley International	Nikko Europe Plc
Nomura International	Sumitomo Trust International plc
Wako International (Europe) Limited	S. G. Warburg Securities
DKB International	LTCB International Limited
Sanwa International plc	Sumitomo Finance International Limited
Banque Bruxelles Lambert S.A.	Chuo Europe Limited
Credit Suisse First Boston Limited	Deutsche Bank Capital Markets Limited
Kleinwort Benson Limited	Merrill Lynch International Limited
J.P. Morgan Securities Ltd.	Paribas Capital Markets Group
Sanyo International Limited	J. Henry Schroder Wagg & Co. Limited
Taiheyo Europe Limited	

Paramount cable TV

By Alan Freedman

THE CABLE TV industry is set to receive a major boost from the US government's announcement that it will allow cable companies to compete for broadcast rights to the 1992 Olympic Games.

The move will allow cable companies to bid for the rights to broadcast the games, a move which could significantly increase their revenues.

The announcement comes as the industry is looking for new ways to increase its subscriber base and revenue.

Paramount Cable TV is one of the leading players in the market and is expected to be a strong contender for the Olympic rights.

Akzo to sell

By Ronald van de Krol

AKZO, the Dutch chemical group, is to sell its 50 per cent stake in the French chemical company, Rhodafine.

The sale is part of a restructuring plan aimed at improving the group's financial performance.

Rhodafine is a leading manufacturer of specialty chemicals and is expected to continue to operate independently after the sale.

Winsor advances

By Angus Foster

WINSOR, the UK insurance group, has announced that it has acquired a 10 per cent stake in the German insurance company, Allianz.

The acquisition is part of a strategy to expand the group's international presence and diversify its portfolio.

Allianz is a major player in the German insurance market and the acquisition is expected to strengthen Winsor's position in Europe.

مكتبة الأصيل

INTERNATIONAL COMPANIES AND FINANCE

Paramount in specialist cable TV joint venture

By Alan Friedman in New York

THE GROWING potential of the US "pay-per-view" cable television market was underscored yesterday by the announcement of a planned joint venture by Paramount Communications and Capital Cities/ABC.

The venture, which is to be managed by Radio Vision International, a music concert promoter, will begin with a Rod Stewart concert in February.

The plan is for the joint venture to specialise in musical events and to distribute them through Viewer Choice and Request TV, two US cable networks.

Pay-per-view allows customers to dial a telephone number which unscrambles the transmission of special movies and events on cable channels. The market at present is estimated at around 20m US homes.

The profit potential of pay-per-view is illustrated by the successful use of the system by Time Warner, which already has special movie channels which charge viewers an average of \$4 each time they select a film.

Special events such as boxing matches or concerts attract viewers willing to pay as much as \$19.95 per showing.

Paramount owns Madison Square Garden, one of the most important concert venues in New York. Paramount's Hollywood film studio also has an existing relationship with Request TV, a leading pay-per-view cable distributor.

Capital Cities owns the ABC television network and has a variety of shareholdings in cable programming networks, as well as rights to events which will be shown on the new channel.

● Cox Enterprises, the US media group, has acquired a 12.5 per cent interest in the stock of Merrill Lynch's Teleport Communications Group, AP-DJ reports. Terms of the transaction were not disclosed.

Teleport owns and operates fibre-optic network communications systems serving 17 US business centres in and around New York, Boston, Chicago, Los Angeles, San Francisco, Houston and Dallas.

In each city, Teleport builds fibre-optic rings which are used by businesses and long-distance carriers for point-to-point communications lines.

Atlanta-based Cox Enterprises includes 17 daily newspapers, 24 cable television systems and 21 television and radio stations.

EC extends probe into banned sleeping pill

By Paul Abrahams

INVESTIGATIONS into the effects of Halcion, the sleeping pill manufactured by Upjohn, the US drug group, were extended yesterday by the European Commission.

The commission's committee for proprietary medicinal products decided to assess the risk-benefits of all short-term acting hypnotics.

The committee also continued reduction in doses and changes in the packaging of Halcion, the world's best-selling sleeping tablet.

It stressed the importance of only using the product over the short-term, which it defined as less than 11 days. The committee ordered that the clinical use of all hypnotics should continue to be monitored.

Meanwhile, the UK regulatory authorities met again to discuss the ban they imposed on the sale of Halcion in Britain. No decision was announced.

The drug could cause adverse psychological and behavioural reactions. There were as many as 700,000 British patients being treated with Halcion when the ban was introduced in October.

Upjohn is appealing against the ban. Mr Theodore Cooper, chairman, said: "There is absolutely no scientific or medical evidence that warrants the withdrawal of Halcion tablets in the UK or any other country."

Orion Pictures files for Chapter 11 protection

By Alan Friedman

ORION PICTURES, the largest of the independent Hollywood studios, has filed for protection from creditors under Chapter 11 of the US bankruptcy code.

The company, 68 per cent controlled by Mr John Kluge's Metromedia group, has been teetering on the brink of bankruptcy for several weeks. It has been troubled by nearly \$700m of debts and a cash crisis.

Last month, Orion revealed a \$48m loss in the quarter to August 31, citing the poor performance of several of its recent films, and costs associated with moving its headquarters from New York to Los Angeles.

Orion has distinguished itself as a maker of more quality films than the average Hollywood studio and was well known for successes such as *Amadeus*, and for having nurtured Mr Woody Allen. However, in a sign of the times, Mr Allen agreed recently to make his next film with Sony's TriStar Pictures.

Mr William Bernstein, president of Orion, said the immediate cause of the bankruptcy filing was the breakdown of talks with the holders of \$285m of Orion bonds, who were being asked to swap them for equity.

Although Mr Bernstein said Orion hoped to emerge from bankruptcy "with the support of Metromedia", few industry insiders believe Orion is likely to make a comeback. Last August, Metromedia injected \$50m of new equity as part of the planned restructuring scheme.

The company recently sold The Addams Family, a comedy, to Paramount Pictures, having previously sold a string of other film distribution rights to Sony's Columbia Pictures.

THE New York Stock Exchange said it was reviewing the continued listing of Orion Picture bonds and equities in the wake of Orion's Chapter 11 filing.

Shares in the debt-laden independent film company rose yesterday morning by 1/2 to \$1.10, presumably because some investors do not accept that Orion will find it difficult to emerge from bankruptcy.

U.S. \$50,000,000

Crédit Chimique

Floating Rate Notes due 1996

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from December 13, 1991 to June 15, 1992 the Notes will carry an interest rate of 4 1/2% per annum. The interest payable on the relevant interest payment date, June 15, 1992 will be U.S. \$231.25 per U.S. \$10,000 principal amount and U.S. \$5,781.25 per U.S. \$250,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

December 13, 1991

CHASE

Temple Court Mortgages (No. 2) PLC

£150,000,000

Multi-Class Mortgage Backed Floating Rate Notes 2031

Class A1 £75,000,000 Class A2 £75,000,000

The rate of interest for the period 11th December, 1991 to 11th March, 1992 has been fixed as follows:-

Class A1 is 11.0875 per cent, per annum payable at £275.67 per coupon.

Class A2 is 11.2375 per cent, per annum payable at £279.46 per coupon.

Coupon No. 4 is payable on 11th March, 1992.

Class A1 aggregate principal amount of Notes outstanding as at 11th December, 1991: £71,130,000.

S.G. Warburg & Co. Ltd.
Agent Bank

Midland Bank plc
(Incorporated in England)

U.S. \$300,000,000

Undated Floating Rate Primary Capital Notes (Series 3)

For the six months from December 13, 1991 to June 15, 1992 the Notes will carry an interest rate of 4 1/2% per annum. Interest payable on the relevant interest payment date, 13 March, 1992 against Coupon No. 12 will be US\$266.35. Listed on the Luxembourg Stock Exchange.

Agent: Morgan Guaranty Trust Company

December 13, 1991

CHASE

Akzo to sell unit to US group

By Ronald van de Krol in Amsterdam

AKZO, the Dutch chemicals group, is to sell its colour concentrates business for the plastics industry to M.A. Hanna, the US specialty chemicals producer, for an undisclosed sum.

The transaction, expected to be completed in the 1992 first quarter, gives Hanna a second important foothold in the European colour concentrates market following its acquisition of Synthecolor, a French colour

concentrates maker, in December 1990.

The business to be purchased from Akzo has annual sales of £115m (\$83m), generated by plants in Belgium, France, Germany, Sweden and the US with a combined workforce of 460 people. Hanna's Synthecolor unit has sales equivalent to \$25m.

Akzo's decision to sell its profitable colour concentrates interests is the logical extension of its move in early 1991 to transfer its engineering plastics business to DSM, a fellow Dutch chemicals group, as part of a wider swap of businesses.

Without the wider engineering plastics business, colour concentrates were no longer a core activity for Akzo.

Colour concentrates are used in liquid form during the process of making plastics, and are widely used by the wire and cable industry.

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Colour concentrates are used in liquid form during the process of making plastics, and are widely used by the wire and cable industry.

Payout halved at Caterpillar

CATERPILLAR, the world's leading maker of earth-moving equipment, said it would halve its quarterly cash dividend to 15 cents in order to protect its cash, writes Barbara Durr in Chicago.

The board of directors deemed the move "prudent" in light of an expected significant loss for 1991 and uncertainty over its current labour dispute.

Imperial Oil forecasts operational loss for year

By Robert Gibbens in Montreal

IMPERIAL Oil, Canada's biggest integrated oil company, and one controlled by Exxon of the US, is forecasting a loss on operations for 1991.

The predicted deficit is the result of weak oil and natural gas prices, intense competition in refining and marketing, and weak petrochemical markets.

"It is a devastating year in terms of profit," said Mr Arden Haynes, chairman, "and all areas of the business are soft. Results would have been worse if Imperial had not made severe cutbacks earlier."

Pay increases are being held to 3 per cent at the operations level, and administrative pay is being frozen.

Executives will forego Christmas bonuses.

"1992 environment is changing rapidly and not in our favour," said Mr Haynes. "We are re-examining the fundamentals of our business and preparing new plans."

In the first nine months, Imperial reported profits of C\$128m (US\$113.2m), or 66 cents a share, down from C\$582m, or C\$3.05, a year earlier, on revenues of \$7bn, against \$7.9bn.

Both periods included proceeds from asset sales following Imperial's takeover of Texaco Canada for C\$5bn.

Winsor advances 21% to HK\$142m

By Angus Foster in Hong Kong

WINSOR Industrial, one of Hong Kong's largest textile and garment manufacturers, yesterday announced the first increase in interim profits since 1989. However, the company warned that the outlook remained uncertain.

Winsor reported a 21.4 per cent increase in profits attributable to shareholders of HK\$142.5m (US\$18.4m) for the

six months to the end of September. Turnover grew 14.4 per cent to HK\$1.19bn. The interim dividend is being maintained at 20 cents a share.

The company has been hit in recent years by weak demand in the important US market, and declining profitability in Hong Kong because of high inflation and rising wage costs.

Mr T.K. Ann, chairman, said

the company's wool spinning and knitting business, however, had rebounded and improved profits, while the finishing division registered from last year's poor results. However, the sector still faced weak demand and depressed prices.

Profits were also helped by increases in rental and storage income from properties.

SHINSHO CORPORATION
Osaka, Japan

DM 90,000,000
5 1/2% Bonds 1991/1995
with
Warrants
to subscribe for shares of common stock of Shinsho Corporation
The Bonds are unconditionally and irrevocably guaranteed by
The Dai-ichi Kangyo Bank, Limited
Offering Price: 100%

YAMACHI BANK (Deutschland) GmbH
NOMURA BANK (Deutschland) GmbH
Dresdner Bank Aktiengesellschaft
Mitsui Bussan Kaisha Bank (Deutschland) GmbH
Towa International Limited
BHF-BANK
Dalton Europe (Deutschland) GmbH
Deutsche Girozentrale - Deutsche Kommunalbank
Robert Fleming (Deutschland) GmbH
Kankake Bank (Deutschland) GmbH
Schweizerische Bankgesellschaft (Deutschland) AG
Yasuda Trust Europe Limited

Dai-ichi Kangyo Bank (Deutschland) AG
Bayrische Vereinsbank Aktiengesellschaft
Saxonia Bank (Deutschland) Aktiengesellschaft
Bank of Tokyo (Deutschland) Aktiengesellschaft
Commerzbank Aktiengesellschaft
Deutsche Bank Aktiengesellschaft
DG BANK Deutsche Genossenschaftsbank
Industriebank von Japan (Deutschland) Aktiengesellschaft
Morgan Stanley GmbH
Vereins- und Westbank Aktiengesellschaft
Shibui Ishino Europe Limited
Toyo Securities Europe Ltd.

BANQUE PARIBAS
US\$400,000,000
Undated subordinated
floating rate securities

In accordance with the provisions of the securities, notice is hereby given that for the three month interest period from 13 December, 1991 to 13 March, 1992 the securities will carry an interest rate of 4 1/2% per annum. Interest payable value 13 March, 1992 per US\$1,000 security will amount to US\$11.85 and per US\$10,000 security will amount to US\$118.49.

Agent: Morgan Guaranty Trust Company
JPMorgan

BANQUE PARIBAS
US\$200,000,000
Undated floating rate securities

In accordance with the provisions of the securities, notice is hereby given that for the three month interest period from 13 December, 1991 to 13 March, 1992 the securities will carry an interest rate of 4 1/2% per annum. Interest due on 13 March, 1992 will amount to US\$12.33 per US\$1,000 security.

Agent: Morgan Guaranty Trust Company
JPMorgan

Wells Fargo & Company
US\$150,000,000
Floating rate subordinated notes due 1994

In accordance with the provisions of the notes, notice is hereby given that for the Interest Period 13 December, 1991 to 13 March, 1992 the notes will carry an interest rate of 5 1/2% per annum. Interest payable on the relevant interest payment date 13 March, 1992 will amount to US\$132.71 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

«Serafino Ferruzzi European Scholarships» 1992-93

- Ferruzzi Finanziaria S.p.A. has decided to award up to 6 scholarships for the 1992-93 academic year to commemorate the late Serafino Ferruzzi, the founder of the Ferruzzi Group. The purpose of launching these scholarships is mainly to encourage post-graduate studies in business administration and finance to improve professional skills for entrepreneurship and management.
- The "Serafino Ferruzzi" scholarships are open to nationals of EEC Member States born after 31 December 1964, who hold a university degree (or equivalent qualification at absolute discretion of the Scholarships Committee) in Economics or similar faculties. Business, Political Science, Engineering, Law, Agriculture, awarded by a university (or equivalent institute) in a EEC country or in the United States, and who intend to follow post-graduate courses of study in one of the EEC Member States (but not in the State of which the applicant is a national), or in the United States.
- The scholarships will cover university - or the selected institute - enrolment and attendance fees, proof of which must be provided. They will include an additional amount to cover travel, living and medical expenses, fixed at a flat rate of 12,000 ECU per annum (gross of tax) for Europe and 15,000 US dollars per annum (gross of tax) for the United States.
- The "Serafino Ferruzzi" scholarships will be awarded at the complete discretion of the Scholarships Committee on the basis of the applications received. The Scholarships Committee will be appointed by the Chairman of Ferruzzi Finanziaria S.p.A.
- The scholarships will cover the 1992-93 academic year, and at the discretion of the "Serafino Ferruzzi European Scholarships" may be renewed for an additional year upon successful completion of the first year of study.
- Applications for the Scholarships, written in English, must be received at the following address, not later than 31 January 1992:

"Serafino Ferruzzi European Scholarships"
Gruppo Ferruzzi
Foro Buonaparte 31
20121 Milan
Italy

In addition to the relevant personal data and his/her usual mailing address, the applicant must indicate the university or institute - in conformity with the requirements of Art. II - the applicant wishes to attend and the post-graduate course of study he/she intends to follow. The following documents must be attached to the application: a) photo of the applicant signed by him/her on its reverse side, and a signed photocopy of an identity document; b) original or authenticated copy of the certificate attesting to university studies completed and to academic results achieved; c) when relevant, a note from the employer concerning the applicant's employment; d) a short curriculum vitae in English including reference to university studies completed, publications, research activities, work experience, etc.; e) a report in English not exceeding 2,500 words in which the applicant must describe, when relevant, his/her area of research (including his/her dissertation), and any work experience. The applicant is not required to send

- publications mentioned in the report.
- An applicant is required to nominate two referees and to arrange for each referee to send a letter of recommendation in English directly to the "Serafino Ferruzzi European Scholarships". The "Serafino Ferruzzi European Scholarships" shall, if it deems it necessary, contact the referees in order to obtain additional information about the applicant.
- None of the documentation submitted will be returned to the applicant.
- Successful applicants will be notified not later than 15 April 1992 at the mailing address indicated on their application. They must notify "Serafino Ferruzzi European Scholarships" of their acceptance of the scholarships within 30 days of receiving such notification. No communication will be sent to other applicants.
 - A holder of a "Serafino Ferruzzi" scholarship may not hold any other scholarship, grant or study allowance. Upon accepting a "Serafino Ferruzzi" scholarship, an applicant will be required to relinquish any other scholarship, grant or study allowance.
 - The applicant will be responsible for obtaining admission to the selected university and course of study.
 - The holder of a scholarship will be obliged to follow the study programme indicated in his/her application at the university or institute specified. Any variations must be approved by "Serafino Ferruzzi European Scholarships". At the discretion of "Serafino Ferruzzi European Scholarships", a successful applicant may be granted a year's postponement before taking up the scholarship.
 - Ferruzzi Finanziaria S.p.A. will pay 50% of the scholarship money in advance, on receipt of the evidence that the scholarship holder has been accepted by the university or institute specified in his/her application. One half of the remaining amount will be paid at the beginning of the academic year and the other half in the middle of the academic year, subject to the provision of evidence of satisfactory attendance at the course of study.
 - A scholarship holder is required to send to "Serafino Ferruzzi European Scholarships" a report on his/her study progress on completion of the first six months of the course of study and a second report at the end of the academic year that must be accompanied by a letter from the student's tutor or supervisor (or equivalent person) reporting on the student's achievement and his/her examination results.
 - The submission of an application implies acceptance by the applicant of the terms and conditions set out in this Notice.

Milan, 13 December 1991

The Chairman of
Ferruzzi Finanziaria S.p.A.
Arturo Ferruzzi

uss link

agreement quickly because upon this will hinge the steps of major re-organisation plan for the group next year.

This year, Olivetti started with a worldwide worldwide 53,679 but will end up with some 17,600. Of these, 10,000 have been in Italy.

Next year, he told the parliamentary commission, there would be "a vast restructuring" and the company would be unable to maintain employment levels "when improved technology reduces the need for manpower". In 1991, Olivetti will have spent 1,000 cutting jobs. The scheme has helped with the government covering two-thirds of early retirement costs.

ts fall 73%

Mr Ralph said the group would concentrate its resources on both Europe and America. He said the group had experienced a 73% fall in profits to \$15m from \$55m.

But the group's increased first quarter loss of \$10m and a 73% fall in profits to \$15m from \$55m.

The main reason for the increase in the loss was the 32% increase in the new loss from \$10m to \$32m.

The charge for interest on the \$10m loan from \$4m to \$10m.

Mr Ralph said the group would concentrate its resources on both Europe and America. He said the group had experienced a 73% fall in profits to \$15m from \$55m.

East Asiatic sees sales rise

THE East Asiatic Company, Copenhagen, said it expects a 30 per cent increase in sales to \$100m this year, but it will not keep its dividend at \$1.50 a share, writes the Danish newspaper, writes the Danish newspaper.

The company's third-quarter profit of \$1.5m, a pre-tax profit of \$1.5m, is a 30 per cent increase on the \$1.1m profit of the same period in 1990, at a time when the company was improving operating results.

TD.

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td. Ltd.

arted by

Finance (H.K.) Limited

International Limited

Fleming & Co. Limited

Leu Securities Limited

Nikko Europe Plc

Trust International Plc

G. Warburg Securities

International Limited

e International Limited

Chuo Europe Limited

Capital Markets Limited

h International Limited

Capital Markets Group

Wang & Co. Limited

COLLAPSE OF THE MAXWELL EMPIRE

When's a finance chief not a finance chief?

MR ROBERT Bunn, the finance director to the late Mr Robert Maxwell's sprawling private empire, yesterday attempted to lay the blame for one of the century's largest thefts entirely on the former publisher's shoulders.

Through the use of "bullying tactics" and the careful isolation of his senior aides, Mr Maxwell completely controlled the flow of cash to and from his private companies and did so up until his death on November 5, Mr Bunn said.

In his first press interview since the collapse of the Maxwell empire, Mr Bunn also told the Financial Times that Mr Kevin Maxwell was unaware of the extent of his father's transactions.

Mr Robert Maxwell was the only person who authorised the transfer of cash and assets from the pension funds of the publicly quoted Mirror Group Newspapers and Maxwell Communication Corporation and their pension funds.

Furthermore, Mr Maxwell isolated his senior aides - and even Mr Kevin Maxwell - in such a way that Mr Bunn was

unable to identify the source of large payments into the key Maxwell private companies, Mr Bunn claimed.

"I am not saying we are blameless, but Robert Maxwell isolated us in boxes and we did not know the extent of what was happening," Mr Bunn said.

He firmly blamed Mr Robert Maxwell for the disappearance of assets from Bishopsgate Investment Management, the manager and trustee of about £727m of pension funds. BIM went into administrative receivership this week with at least £327m still unaccounted for.

"All investment decisions were made by Robert Maxwell - he used to buy and sell shares without talking to other people and we would just get the contract note," Mr Bunn said.

In particular, Mr Bunn said the treasury departments, which controlled the cash, were forbidden from reporting to anyone other than Mr Maxwell, and that he, as finance director, was expressly kept in the dark. He described himself as "effectively finance director

of the private companies but not in the normal sense of being in control of all the finances".

Mr Bunn said he frequently clashed with Mr Maxwell over BIM's investment policy and was particularly concerned about the degree of "self-investment" in MCC and other related companies.

Mr Bunn resigned from BIM in September 1990 but in May 1991 was appointed to the board of London & Bishopsgate International Investment, another fund manager controlled by Mr Robert Maxwell. He was told LBI would cease trading.

Mr Bunn said that since the death of Mr Maxwell, a clearer picture of the Maxwell transactions had developed as he had been able to sit down executives like Mr Michael Stoney and other senior finance executives in the private Maxwell empire.

Mr Maxwell sometimes simply transferred assets in the form of shares from BIM, Mr Bunn said. But Mr Maxwell had also received legal counsel saying that the stock lending

was within the law. Normal stock lending, which the Bank of England encourages, involves a money broker as intermediary and market maker, and an unidentified borrower.

"Collateral was given but subsequently we discovered that collateral disappeared later on," Mr Bunn said. As late as June 1991, Mr Trevor Cook, a BIM director and MGN's pension fund manager, had confirmed that the operations were fully collateralised.

There was no stock lending before Mr Bunn resigned from BIM, since then he was aware of the operations but not of the scale of them that had emerged since Mr Maxwell's death.

"I started to go wrong in terms of the business after the Mirror flotation (May 1991) when it was clear that the remaining businesses on the private side were primarily loss-making. Consequently the private side of the group was dependent on dividends and a large disposal programme," Mr Bunn said.

"Towards the end Robert

Maxwell was driven by cash rather than profitability."

Mr Bunn said he was equally in the dark in his role as a director of the key Maxwell private companies, Headington Holdings, Headington Investments and Robert Maxwell Group. It was impossible to tell whether money coming into these companies originated from MGN or MCC, or their pension funds, as it came in a "round-about route".

Mr Bunn said he had worked for Mr Robert Maxwell for 15 years and maintained that the extent of the public company loans to the private side and the transfers from the pension fund "came as a total shock".

"It was a complex group for which payments and receipts would come from many directions," Mr Bunn said. "Until you sat down with others you would not see any holes."

Mr Bunn joined the board of BIM three years ago after an attempted fraud by an employee had been unearthed. Having been the deputy finance director of Maxwell Communication Corporation, he became more and more

involved in Mr Robert Maxwell's private finances.

At BIM he tried to set up controls, including those for BIM, the investment industry watchdog, but Mr Bunn claimed he was thwarted at every turn by Mr Robert Maxwell.

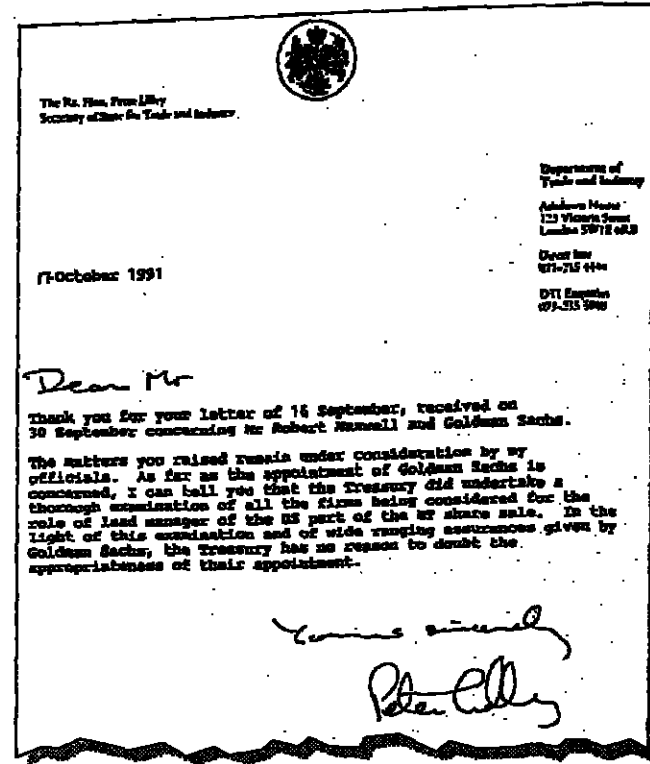
"It was very difficult to get Mr Maxwell to comply with my procedures."

Mr Bunn stressed that since Mr Robert Maxwell's death, Mr Kevin Maxwell had given him permission to piece together the entire picture of the private companies. And Mr Bunn said that he himself and Mr Stoney were co-operating fully with administrators, the SFO and the receivers.

Mr Bunn strongly defended Mr Kevin Maxwell. "Kevin is totally embarrassed by the whole situation, he said. 'It's not a very good legacy to be left'."

"I worked bloody long hours for [Robert] Maxwell. It was an exciting place to work but I feel sick about the whole thing now," Mr Bunn said.

Richard Gourlay



The Serious Fraud Office's announcement yesterday that it was looking into aspects of trading in shares of MCC came after lengthy scrutiny of the same subject by the DTI.

Just three weeks before the death of Mr Robert Maxwell, whose private companies controlled MCC, Mr Peter Lilley, Secretary of State for Trade and Industry wrote this letter to a private investor in MCC shares.

The letter now sits at the top of the investor's inch-thick file of correspondence with the Stock Exchange, the DTI and Goldman Sachs. Goldman, the US investment bank, had bought two put options in MCC shares from Mr Maxwell, giving it the right to sell him MCC shares at a later date.

The investor, who has asked not to be named, lost money "selling short" MCC shares, speculating that they would fall - during the period of the first Goldman put option.

The European in a fight for survival

THE MAIN front page headline on the 84th and possibly final issue of The European newspaper was curiously appropriate.

"After the triumph, the cost," is said over a story about the Maastricht summit. It could just as easily have referred to the paper itself.

The staff of 140 worked all week for nothing to bring out the paper at least one more time to increase the chances of finding a buyer and save Mr Robert Maxwell's pan-European creation from the wreckage of his empire.

Yesterday, as the truncated version of the paper was on its way to all points round Europe and off to the US, Mr Martin Fishman of Arthur Andersen, the administrators, laid off all the staff.

Money will have to be forthcoming from a potential purchaser before another edition of the paper appears.

The European, launched in May 1990, is now selling about 250,000 copies a week but is

losing in the region of £800,000 a month.

Out of about 20 inquiries there are four expressions of interest that are still live, and Mr Fishman says he is still talking to two potential purchasers, one a publisher and the other a non-publisher.

If a deal can be stitched together by Monday or Tuesday the paper could appear again at the weekend.

"If people want to negotiate for a week then they must accept that there won't be a paper on Friday," said Mr Fishman, who declined to speculate on what the chances of survival might be.

Mr Ian Watson, founding editor and until yesterday editorial director of The European, described the decision to work for nothing as "our war effort."

Staff could be quickly summoned back to The European if there was any chance of a deal.

The administrator's decision to issue redundancy notices



The European... the last edition?

was not only financially necessary but part of Mr Fishman's strategy to try to speed up negotiations. Once a newspaper goes off the streets its value starts to ebb away.

The decision also means that any purchaser could start again and hire the number of people they want on new contracts. Some of Mr Robert Maxwell's hirings, particularly in continental Europe, were said to be on the generous side.

Mr John Bryant, The European's editor, said yesterday he believed there ought to be a future for the paper under a new owner.

Apart from Maastricht the front page of the 84th issue of The European reveals that "The French Maastricht is now tax deductible" and that Europe's ski resorts are having the best start to the season for years.

The paper also tells readers optimistically that in spite of the blizzard of Maxwell debt "we remain hopeful that the sale will be completed soon and that none of the regular 250,000 buyers of the paper will be disappointed in the weeks to come."

Raymond Snoddy

Receivers appointed to more companies

RECEIVERS were appointed to two more Maxwell property companies yesterday, as insolvency practitioners strengthened their control over the crumbling private empire.

Mr Maurice Withall, a partner in Grant Thornton, who is already receiver to Robert Maxwell Estates (RME), has been appointed to Wexham Street Number One and Tracksign Properties by an unnamed bank.

RME, which went into receivership on Friday, owns eight London properties including Maxwell House and the Mirror building. The first quarterly rent payments since the receivers took control are due on Christmas Day.

A syndicate of banks led by Lloyds is believed to have lent £20m to RME earlier this year. Its portfolio was valued by chartered surveyors in October at £132m. The receiver has already received expressions of interest in buying RME.

The action comes one day after Mr John Talbot of Arthur Andersen, who is joint administrator to the principal private Maxwell companies, obtained administration orders against 29 further companies, in what are believed to be among the final orders needed in his plan to rescue the Maxwell Group.

Mr Ian Weissac of Touche Ross was also on Wednesday appointed liquidator to First Tokyo, formerly known as First Tokyo Index Trust, a subsidiary of Adviser (198), to which he became receiver last week.

The High Court appointed Mr Talbot and other Andersen partners as interim managers

last Saturday to 31 companies. All but two, which were held back for technical reasons, have now been covered by administration orders.

The 29 companies are: AGE Consumer Research, Allcentre Properties, Audience Selection and Telecoms, Audits of Great Britain, Bishopsgate Investment Trust, Bishopsgate Property, Flavoursplus, Headington Group, Headington Paper, Hollis Industries, Industrial Market Research, London & Bishopsgate Group, London & Bishopsgate Holdings, Marten Walsh, Chertsey, Maxwell Cable TV, Maxwell Group Holdings, Maxwell Media, Maxwell Technical Services International, Microdealer International, Mirror Group (Holdings), Mirrorsoft, Professional and Executive Recruitment, Research Services of Great Britain, Robert Maxwell Group Trading, Robert Maxwell Holdings, Squires Appointments (Southern), and Vista Computer Systems.

There are believed to be a total of about 430 companies in the Maxwell Empire.

Mr Talbot was originally appointed as joint administrator to Headington Investments and Robert Maxwell Group last Thursday, and made administrator of AGE International, AGE Research and the European on Friday.

Mr Neil Cooper of Robson Rhodes was appointed provisional liquidator to Bishopsgate Investment Management on Sunday night.

Andrew Jack

Liechtenstein company expected to lose £176m

THE SECRETIVE Liechtenstein-based anstalt, or corporation, which had a 24.5 per cent shareholding in one of the top Maxwell private companies is likely to lose £176m from the collapse of the private empire, according to a report by Coopers & Lybrand Deloitte, the accountants.

Coopers has discovered that Swico Anstalt holds a loan stock from the private companies, repayable in 1995 on which it is owed £176m in capital and accrued interest.

The anstalt, which had a 24.5 per cent in Robert Maxwell Group, is likely to rank well down the list of creditors to the private empire, now in administration under UK insolvency legislation. It is unlikely to receive any repayment.

Arthur Andersen, the accounting firm which is the administrator, said the

anstalt's claim was being investigated.

Ownership of the anstalt has always been shrouded in mystery. It is unclear what effect this loss will have on the wealth of the Maxwell family.

Meanwhile bankers have been investigating whether there are any valuable assets in the anstalt or in the Maxwell Foundation, another Liechtenstein entity. If there are any assets there, banks will attempt to seize them, in compensation for losses they face on their loans to the Maxwell UK companies.

However a Swiss banker said: "I am certain there is nothing left. There probably were substantial reserves in the Foundation and the anstalt. But I think everything was transferred to the UK."

Robert Peston

Spanish probe ends without charge

In Tenerife yesterday Judge Isabel Oliva closed her investigation into the death of Mr Robert Maxwell and, the court said that there were no plans to charge anyone in connection with the case, reports AP.

The judge has issued a ruling to conclude her case without charges. That means either that she was unable to find indications of foul play or she

does not know who was involved."

However the court added: "I cannot say the judge has not found indications of foul play."

The pathologists who carried out the autopsy have said they concluded he fell overboard after an existing heart ailment worsened. There has however been speculation that he may have killed himself.

Alan Friedman

SOUTH WESTERN ELECTRICITY plc

Historic cost interim results for the six months to 30 September 1991 (unaudited)

	1991	Pro Forma 1990
Turnover	£362.5m	£333.6m
Profit/(Loss) before Tax	£13.6m	(£1.2m)
Profit/(Loss) after Tax	£10.4m	(£1.1m)
Earnings/(Loss) per Share	8.5p	(0.9p)
Interim Dividend per Share	5.25p	-

* Turnover up over 8% to £362.5m

* Profit before tax up £14.8m to £13.6m

* Sound prospects for regional economy

"The first half is an excellent start to the year and puts us in a good position for a successful full year. The six months results demonstrate the clear progress the Company is making against its strategic objective of being soundly managed and intent on producing strong and reliable earnings and dividend growth. Despite the difficult economic situation there has been an increase in electricity units distributed of 3.3%"



William Nicol
Chairman and Chief Executive

Copies of the interim report will be posted to shareholders in mid December 1991. Others who would like a copy should contact Investor Relations, South Western Electricity plc, 600 Park Avenue, Aston West, Almondsbury, Bristol BS32 4SE Tel: 0454 201101

LBII clients give assurances on funds

LONDON & Bishopsgate International Inc (LBII), the New York-based fund manager that was 60 per cent owned by Mr Robert Maxwell, is confident it has suffered only a temporary withdrawal of funds by clients.

Mr Andrew Smith, LBII's vice-chairman, said he had received assurances from the clients - two European institutions with funds in LBII's offshore equity funds - that they will return the \$90m (£49.7m) if Arthur Andersen, administrators to the Maxwell empire, allows LBII to go ahead with a pro-

posed management buy-out of the company.

The withdrawals over the past fortnight of highly adverse publicity of Mr Maxwell's activities have cut the company's funds under management to about \$500m.

Mr Smith served until last year as managing director of the UK-based London & Bishopsgate International Investment Management (LBIM), the Maxwell company that is being investigated in connection with a string of pension fund transfers. He denied vehemently that he had any knowledge of Maxwell pension fund

transfers "because I left London in March 1990."

Mr Robert Chender, the managing director of LBII, meanwhile said he wished to correct the amount of Maxwell-related funds managed by the New York company, which he said last week totalled \$17m.

He said these funds amounted to more than \$20m and consisted of \$10.5m of pension funds from the Maxwell-owned Macmillan publishing group, \$8m from the pension fund of Official Airline Guide (OAG), another US holding of the Maxwell group, and a further \$1.5m to \$2m from the

non-profit Macmillan Foundation.

Meanwhile, Mr John Campi of the New York Daily News, confirmed that the newspaper had received the funds to which it was entitled during its ownership by Mr Maxwell.

Mr Campi said a total of \$67m was sent to the Maxwell group in London last Spring by the Tribune Company of Chicago, the company which transferred the newspaper to Mr Maxwell. Some \$74m had flowed back to New York, he said.

Alan Friedman

1992 - The European Market

The FT proposes to publish this survey on December 18 1991.

The more predominant role of the EC will have the greatest impact on a company's business over the next few years. This was the view of 51% of top Chief Executives in Europe surveyed in 1990 who read the FT.

If you want to reach this important audience, call Elizabeth Vaughan on 071 873 3472 or fax 071 873 3079

Data source: Chief Executives in Europe 1990.

FT SURVEYS

مكازم الأصول

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UK COMPANY NEWS

£1.9m costs of closing Australian broking side taken above line Smith New Court recovers to £7.6m

By Richard Waters

SMITH NEW COURT, the securities company, did as well in the first half of 1991 as in the whole of its previous financial year, according to results announced yesterday.

Pre-tax profits for the six months to October 25, at £7.5m, were marginally ahead of the £7.37 for the year to April. The result reflected much greater activity in UK equity markets, and a return to rights issues and a degree of takeover activity by UK companies.

The result was struck after a charge of £1.5m, reflecting the

cost of closing the firm's three-year-old broking operations in Australia, although it still makes markets in Australian shares. The charge was taken as an exceptional item, rather than a below-the-line cost, to reflect a recent pronouncement from the Accounting Standards Board.

Before tax and this exceptional charge, Smith recorded profits of £9.5m, marking a strong advance from the £4.06m in the comparable period. Mr Michael Marks, chief executive, said that about 75 per cent of this was gener-

ated by Smith's core activities in the UK equity market.

In the corresponding period in 1990, the UK had accounted for about half the profits, reflecting the depressed state of the UK equity industry at the time.

In line with its policy of achieving a steadily rising dividend, Smith announced a doubled interim payment of 1p. Earnings per share were 7.4p (1.9p) basic or 6.4p (4.3p) fully diluted.

Mr Marks added that if the current, quieter market conditions continued, the final dividend would also be up,

although the intention was not to double the payment for the year as a whole.

Smith, like other broking firms, has benefited in recent months from greater fund raising and takeover activity by British companies, in its case involving clients like Ladbroke, Redland and Rascal.

Mr Marks said the firm would not incur any losses as broker to the two Maxwell public companies: "We have no exposure to Maxwell Communication Corporation, Mirror Group Newspapers or the Maxwell family interests."

Albert Fisher issues statement in attempt to halt share slide

By Michio Nakamoto

ALBERT FISHER, the acquisitive fresh produce distributor and food processor, issued a trading statement yesterday aimed at countering the bearish sentiment that has hit the group's shares as rumours about its difficulties spread through the market.

The company said that it considered the drop in its share price to be "totally unjustified".

Fisher, which was a stock market favourite in the bull market years of the last decade, has seen its share price drop from a high of 135p on March 21 this year hitting a low of 62p during the day yesterday.

On the day, falling from 80p to 57p, before recovering to close at 62p.

The trading statement made yesterday to clarify its position, was nevertheless very cautious. If recent economic forecasts prove to be correct "it will be difficult to achieve more than nominal growth in pre-tax profits this year," it said.

In Europe, where the group is particularly exposed to the weakness of the catering market in the UK, it is continuing to suffer from sluggish consumer spending.

Its North American businesses, meanwhile, are still under pressure from the effects of the recession. Performance so far this year has been below that for the comparative period.

The group stressed that its balance sheet was strong and that it had net cash as well as strong cash flow.

It also outlined its policy on corporate governance. It was establishing an audit committee, with effect from January 1992, to be chaired by Mr Stephen Wallis, chief executive of Arjo Wiggins Appleton and a member of the Financial Reporting Council.

Yesterday, the shares recovered to 73p during the day before closing 7p up at 69p, suggesting that the statement did have a moderately calming effect.

Harland Simon up 16% midway

Harland Simon, the process control engineering group, yesterday reported a 16 per cent increase in pre-tax profits from £2.5m to £2.9m for the half year to September 30 1991, helped by recent acquisitions.

The group also announced the acquisition of Cortina Electric, a manufacturer of electronic drive control equipment for £25,500.

Sales increased to £33.8m (£29.3m). Earnings per share were up at 10.4p, compared with 10.1p after adjusting for last year's rights issue. The dividend is increased to 2.25p (2p).

The recent acquisition of the Cortina operations has been fully integrated into the group.

The group hopes to shortly finalise the acquisition of Intec, a US-based leader in the application of imaging technology to industrial inspection and measurement systems.

Anglia sells First Leisure stake

By Raymond Snoddy

ANGLIA TELEVISION has sold 5.5m shares in First Leisure Corporation in a deal worth £14.7m. The stake was acquired for around £2m when First Leisure, which operates Blackpool Tower, bowling alleys and snooker halls was formed in 1986 in a management buyout from Trust House Forte.

Anglia decided to sell the stake to have money to invest in its core business - television.

"We certainly don't need money in the next 12 months. We are cash positive," Mr David McColl, the Anglia chief executive.

Anglia retained its east of England franchise against strong opposition but made a bid of £17.5m.

The sale of 5.5m First Leisure shares through County NatWest Securities to institutional shareholders represents 90 per cent of the Anglia holding. It said it intends to hold on to its residual stake for the foreseeable future.

Anglia has also got rid of its small remaining stake in Hong Kong TVB in a deal worth £2.1m. The money raised is likely to be used for broadcasting opportunities that arise in both the UK and overseas.

"Takeovers of ITV companies become possible in 1994 and before then the forming of strategic alliances between neighbouring companies are likely.

Closer relationships between Anglia and its larger neighbour Central are likely to create a counterbalance to the increasing power of London. Central Broadcasting winner of the London daytime franchise is likely to co-operate closely with London Weekend Television.

A northern power block is also likely led by Granada.

Receivers in at Guidehouse

Administrative receivers are expected to be called in today at Guidehouse Group, the USM-quoted finance house. Trading in the shares was suspended on the Stock Exchange yesterday "pending clarification of the company's financial position", writes Daniel Green.

The company is said to be trading profitably in four of its businesses: insurance broking, pensions and life advice, corporate finance and training. These are likely to be the subjects of management buy-outs.

It is understood that the crisis has been precipitated by an attempt to raise funds to restructure the company.

Bid defence cost API £1m as profits halve

By Michio Nakamoto

IN A YEAR in which it successfully fended off a hostile bid, API Group, the packaging company, reported pre-tax profits of £708,000 for the 12 months to September 28, less than half the comparable £1.8m.

The company suffered a £1.04m extraordinary charge stemming from defence costs incurred against the takeover bid from NMC, a rival packaging group.

The recession in several economies in which it operates saw turnover fall in most of its markets with the exceptions of the US, West Germany and part of Europe. The group was also adversely affected by the Gulf war. Overall turnover declined to £62.5m (£65.9m). There was an exceptional item of £570,000 (£228,000), representing provisions for reorganisation and redundancy costs.

Turnover fell in all but its converted film and paper products division, which makes

specialised coated papers and labels. That division along with the others, however, also suffered a decline in operating profit due to price increases for oil-based raw materials as a result of the Gulf war and increased investment.

The lower results for the image enhancement division, which makes stamping foil, was entirely due to difficulties at Henry & Leigh Slater, according to Mr Dennis Holt, finance director.

Henry & Leigh Slater was affected by the Gulf war, which hit the duty free market, one of the main markets for its high quality packaging.

In the US, however, the stamping foil business made progress, taking market share and increasing profits by 27 per cent despite weak markets.

The proposed final dividend is maintained at 4p making an unchanged total of 6.75p, although earnings per share declined to 3.1p (6p).

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Academy/Hutchinson	3.25	Feb 7	1.75	5	3.5
API Group	1.25	Feb 28	4	5.25	4.4
Archer (AJ)	1	Feb 1	-	1	2.5
Beecham	3.4	Apr 7	3.25	4.75	4.5
Brown Shipley	1.8	Apr 6	2.7	4.11	4.11
Countryside Properties	1.83	Apr 10	1.83	5	5
Dowry Group	3.8	Mar 26	2.7	9.2	9.2
Eve's	2.7	Jan 28	2.5	9.8	9.8
Flax Art Dens	4.05	Mar 2	4.05	5.25	5.25
Grainger Trust	2.25	-	2	7.5	7.5
Harland Simon	2	Jan 30	3	3	3
Johnson & Firth	0.75	Feb 28	0.75	1.25	0.75
Leamington Bardsley	1.7	-	1.7	5.5	5.5
Lynx	1.8	Feb 8	1	2.5	2.5
Moorgate Investments	3.25	Mar 18	1	3.5	3.5
MS Int	5.25	Mar 24	-	10.57	10.57
Scottish Hydro	5.5	Apr 1	5.9	17.7	17.7
Smith New Court	0.5	May 8	1.5	2.5	2.5
Southern Water	1.8	Feb 3	1.8	5.2	5.2
Starling Pub	8.81	Feb 14	8.5	12.8	11.8
Tinsley (Edin)	-	-	-	-	-
Watson & Philip	-	-	-	-	-

Dividends shown pence per share net except where otherwise stated. Equivalent after allowing for scrip issue. *Scrip option. †Scrip option.

CONTRACTED BUSINESS SERVICES

The FT proposes to publish this survey on February 24th 1992.

It will be of considerable interest to our readership of Chief Executives, Finance Directors, Board Directors and Managers - the very people who have responsibility for employing external contractors. If you want to reach this important audience, call Jessica Perry on 071 873 4611 or fax 071 873 3062.

Date source: BMRC 1990

FT SURVEYS

PUBLIC WORKS LOAN BOARD RATES

Term	10yr	5yr	3yr
Over 1 up to 2	10.5%	10.5%	10.5%
Over 2 up to 3	10.5%	10.5%	10.5%
Over 3 up to 4	10.5%	10.5%	10.5%
Over 4 up to 5	10.5%	10.5%	10.5%
Over 5 up to 6	10.5%	10.5%	10.5%
Over 6 up to 7	10.5%	10.5%	10.5%
Over 7 up to 8	10.5%	10.5%	10.5%
Over 8 up to 9	10.5%	10.5%	10.5%
Over 9 up to 10	10.5%	10.5%	10.5%
Over 10 up to 15	10.5%	10.5%	10.5%
Over 15 up to 25	10.5%	10.5%	10.5%

*Note: Loans A are 1 per cent higher and non-rate loans B are 2 per cent higher in each case given that the Rate of Interest for the three month period ending 10th March, 1992 has been fixed at 10.90% per annum. The interest accruing for such three month period will be £271.01 per £100,000 Bearer Note, and £2,710.11 per £1,000,000 Bearer Note, on 10th March, 1992 against presentation of Coupon No. 2.

In the national interest,
4 weeks of pure, old-fashioned
entertainment is hereby declared.

For the next few weeks at the National you can enjoy plays, carols, eating, drinking, talking, mixing, shopping, exhibitions and somewhere to put your feet up at the end of it all. More details on 071-633 0880. Come and enjoy...



All of these securities having been sold, this announcement appears as a matter of record only. November 26, 1991

9,000,000 Shares



VITRO, SOCIEDAD ANONIMA
(a Mexican limited liability company)

These securities were offered internationally, in the United States and Mexico.

International Offering
2,100,000 American Depositary Shares
each representing one Ordinary Participation Certificate
representing financial interests in one Common Share

Credit Suisse First Boston Limited

Donaldson, Lufkin & Jenrette
Lehman Brothers International

International Finance Corporation
OBSA International, Inc.

ABN AMRO
Nomura International
N M Rothschild & Sons Limited
S.G. Warburg Securities

Baring Brothers & Co., Limited

Deutsche Bank
Paribas Capital Markets Group
Swiss Bank Corporation
Westdeutsche Landesbank
Girozentrale

United States Offering
4,400,000 American Depositary Shares
each representing one Ordinary Participation Certificate
representing financial interests in one Common Share

The First Boston Corporation

Donaldson, Lufkin & Jenrette
Lehman Brothers

OBSA International, Inc.

Bear, Stearns & Co. Inc.
Dillon, Read & Co. Inc.
Invemed Associates, Inc.
Merrill Lynch & Co.
Nomura Securities International, Inc.
PaineWebber Incorporated
Salomon Brothers Inc.
Wertheim Schroder & Co.

Alex. Brown & Sons
A.G. Edwards & Sons, Inc.
Kidder, Peabody & Co.
Kidd, Peabody & Co.
Dean Witter Reynolds Inc.

Daiwa Securities America Inc.
Goldman, Sachs & Co.
Lazard Freres & Co.
Morgan Stanley & Co.
Oppenheimer & Co., Inc.
Prudential Securities Incorporated
Smith Barney, Harris Upham & Co.
Allen & Company

Mexican Offering
2,500,000 Common Shares

Operadora de Bolsa, S.A. de C.V.
Casa de Bolsa, Grupo Financiero OBSA

Acciones y Valores de México, S.A. de C.V., Casa de Bolsa

Abaco, Casa de Bolsa, S.A. de C.V.

Casa de Bolsa Inverlat, S.A. de C.V.

Vector, S.A. de C.V., Casa de Bolsa

InverMéxico, S.A. de C.V., Casa de Bolsa

The Royal Bank of Scotland Group plc

US \$350,000,000 UNDATED FLOATING RATE
PRIMARY CAPITAL NOTES

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from 13th December 1991 to 15th June 1992, the Notes will bear a Rate of Interest of 4.6875% per annum. The amount of interest payable on 15th June 1992 will be US \$240.89 per US \$10,000 Note and US \$6,022.14 per US \$250,000 Note.

AGENT BANK: CHARTERHOUSE BANK LIMITED
A member of The Securities and Futures Authority



C&G Cheltenham & Gloucester Building Society

£175,000,000

Floating Rate Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 10th March, 1992 has been fixed at 10.90% per annum. The interest accruing for such three month period will be £271.01 per £100,000 Bearer Note, and £2,710.11 per £1,000,000 Bearer Note, on 10th March, 1992 against presentation of Coupon No. 2.



10th December, 1991

London Branch
Agent Bank

Acquisitions restrict profit fall at Johnson Firth to 22%

By Peggy Hollinger

of total turnover.

It had also introduced the group to leading aerospace engine manufacturers, GE and Pratt & Whitney in the US. About 23 per cent of turnover came from aerospace.

The group's starting cash position, £17.5m at the year-end, had led JFB to invest in businesses with capital expenditure of £8.4m during the year. Cash has been reduced since then by the £32m purchase of Bradley & Foster, a castings company.

Debt of £20m leaves the group about 5 per cent geared.

Earnings per share fell by 1.2p to 5.5p. The final dividend was maintained at 2p, for a total of 3p.

Woodchester buys Hill Samuel arm

leasing in Ireland and the UK. Woodchester has grown exponentially over the past four years, expanding its leasing, loan and instalment credit business from £22m in 1987 to £232m in 1990 and with assets now exceeding £1bn.

Earnings per share grew to 18.6p in 1990.

Credit Lyonnais increased its stake in Woodchester to 45% at the beginning of the year, creating expectations of a further expansion of business into the European market.

By David Barchard

Brown Shipley to sell leasing offshoot as losses continue

By David Barchard

final dividend to 5p (7.5p). Last year's interim was 3p

Mr Macdonald said that while merchant banking and leasing results had been disappointing, the school insurance business was about 10 or 11 per cent ahead of the first half of last year and the development capital was also doing well.

During the half year, the offshore banking division purchased RL Stott, an Isle of Man stockbroking company for £749,000. Brown's investment management division bought CIBC Investment Management for £3.1m.

SOUTHERN WATER

Interim results for the six months ended 30 September 1991

"The Group is developing strongly and I am confident that we shall continue to make steady progress."

WILLIAM COURTNEY, CBE, CHAIRMAN

Turnover increased by 15% to £145.7 million.

Pre-tax profits up by 22% to £61.4 million.
(including a £6 million exceptional gain)

Interim dividend increased by 10.2% to 6.5p per ordinary share.

Capital programme on schedule.

8% of profits before interest generated from non-regulated activities.

The interim report will be posted to shareholders in mid-January together with scrip dividend documentation.

Copies will be available from:

The Company Secretary, Southern House, Yeoman Road, Worthing, West Sussex, BN13 3NX.



Southern Water plc

Hydro-Electric 1991 Interim Results

for the six months ended 30 September 1991

"We have made a sound start to the year and our expectations for the full year are unchanged.

We have focused our attention on customer service and business development without being distracted by trying to reduce staff numbers. This we had deliberately tackled in the two years leading up to our flotation. Our service to customers has improved - our statistics confirm that. Improvement must continue and our staff are responding well to our substantial investment in a Customer Focus Programme. The number of customers disconnected at the end of November was 34% down on last year.

Sales are almost 20% up on last year with the biggest increases coming in our industrial sales and sales to other electricity companies. Our strength in England is developing, and our Contracts for Differences with the RECs have almost doubled. In the North our new domestic central heating product, "Total Control", is doing well. We have also maintained our position in the very competitive Scottish industrial market.

The upgrading of the interconnector with England has been given the thumbs-up and is due to be completed in the Autumn of 1993. This, and Miller Gas due in the summer of 1992, should contribute significantly to the Company's performance in the years ahead.

Our power station projects are progressing satisfactorily, especially Keadby for which we have recently secured a gas contract from British Gas and are now into the negotiation of financing.

We are confident of meeting our Prospectus dividend expectations and believe that Hydro-Electric is less exposed than most of the other utilities to both political and regulatory issues. We see falling fuel and overhead costs, together with rising revenues outside our authorised area, giving us good prospects for reliable profit and dividend growth.

An interim dividend of 3.25 pence per share will be paid on 18 March 1992."

Sir Michael Joughin, CBE, Chairman

GROUP PROFIT AND LOSS ACCOUNT

Actual Six months ended 30 Sept 1991 £m		Pro forma Six months ended 30 Sept 1991 £m	Pro forma Six months ended 30 Sept 1991 £m	Pro forma Year ended 31st March 1991 £m
281.9	TURNOVER	281.9	235.5	566.1
40.1	OPERATING PROFIT BEFORE EXCEPTIONAL ITEM	40.1	35.1	121.0
—	Exceptional Item	—	2.5	2.5
40.1	Operating Profit	40.1	32.6	118.5
15.7	Net Interest Payable	13.1	11.4	23.3
24.4	PROFIT BEFORE TAXATION	27.0	21.2	95.2
4.8	Taxation	5.8	5.5	24.8
19.6	PROFIT AFTER TAXATION	21.2	15.7	70.4
—	Extraordinary Item	—	1.2	11.5
19.6	PROFIT ATTRIBUTABLE TO SHAREHOLDERS	21.2	14.5	58.9
12.5	Interim Dividend	12.5	—	—
7.1	PROFIT RETAINED	8.7	14.5	58.9
5.11	EARNINGS PER ORDINARY SHARE (p)	5.53	4.09	18.36

NOTES

NOTES

1. Personal Assets, which are unsecured, have been prepared on the basis of the accounting policies adopted for the year ended 31 March 1991 as set out in the Company's Annual Report and Accounts. The financial information contained in this statement does not constitute statutory accounts within the meaning of Section 240 of the Companies Act 1985. The accounts shown in respect of the year ended 31 March 1991 have been extracted from the statutory accounts of the Company for the year. Those accounts, which constituted an unqualified audit report, have been delivered to the Registrar of Companies.

2. The Company's capital structure and its p and w ratios were changed at the end of April 1991. The pro forma interest and taxation changes are calculated as if these changes had taken effect from 1 January 1991.

3. The Company's dividend of 9.56 pence per share will be used on 1 March 1992 to shareholders on the register on 18 February 1992.

Scottish Hydro-Electric plc Registered in Scotland 16 Rothesay Terrace, Edinburgh EH3 7SE

COMMODITIES AND AGRICULTURE

Brazilian tin mine's output blocked on social grounds

By Victoria Griffith in Sao Paulo

A FEDERAL judge in Brazil has temporarily blocked the mining company Ebesa's right to extract tin from Bom Futuro, one of the largest tin mines in the world.

According to the National Department for Mineral Production, the judge, Mr. Gomes de Barros, ruled in Brasília this week that Ebesa's mining rights should be temporarily suspended to avoid social problems caused by the displacement of small-scale mining in the region.

Mr. Carlos Borba, an economist in the tin department of the DNPM, confirmed the ruling, but would not say for how long mining would be suspended or when the ruling

would go into effect. He did say, however, that the long-term control of the mine by Ebesa was not compromised.

"No judge can challenge the company's long-term mining rights, which were guaranteed by the federal government," he said.

The government of the Amazonian state of Rondonia, where the mine is located, objected to the ruling. "We have a hard time seeing how this would cause social upheaval," Ebesa would comment.

They were evicted from the mine in August on charges of laundering drug money, but were allowed to return to the area in September.

Ebesa was awarded mining rights to Bom Futuro two weeks ago, after a two-year legal battle. The area has traditionally been mined by small-scale *garimpeiros* working for their own account.

Two weeks ago, the federal courts awarded the mining rights to Ebesa, which is 50 per cent owned by the mineral giant Parapanema, because of the environmental havoc the *garimpeiros* wreaked in the region.

They were evicted from the mine in August on charges of laundering drug money, but were allowed to return to the area in September.

No one at Ebesa could be reached for comment.

Aluminium margins squeezed

By Kenneth Gooding, Mining Correspondent

ALUMINIUM SMELTERS in Italy and Spain are the worst affected by present depressed prices which are at their lowest level ever in real terms, according to the Anthony Bird Associates consultancy group.

Among the big producers, Alcan of Canada and the Aluminium Company of America have the lowest costs while Alusuisse and Norway's Hydro Aluminium are among the high-cost groups.

Bird suggests Italy's present primary aluminium production costs are 78 cents a lb compared with the present London Metal Exchange three-month price of about 52 cents. It puts Spain's costs at 72 cents.

Lowest-cost production is in Venezuela (47 cents), Bird says, followed by Canada (49 cents) and Australia (50 cents). Alcan and Alcoa's production costs are put at 54 cents while Alusuisse's are said to be 66 cents and Hydro's 62 cents.

In its latest report on aluminium production costs, Bird suggests that no aluminium project anywhere in the world can be justified at today's prices. "Any new plant is starting to build a new aluminium smelter today is doing so entirely on faith," it adds.

The Pattern of Production Costs			
Countries	Average cost (US cents/lb)	Companies	Average cost (US cents/lb)
Venezuela	47	Alcan	54
Canada	49	Alcoa	54
Australia	50	Alumax	55
Japan	55	Comalco	55
Brazil	57	Pechiney	58
France	57	Reynolds	60
US	60	Kaiser	60
Norway	61	VAW	61
UK	62	Hydro	62
Germany	65	Alusuisse	66
Spain	72		
Italy	78		

Source: Anthony Bird Associates

At 50 cents a lb some 10-15m tonnes of present capacity - or 60 per cent of the western world total - is operating at a loss, the report shows.

This is despite the fact that the weighted average of production costs has fallen by nearly 11 per cent in nominal terms since the middle of 1990 to 56.9 cents a lb, a drop caused mainly by a sharp decline in the price of alumina, the raw material from which aluminium is made.

After taking account of capital servicing costs and normal profits, average costs were 72.5 cents a lb.

Bird points out that some smelters have to bear their losses because "many of the high-cost plants today are in Europe where it is very difficult and often impossible to switch a smelter on and off in accordance with the state of the market. That is why smelters have been so reluctant to cut their production when the aluminium price first started to fall."

"Aluminium Production Costs 1991" is published by Bird Associates, 183 Richmond Road, Kingston upon Thames, Surrey KT2 5DD, England.

Mossgas gathers a costly reputation

Philip Gawith on why self-sufficiency may no longer justify S Africa's 'white elephant'

THE MEMORY of South Africa's former president, Mr. P.W. Botha, hangs heavily in the air in the beautiful Southern Cape region near George, a constituency he represented for over 40 years.

Apart from having his name liberally sprinkled over prominent public buildings, Mr. Botha has retired there, surfacing occasionally in public to remind people of his truculent presence.

A more lasting symbol, however, of the embattled country he ruled - in no small part a function of his own personality - is the controversial R12bn (2.2bn) Mossgas synthetic fuel project, situated nearby.

As Mr. George Bartlett, the minister of mineral and energy affairs commented last week: "Those were black days indeed, survival and self-sufficiency were the order of the day". He was referring to February 1987, when the cabinet gave the provisional go-ahead for the Mossgas project - in which underground natural gas was pumped 90 km (56 miles) from an offshore platform to an onshore plant, where it is converted into petrol, diesel and kerosene.

South Africa was still at that time involved in a war in Namibia and the noose of international isolation was tightening.

The occasion for Mr. Bartlett's comments was a briefing last week where the government lifted the wraps on this hitherto secret project. Since its inception it has been the subject of controversy, the public believing it has been saddled with an enormous white elephant which has consumed, to dubious effect and with no end in sight, an enormous amount of their money.

This has led to repeated calls for the project to be scrapped. Why, though, was it started? As Mr. Bartlett made plain, it was based on strategic, not normal commercial considerations. "It was never considered to be a commercially attractive investment

from a private sector point of view." The atmosphere of the time is captured by a local financial journalist, as prominent as he is patriotic, who wrote, in May 1988: "Until we regain admission to world society, we need Mossgas as another brick in the wall of Fortress South Africa - regardless of economics".

The strategic aim is that South Africa still remains subject to an oil embargo, first

an outside US consultant, Mr. Maurice Brooks, who did an audit on the project, found that R1.5bn of the R3.3bn cost escalation was due to factors outside the control of Mossgas. Although very critical of aspects of the definition and management of the project, with political interference from government a key factor, Mr. Brooks also found that cost overruns, especially on the onshore platform, were not excessive.

There is deep scepticism about the government's claim that the project will not be a continuing drain on the taxpayer

implemented in 1978. The government's response was to pursue a policy of liquid fuel self-sufficiency - 40 per cent of the country's needs was the level set. Although petroleum production statistics remain classified, it is widely accepted that South Africa consumes about 330,000 refined barrels of oil a day, roughly 30 per cent of which comes from Sasol, the pioneer local synthetic fuel producer. Mossgas is expected to add about 27,000 barrels a day, averaged over its projected 25-year life span.

The project was enormous, consuming 55 per cent of total new fixed investment in the country during the period 1989-90. The latest capital cost estimate is R3.8bn, fully 50 per cent higher than the R2.5bn estimate on which the cabinet gave the final go-ahead in February 1988. With pre-production expenses of R2.2bn, current estimates indicate the project will cost about R12bn, a spectacularly inefficient cost/output ratio. Oil industry calculations in 1989 suggest that replacing the country's entire existing refinery capacity - about ten times what Mossgas will offer - would cost roughly the same.

Of small consolation is that

the standards of international mega-projects (roughly, those greater than \$1bn capital cost).

The public are unimpressed. First, Mossgas's cost (14 per cent of the 1991-92 national budget) appears indefensible when seen against the country's desperate need for more social infrastructure, especially given the disappearance of the strategic imperatives which underlay the project. Second, there is deep scepticism about the government's claim that the project will not be a continuing drain on the taxpayer.

Mossgas's not unreasonable response to the Tenenysers' "Ours was not to reason why. Ours was just to do or die." And with the project in its final stages - gas will be brought onshore in the first quarter of 1992, with full production by late 1993 - surely the focus should be on optimising its prospects? Mossgas support this argument by saying they expect the project to show, at \$16 per barrel (1989 values, based on Dubai crude) a positive cash flow, based on operating expenses, servicing of external loans and tax.

The funding structure is 20 per cent commercial loans, 40 per cent soft loans from the parastatal Central Energy Fund (CEF) and 40 per cent equity. The equity portion is held 70 per cent by Engen, the 30 per cent by the Genor energy arm of the Genor group, which also manages the project.

Future cash flows have been allocated in a cascade fashion: first, to cover operating costs; second, to provide shareholders' return; third, to pay interest on CEF loans and, finally, to repay the CEF loans and provide further shareholder returns. Mossgas says that in June 1991 money terms, a \$39 a barrel oil price is required for the project to break even. At \$19 a barrel shareholders will break even, while operating costs should be covered at \$13.50 a barrel.

The government and Mossgas draw one main conclusion from these figures: that it would not make sense to mothball the project, which would also involve short-term repayment of R2.2bn of foreign loans. They make a further bullish prediction: that there are strong grounds for expecting additional gas deposits will be found in the area, which will extend Mossgas's life, and hence its financial viability. Depending on the size of such finds, there is also the possibility of Mossgas becoming the cornerstone for a petrochemical complex, based on an ethylene cracker, which would further improve the economics of the project.

There remain many sceptics, not least in the local oil industry. They see such reasoning as a licence to throw good money after bad. "Mossgas are being very bullish with other people's money," comments one. They doubt whether the oil price will stay at the real 1989 price of \$19 a barrel Mossgas has assumed, and are also unconvinced that the project

can cover its operating costs. Earlier this year they tried to convince the minister that an outside audit was required on the operating potential of the project before deciding whether to mothball it. Mr. Bartlett's bullish disposition last week suggests they have lost this argument.

Still unresolved is the important question of how, and on what terms, Mossgas's product will be disposed of in future years. A senior oil company official said oil companies were "most uncomfortable" with the Mossgas project, both as taxpayers and competitors of Engen. He said that, as with Sasol (although he disputed that Mossgas is strategic in the same way Sasol was), the industry would have to be compensated for the losses suffered, in terms of lower refining margins and expanded capacity, by being obliged to take Mossgas's product.

Two scenarios arise: the government paying compensation for losses suffered, in which case the taxpayer foots the bill, or not paying, in which case Engen is enriched at its competitors' expense.

Accepting that mothballing is probably unrealistic, the official said the government's responsibility was to run Mossgas as a public utility. He forecast the project would have difficulties enough covering operating costs and servicing commercial loans, without worrying about dividends. "If it is strategic, there shouldn't be private sector participation."

The acid test comes in late 1993/early 1994 when Engen has to decide whether it wants to put up as much as R1.6bn to keep its 30 per cent stake in the project. With a future gas export licence to have a much stronger commitment to the public sector than the present incumbents, it may just be possible for Engen to decline its rights and allow Mossgas to slip back into the breast of the politicians, from whence it came.

Agreement reached on Timor Sea oil exploration

By Kevin Brown in Sydney

AUSTRALIA and Indonesia yesterday approved 11 oil production contracts in a jointly controlled area of the Timor Sea, which lies between the Northern Territory and the Indonesian island of Timor.

The 11 consortia have undertaken to spend more than US\$200m to drill 48 wells and carry out more than 40,000 kilometres of seismic exploration in the area, which is thought to hold between 1bn and 5bn barrels of oil. Several Australian oil production companies were operating in the area, including BP, Petroleum, Petro and Woodside Oil. Over-

seas companies represented in the various consortia include Royal Dutch Shell from Europe, Chevron and Phillips from the US, Nippon Oil from Japan, British Petroleum and Korea Petroleum. The contracts were announced by Mr. Alan Griffiths, the Australian Resources Minister, and Mr. Ginanjay Kartasamita, an Indonesian counterpart, after a meeting in Cairns, Queensland.

The location of the meeting was kept secret because of fears that the ceremony would be disrupted by demonstrators, angry at the killing of at least 19 East Timorese in an anti-

Indonesian demonstration last month. The government's precautions prevented interference with the ministerial meeting, but a small crowd of demonstrators protested against the announcement outside Shell's Australian headquarters in Sydney.

The two ministers are the sole members of a ministerial council which oversees oil activities in a Zone of Co-operation set up by a treaty between Australia and Indonesia. But the treaty is regarded as illegal by Portugal, which has waged a 16-year fight for independence. There has been a

territory was annexed soon after by Indonesia. Portugal is challenging Indonesian sovereignty over East Timor in the International Court of Justice at The Hague.

Australian human rights organisations claim that up to 100 people died when Indonesian troops fired on Indonesian demonstrators on November 12 in Dili, capital of East Timor. Indonesia says its troops killed only 19 people after being provoked by members of Fretilin, a small guerrilla organisation which has waged a 16-year fight for independence. There has been a

strong public reaction to the killings in Australia, ranging from demonstrations outside the Indonesian consulate in Darwin to trade union bans on steel shipments to Jakarta.

The reaction poses a diplomatic problem for Canberra. Mr. Griffiths said he had told Mr. Kartasamita that the government condemned the killings and called on the Indonesian government to conduct a credible inquiry and punish any wrongdoers. But the government has made clear that it is unwilling to take any action which could impair the 1989 Timor Sea treaty.

India may export surplus rubber stock

By Kunal Bose in Calcutta

INDIA, emboldened by the certainty of bumper natural rubber production of at least 365,000 tonnes in 1991-92, has not only stopped the import of the commodity, but is also exploring the possibility of exports. Domestic consumption in the current year is projected at 350,000 tonnes, but stocks are more than sufficient to bridge the gap.

According to the United Planters' Association of

Southern India, the State Trading Corporation should re-export 10,000 tonnes of rubber from its stocks. The association also wants the corporation to step up the purchase of rubber in the domestic markets, a price support measure in the present bleak cropping period.

High rubber stocks with STC have depressed local prices, hurting the interest of growers. The government shares the concern of planters that unless

rubber is remunerative, the turn of the century production target of 600,000 tonnes will not be achieved. It is, however, not known to what extent the government will accommodate the association's demand for the revision of the benchmark price for rubber.

The current cost of production of rubber is estimated at Rs23.68 (51p) a kilogram, while the government price is Rs 21.45 a kilogram.

WORLD COMMODITIES PRICES

MARKET REPORT

HEAVY stop-loss selling pushed the gold price further up after support levels were broken. It fell \$6.90 down on the day at \$359.15 a troy ounce. Dealers in Zurich said that support around \$359 an ounce was by no means solid and that they would not be surprised to see the price fall to \$352 an ounce in New York. London dealers suggested that the selling of gold had been triggered by the liquidation of platinum positions by US investment funds. The London platinum price closed last night at \$366.80 an ounce, down \$1.40 on the day. Gold's weakness led to further falls in the silver market, which earlier in the week had been leading the retreat of

precious metals prices. The cash silver price finished in London at 355 cents an ounce and dealers said the market was going through a period of consolidation after breaching the psychologically significant \$4-an-ounce level on Tuesday. At the London Metal Exchange aluminium prices built on this week's gains in early trading, with the three months position reaching \$1,143 a tonne at one point. But profit-taking brought a sharp retraction and the price closed at \$1,124.50 a tonne, up \$9 on the day. Dealers said there had been no fundamental reason for the rise.

Compiled from Reuters

London Markets

SPOT MARKETS	
Crude oil (per barrel FOB)	+0.10
Dubai	\$15.20-5.30
Brent Blend (Adeco)	\$15.50-6.00
Brent Blend (Amoco)	\$15.50-6.00
WTI (1st pen end)	\$15.75-6.00
Oil products	
DNV prompt delivery per tonne CIF	+0.10
Premium Gasoline	\$199-502
Gas Oil	\$179-180
Heavy Fuel Oil	\$172-73
Naphtha	\$167-168
Petroleum Argus Estimate	
Other	
Gold (per troy oz)	\$359.15
Silver (per troy oz)	\$35.00
Platinum (per troy oz)	\$366.80
Palladium (per troy oz)	\$942.50
Copper (US Producer)	102.00
Lead (US Producer)	37.00
Tin (London market)	14,500
Tin (New York)	25,500
Zinc (US Western)	82.00
Cattle (live weight)	110.25p
Sheep (dead weight)	148.25p
Pige (live weight)	22.50p
London daily sugar (raw)	\$22.50
London daily sugar (white)	\$22.50
Tate and Lyle sugar (raw)	\$22.50
Barley (English lead)	\$120.00
Maize (No. 3, yellow)	\$1.45
Wheat (US Dark Northern)	\$1.01
Rubber (Latex)	48.00p
Rubber (SBR)	49.50p
Rubber (RSS No. 1)	215.00p

SIAGRA - London POX (\$/tonne)			
Raw	Close	Previous	High/Low
Mar	180.00	180.00	180.00
Apr	180.00	180.00	180.00
May	180.00	180.00	180.00
Jun	180.00	180.00	180.00
Jul	180.00	180.00	180.00
Aug	180.00	180.00	180.00
Sep	180.00	180.00	180.00
Oct	180.00	180.00	180.00
Nov	180.00	180.00	180.00
Dec	180.00	180.00	180.00
White (1st pen end)	180.00	180.00	180.00
White (2nd pen end)	180.00	180.00	180.00
White (3rd pen end)	180.00	180.00	180.00
White (4th pen end)	180.00	180.00	180.00
White (5th pen end)	180.00	180.00	180.00
White (6th pen end)	180.00	180.00	180.00
White (7th pen end)	180.00	180.00	180.00
White (8th pen end)	180.00	180.00	180.00
White (9th pen end)	180.00	180.00	180.00
White (10th pen end)	180.00	180.00	180.00

SIAGRA - London POX (\$/tonne)			
Raw	Close	Previous	High/Low
Mar	180.00	180.00	180.00
Apr	180.00	180.00	180.00
May	180.00	180.00	180.00
Jun	180.00	180.00	180.00
Jul	180.00	180.00	180.00
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Oct	180.00	180.00	180.00
Nov	180.00	180.00	180.00
Dec	180.00	180.00	180.00

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Aug	180.00	180.00	180.00
Sep	180.00	180.00	180.00
Oct	180.00	180.00	180.00
Nov	180.00	180.00	180.00
Dec	180.00	180.00	180.00

SIAGRA - London POX (\$/tonne)			
Raw	Close	Previous	High/Low
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Apr	180.00	180.00	180.00
May	180.00	180.00	180.00
Jun	180.00	180.00	180.00
Jul	180.00	180.00	180.00
Aug	180.00	180.00	180.00
Sep	180.00	180.00	180.00
Oct	180.00	180.00	180.00
Nov	180.00	180.00	180.00
Dec	180.00	180.00	180.00

P928 - London POX (Cash \$)			
	Close	Previous	High
Jan	105.5	104.7	106.5
Feb	107.0	106.3	108.0
Mar	108.0	107.6	109.0
Apr	108.0	107.5	109.0
May	108.5	107.5	108.5
Jun	109.0		109.0
Turnover:45 (t) lots of 3,250 kg			

Political factors boost share prices

By Terry Byland, UK Stock Market Editor

A SUDDEN change in direction in the UK stock market, prompted by more optimistic views of the British government's re-election prospects following the Maastricht agreement, caught marketmakers short of stock yesterday and sent share prices ahead strongly. Trading volume, as measured by the Seaq network, jumped by nearly 30 per cent as continental European funds bought UK equities. The FT-SE 100, which regained the 2,400 mark to close with a gain of 40.1 at 2,438.3.

Equities were also encouraged by the latest survey of distributive trades by the Confederation of British Industry, indicating that heavy price discounting pushed retail sales ahead last month. The running was taken up later by Wall

Street, which climbed 21 Dow points in London hours, also stimulated by good news from the retail sector.

The stock market made a sluggish start and slipped briefly into negative territory in early deals. While London strategists had already taken on board the signs that the outcome of the Maastricht summit had strengthened the political hand of Mr John Major, the UK prime minister,

broader international factors soon made their presence felt in the UK market.

Firmness in sterling against the D-Mark was followed by reports from traders at some of the internationally orientated brokers that European funds, which have been absent from London for some weeks, had begun to buy. European funds have been notably sensitive to the possibility of a change of government at the next general election in the UK.

The Footsie Index quickly put on 30 points and then hung fire until Wall Street came in. When the Dow raced ahead in early trading, London resumed the upward track and closed very near the best levels of the day.

Traders reported that a substantial trading programme

was operated by a leading Swiss-based securities house. Seaq volume bounded ahead to a final total of 645.4m shares traded for the day, compared with 497.2m on Wednesday.

Traders were that a substantial contribution to the day's share volume still came from the marketmakers, who were forced to raise another for stock as the buyers ransacked a market very short of shares to sell to the sudden wave of retail customers.

The most important question for market traders is whether, and if so by how much, genuine retail activity by the institutions increased yesterday. Stock Exchange statistics disclosed that retail business on Wednesday remained uninspiring at a money value of only £589.5m - a fair average for

FINANCIAL TIMES STOCK INDICES

	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Year	High	Low	Since 1981	Completion
Government Secs	97.05	96.97	96.91	96.85	96.70	83.31	87.94	82.17	127.4	49.18
Fixed Interest	97.12	97.00	96.76	96.67	96.70	81.02	97.17	90.59	106.4	50.59
Ordinary Share	1848.6	1808.4	1818.7	1830.0	1802.8	1704.8	2108.3	1608.3	2108.3	48.4
Gold Mines	160.3	161.3	169.7	164.5	163.5	138.1	222.8	127.0	734.7	43.5
FT-SE 100 Share	2429.3	2380.2	2392.0	2406.6	2388.7	2172.2	2678.8	2054.8	2678.8	965.9
FT-SE Euroshare 200	1091.45	1082.86	1096.32	1086.51	1086.91	-	1198.60	938.62	1198.60	938.62
Ord. Div. Yield	5.00	5.01	5.06	5.03	5.09	5.82	10.00	10.00	10.00	10.00
Earning Yld % (full)	7.48	7.49	7.58	7.53	7.51	11.74	17.05	10.00	17.05	10.00
P/E Ratio (net)	16.78	16.52	16.56	16.70	16.51	10.28	22.91	10.00	22.91	10.00
SEAO Bargain 4.5pm	22,810	22,810	22,810	22,810	22,810	22,810	22,810	22,810	22,810	22,810
Equity Turnover (bn)	659.46	657.74	614.72	614.72	614.72	1315.89	1315.89	1315.89	1315.89	1315.89
Equity Bargain	20,828	21,808	26,760	27,614	28,727	30,727	30,727	30,727	30,727	30,727
Shares Traded (m)	438.9	444.5	472.7	450.0	450.0	516.8	516.8	516.8	516.8	516.8
Ordinary Share, Hourly changes	Day's High 1848.6	Day's Low 1808.4	Day's High 1848.6	Day's Low 1808.4	Day's High 1848.6	Day's Low 1808.4	Day's High 1848.6	Day's Low 1808.4	Day's High 1848.6	Day's Low 1808.4
Open	1812.2	1816.7	1826.8	1832.6	1838.3	1848.6	1848.6	1848.6	1848.6	1848.6
Close	1812.2	1816.7	1826.8	1832.6	1838.3	1848.6	1848.6	1848.6	1848.6	1848.6
FT-SE 100, Hourly changes	Day's High 2429.3	Day's Low 2380.2	Day's High 2429.3	Day's Low 2380.2	Day's High 2429.3	Day's Low 2380.2	Day's High 2429.3	Day's Low 2380.2	Day's High 2429.3	Day's Low 2380.2
Open	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2
Close	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2	2380.2
FT-SE Euroshare 200, Hourly changes	Day's High 1091.45	Day's Low 1082.86	Day's High 1091.45	Day's Low 1082.86	Day's High 1091.45	Day's Low 1082.86	Day's High 1091.45	Day's Low 1082.86	Day's High 1091.45	Day's Low 1082.86
Open	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86
Close	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86	1082.86

Heavy buying of Rascal

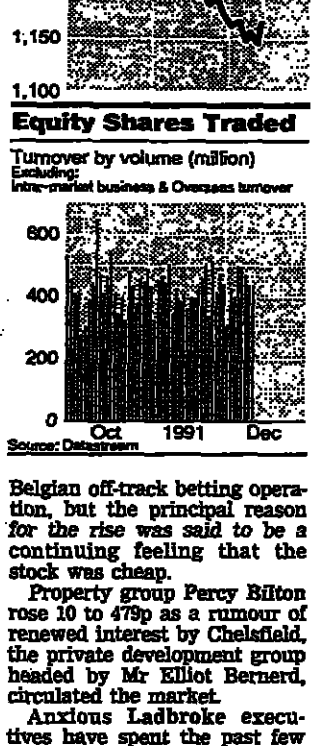
SHARES in Rascal Electronics, involved in a battle to take over an unwanted bid from Williams Holdings, the conglomerate, were heavily supported yesterday, climbing 4 to 51p in exceptionally heavy turnover of 1.2m shares.

The big buying interest was carried mostly via the inter-dealer broker network, which guarantees anonymity for the buyer, triggering stories in the market that the method of buying was the size of the demand, could mean a stakeholder was at work.

Most electronics specialists were of the opinion, however, that a stakeholder exercise was unlikely and said they felt the Williams offer was likely to fail. Behind the rise in the Rascal share price was a clutch of broker buy recommendations after a series of company presentations to brokers and institutions.

Credit Lyonnais Leasing, Robert Williams Securities, UBS Phillips & Drew and Lehman Brothers are among brokers that have published buy recommendations on Rascal in recent days.

FT-A All-Share Index



3% to 180% as securities house Nomura declared itself satisfied with this week's results and raised its profits forecast for next year by 25m to £111m, with £130m pencilled in for 1992. Analysts at the bank said improved revenues from business services and television broadcasting were behind the upgrade.

As the leisure sector bounced back on its return to the doldrums, so too did Bank of America, which gained 19 to 54p.

Disposal of its shares in First Leisure by Anglia Television led the nightclub and Blackpool group off 5 at 73p on 10m shares traded. Anglia put on 5 to 200p. Analysts said the Anglia move was made to bolster its cash reserves in the wake of the franchise decision.

Oil shares staged a minor rally, helped by the strong performance of Wall Street and a bullish report from Kleinwort Benson, the stockbroker.

BP added 4 at 288p on 8m shares, while Shell moved up 7 to 408p. Another of Kleinwort's favoured stocks, and currently embroiled in an intense takeover battle over Ultramar, edged up to 248p.

British Gas, still responding to the bad weather in the UK, as well as being affected by a shortage of stock in the market, moved ahead 9 to 254p.

The composite insurance produced some of the session's strongest individual deals. A block of 4.5m Guardian Royal Exchange shares, said to have been part of a sizeable programme trade, was sold in the market at 119p, causing a steep slide in Guardian shares, which were eventually 6 off at 126p, easily the lowest level for over four years. Turnover totalled 10m shares.

Sun Alliance also featured as one of the most heavily traded stocks, with one of the big UK integrated securities houses said to have sold a block of 3.1m shares at 235p. The successful placing of the stock, however, helped the share stabilise and close unchanged at 231p on turnover of 6.6m. Sun Alliance has been badly affected by mortgage indemnity losses as the recession and plummeting house prices triggered record numbers of repossessions.

Specialty chemicals group Laporte rose 10 to 60p after the announcement on Wednesday night that it would be included in the Footsie.

Leather and Hosiery group Hartington shed 3 to 22p after announcing a rights issue at 235p per share on the basis of two new shares for every five held. The group aims to raise £55m towards hosiery acquisitions in France and Spain.

Courtaulds Textiles rebounded 16 to 405p on good turnover. The shares have suffered recently from consistent institutional selling.

A big buyer was reported in Johnson Matthey, which moved forward 17 to 32p.

Dowry Group weakened 11 to 143p after reporting a 74 per cent fall in interim profits to £10.1m, at the bottom end of market expectations. Analysts said the group's reduced full-year forecasts from around £23m to £22m were, however, encouraged by the company's plans for disposals and its strategy to rebalance the business. Recent bid talk persists and the shares rallied from the day's low to end down at 148p in healthy turnover of 3.3m.

GKN rose 10 to 291p, lifted by news of a deal worth over £15m a year with Mazda in the US to supply parts for a new range of medium-sized cars.

Turnings put on 10 to 40p, boosted by the announcement of its inclusion among the FT-SE 100 stocks. The recent slack overhead in T1 Group helped, helping the shares to improve 11 to 54p.

Pilkington's disposal of its 48 per cent stake in Glass South Africa for around £33m helped it rise 9 to 132p.

TRADING VOLUME IN MAJOR STOCKS

Alpha	86%	Price	change	Alpha	86%	Price	change	Alpha	86%	Price	change	Alpha	86%	Price	change
Admiral Group	6,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
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Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
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Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
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Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1,000	+1
Admiral	1,000	1,000	+1	Coopers	1,000	1,000	+1	Lang	200	1,000	+1	Travel Transp	200	1	

EQUITY FUTURES AND OPTIONS TRADING

A SQUEEZE in Footsie futures triggered the strong advance of the December contract, pulling the underlying cash market higher, writes Joel Kibazo.

Trading in December began cautiously as dealers speculated about further falls after Wednesday's steep decline in the afternoon session.

However, local traders, caught with short positions, started the advance and, at the day's peak, the contract was 17 points above its estimated fair value premium to cash.

The buyers were encouraged by a strong performance in the gilt market and the good performance of sterling.

The strong gain on Wall Street, particularly, was said to have encouraged buying from the US houses during the afternoon session.

December closed at 2,441, up 61 on the previous session and around 15 points above its estimated fair value premium to cash of about 3. Turnover reached 8,335 lots.

In the LTM, turnover advanced from the recent meagre levels to reach 25,122. Asda was the busiest stock option. It had 4,745 lots dealt. Blue Circle was active and Asda's US houses during the afternoon session.

December closed at 2,441, up 61 on the previous session and around 15 points above its estimated fair value premium to cash of about 3. Turnover reached 8,335 lots.

Amstrad low

Amstrad, the electronics group, suffered another bout of heavy selling pressure which drove the shares down 3 1/2 to 224p. Their lowest level for over four years. In August 1988 Amstrad shares were changing hands at 233p.

Behind the slide in the stock yesterday was some exceptionally heavy dealing in the stock in the traded options market, where a purchase of 1,000 puts triggered intense downward pressure on the underlying shares. There were also suggestions that one big institution was unloading lines of stock.

NEW HIGHS AND LOWS FOR 1991

NEW HIGHS (1991)	NEW LOWS (1991)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)
Admiral (10p)	Admiral (10p)

BRITISH FUNDS

BRITISH FUNDS									
	Notes	Pre E	+ or	1981					
"Shorty" (Lives up to Five Years)									
12 mo 1992-1993		100		100					
2 mo E 1992-93		100		100					
2 mo E 1992-93		100		100					
10 mo 1992-93		100		100					
3 mo 1992-93		100		100					
13 mo 1992-93		100		100					
10 mo 1992-93		100		100					
12 mo 1992-93		100		100					
10 mo 1992-93		100		100					
14 mo 1992-93		100		100					
14 mo 1992-93		100		100					
Each 13 mo 1993-1994		100		100					
Each 12 mo 1993-1994		100		100					
Each 12 mo 1993-1994		100		100					
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INVESTMENT TRUSTS - Cont.

News	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	99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[illegible]

Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
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Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
Veritas	220	21	229	100	5.3	100.5	21.7
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CANADA

CANADA


Stock	High	Low	Close	Change	Stock	High	Low	Close	Change	Stock	High	Low	Close	Change	Stock	High	Low	Close	Change
TORONTO	3:00 pm prices December 12																		
Debitables in cents unless marked \$																			
4000 ASIAN PR	61.45	55	57	-1 1/2	25000 Bell	51 1/2	51 1/2	51 1/2	0	25000 Bell	51 1/2	51 1/2	51 1/2	0	25000 Bell	51 1/2	51 1/2	51 1/2	0
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NASDAQ NATIONAL MARKET

3:00 pm prices December 13

[illegible]

3:00 pm prices December 12

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**TURKISH
FINANCE
INVESTMENT
INDUSTRY**

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FINANCIAL TIMES[illegible]

AMERICA

Dow stages revival after seven days on downgrade

Wall Street

THE STOCK market snapped a seven-day losing streak yesterday, with share prices rising across the board in the wake of some mildly encouraging economic news, writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 17.89 at 2,883.27. The more broadly based Standard & Poor's 500 was also firmer by midsession, up 3.05 at 380.79, while the Nasdaq composite of

over-the-counter stocks gained 3.65 to 535.25. Turnover on the New York Stock Exchange was heavy at 1.55m shares.

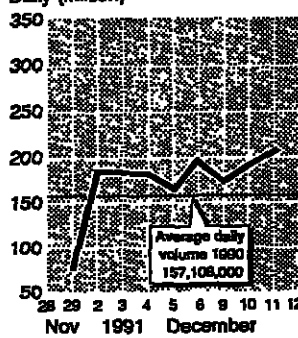
A range of economic statistics appeared to have spurred demand. The Labor Department reported that producer prices had risen 0.2 per cent during November, which was good news for the equity market because it confirmed that inflationary pressures in the economy continued to weaken. The Commerce Department later reported that retail sales last month had risen by 0.3 per cent, a bigger gain than expected but not enough on its own to suggest that the current slump in economic activity

was over.

There was also news of a 61,000 decline in the number of people claiming state unemployment insurance in the last week of November. Although that week's numbers were distorted by the Thanksgiving holiday, together with the market's resilience around the 2,850 level they helped to attract buyers back to equities.

NYSE volume

Daily (million)



Among individual stocks, news that Wells Fargo, the west coast banking group, would have to make a loan loss provision of about \$700m in the fourth quarter and reduce its dividend was greeted warmly, with the shares rising 3 3/4% to \$60.10 in active trading. A subsequent announcement from Moody's Investors Service, the ratings agency, that Wells Fargo long and short-term ratings were being placed under review because of the provisions failed to stem demand.

Other banks stocks rose in response, particularly those in California. Citicorp was up 1/4% at \$10 and Chemical 1 1/4% at \$20, while the west coast duo of BankAmerica and Security Pacific were up 1/4% at \$32 1/2 and 1 1/4% at \$26 1/2, respectively. IBM, 1 1/4% higher at \$89 1/4, rebounded from some of its recent losses.

On the over-the-counter market, Cytex jumped 3/4% to \$6 in volume of 10m shares after Kemper Securities, the Chicago-based research house, began coverage of the stock with a strong buy recommendation. Healthcare services plummeted 3 1/2% to \$12 after the Securities and Exchange Commission said it was reviewing the company's business and financial statements. LaserScope gained 1 1/4% to \$7 after its Japanese distributor won approval to import the company's surgical systems product.

Canada

A SHARP fall in the gold price sent gold shares tumbling, pulling Toronto stocks moderately lower at midday in otherwise featureless trade. The gold index accounts for 7.5 per cent by weight of the TSE 300 composite index.

The TSE 300 dropped 12.0 to 3,340.0, declines leading advances by 248 to 178 in volume of 11.55m shares as, among gold issues, American Barrick fell 3 1/2% to \$29 1/2, Placer Dome lost 1 1/4% to \$12 1/2, Teck Corp class B eased 3/4% to \$18 1/2 and Echo Bay slipped 3/4% to \$8 1/4.

ASIA PACIFIC

Nikkei breaks losing streak as futures concern subsides

Tokyo

SMALL-LOT bargain hunting by domestic institutions and foreigners supported share prices yesterday, and the Nikkei average rose for the first time in six trading days, writes Emiko Terazono in Tokyo.

After opening at the day's low of 21,552.44 and hitting the day's high of 22,034.53 in the morning, the Nikkei closed 209.67 up at 21,712.57.

Active bargain hunting and buying in the futures market lifted prices in the morning. However, the index lost some of its gains in the afternoon on selling related to yesterday's expiry of December options contracts. Traders said holders of put options, or rights to sell, sold cash stocks to depress the index.

Volume fell to 220m shares from 300m. Domestic institutional investors such as life insurers and investment trusts were seen buying leading blue chip issues, as were some UK and Europe-based investors.

Gains led losses by 786 to 186, with 140 issues unchanged. The Tokyo index of all first section stocks added 16.34 at 1,883.04 and, in London trading, the ISE/Nikkei 50 index rose 15.74 to 1,286.07.

Traders said that some of the bearishness surrounding the market ahead of December futures settlements had subsided. Mr Chris Newton at James Capel Pacific said that the sharp fall on Wednesday, when the market dropped to a year's low in intraday trading, represented a selling peak.

"Investors are cautiously returning to buying, and there is none of the desperate anxiety that was prominent on Wednesday," he added.

Traders said most investors also believed that stocks had been oversold, and that the current weakness was not justified by the underlying economic fundamental factors such as lower inflation and the slowing economy.

The futures market also rose. Mr Richard Clayton, derivatives trader at County NatWest, said that futures trading had been volatile, but had been led by a strong increase in the cash market. He added that although net arbitrage selling was expected today, when the December futures settlements prices are determined, "some domestic buying at cheaper prices would not be surprising".

High-technology blue chip issues were bought by foreign investors. Sony improved Y10 to Y4,440 and Hitachi put on Y14 to Y31.5.

Leading industrial shares were also actively sought. Mitsubishi Heavy Industry firmed Y10 to Y681 and Nippon Steel Y3 to Y366. Nippon Telegraph and Telephone advanced Y24,000 to Y750,000.

Foreigners were also seen buying automobile issues. The gained 12.25 to \$52.80 in steady turnover of 10m shares.

HONG KONG'S Hang Seng index lost an early improvement to close 1.23 lower at 4,096.00 after turnover of HK\$991m, against HK\$3.3bn.

TAIWAN was encouraged by the recovery in international markets, but trading remained cautious. The weighted index rose 38.18 to 4,438.57.

BOMBAY declined in new account trading as bears sold in anticipation of a fall. The BSE index retreated 22.87 or 1.3 per cent to 1,837.88.

SEUL advanced in busy trading on optimism about the North-South Korea talks, on news that the proposed ceiling on foreign holdings in certain stocks will be raised, and on buying by the market stabilisation fund. The composite index gained 12.25 to \$52.80 in steady turnover of 10m shares.

TURNOVER picked up to A\$350m from A\$225m, with heavy activity in BHP, which added 30 cents at A\$13.48 in trading worth A\$20m. Among the day's other winners, CRA moved ahead 36 cents to A\$11.82 and News Corp rose 50 cents to A\$13.80.

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Declines in European volume outpace gains

Turnover fell sharply last month in France, Italy and the UK, says William Cochrane

IN AGGREGATE, European equity markets failed last month to extend the increases in activity registered in October, after the summer holiday lull.

Five of the eight bourses covered by the County NatWest Securities calculations did show rises in volume on the month. Belgium was the best performer in volume terms a month ago, partly owing to the bid for Wagon-Lits, the travel company, by Accor, of France; in November, the Brussels market took a general election in its stride and put up the best gain, 6 per cent, as minority holders in Wagon-Lits mounted a campaign to get the bid increased.

France, Italy and the UK were more marked than the average gains recorded elsewhere. Of the big losers, the UK and France, with volume declines of 9.7 and 8.7 per cent respectively, were also among the markets which fell most steeply in share price

terms, by 5.7 and 3.5 per cent. In a UK review dated a week ago, Mr Stephen Carr and Mr George Hodgson of S.G. Warburg said the London market's loss of nerve during the preceding couple of months, on doubts about UK economic recovery, a weak pound and the fear that the next move in interest rates might be up, had been given additional force by the risk of dividend cuts at several leading companies.

They added that more than \$2.5bn of rights calls, a heavy privatisation programme (£7.5bn) and the return to substantial funding in the UK gilt market, had all conspired to bring institutional liquidity down sharply this year, and that this autumn had seen evidence of indecision in the market, with several rights issues failing.

France had some of its worst times in the second half of the month when, says Mr James Cornish, a strategist at County, the chilling feature was the rising volumes as the CAC 40

index declined. Many European analysts and strategists have been clinging to their preference for the market which, early in the year, looked like one of the best economic bets on the Continent.

However, on November 18, the French authorities unexpectedly increased domestic interest rates, just one month after the Bank of France had lowered them. This, combined with the influence of the 120-point drop in the Dow Jones Industrial Average on Wall Street on November 15, left Paris one of the weakest markets in Europe.

Mr Andrew Bell, director of European strategy at Barclays de Zoete Wedd, said in mitigation that the decline should be seen in the context of relative strength in French equities between June and mid-October when Germany, for example, went sideways or down.

In contrast, Italy performed much better than the rest of Europe in share price terms last month. In the FT-Actu-

EUROPEAN EQUITIES TURNOVER

Bourse	Monthly total in local currencies (bn)				US \$m
	Aug 1991	Sept 1991	Oct 1991	Nov 1991	
Belgium	32.12	30.67	37.16	38.40	1.17
France	90.82	102.57	110.82	102.02	18.37
Germany	106.65	80.35	88.43	91.47	68.25
Italy	7,712.00	6,428.00	7,530.80	7,105.40	5.80
Netherlands	11.74	9.98	11.24	11.97	6.53
Spain	585.00	478.00	516.08	529.26	5.15
Switzerland	10.40	9.10	8.30	10.50	7.31
UK	30.55	31.95	32.19	29.35	51.88

Volumes represent purchases and sales, dollar data adjusted to include off-market trading. Some figures may be revised. *Provisional. Source: County NatWest Securities.

aries World Index series for the four weeks to November 29, Europe was down 4.05 per cent, while Italy showed a 1.53 per cent gain.

Mr Roberto Morelli of County says the direction of the market makes little difference when activity is chronically depressed. "We have suffered low volume for several months," he adds, noting that a typical 1,800m a day recently - one way trade, through the

Milan market - compares with 1,200m on a moderately good day earlier this year. 1,700m to 1,800m at the market's peak of activity in 1986, and 1,400m for weeks at a time only two years ago.

Will December be even worse, combining the sickening effect of the Pirelli fiasco with the holiday season? Unlikely, says Mr Morelli. "In volume terms, this market cannot have much more to fall."

EUROPE

Senior bourses show varied degree of recovery

SENIOR BOURSES showed a willingness to improve yesterday, but in some cases the depth of the recovery left a lot to be desired, writes Our Markets Staff.

PARIS rallied for a second day in futures and spot-related trading. The CAC 40 index rose to a day's high of 1,680.05 before closing 26.06 or 1.6 per cent up at 1,671.62. Turnover was moderate at about FF2bn after Wednesday's FF2.7bn.

The gains were widespread. Elf Aquitaine, which had its government share issue postponed last week because of the limp stock market, picked up FF10.80 to FF370.80 in volume of 310,800 shares.

Nomura Research Institute Europe said in a note that the stock's recent weakness presented a buying opportunity. While our revised central oil price assumption of \$19 a barrel for 1992 has resulted in a downgrade of earnings forecasts, Elf still stands out as the cheapest international oil and gas stock, featuring a strong balance sheet and an attractive dividend yield," it said.

Paribas rose FF5.90 to FF310.40. The stock had fallen to year's lows recently on worries about the effect of the FF924m share issue, underwritten by Paribas, at the Socot trading group, in which Paribas already holds 30 per cent. Fears of the bank's exposure to the Maxwell group had also weighed on the shares. Yesterday, Socot jumped FF1.80 or 10.5 per cent to FF19.5.

Peugeot gained FF1.18 to FF564 in 152,000 shares. Mr Jacques Calvet, chairman, confirmed that the carmaker's Citroën unit should break even in 1991.

FRANKFURT was mixed, and this was reflected in the day's most significant individual share price movements. In carmakers, it took only low-volume selling of Porsche to drop the shares DM30, or 5.5 per cent, to a 1991 low of DM520. However, Volkswagen recovered DM3.60 to DM288.10 after it said that it expected all

FT-SE Eurotrack 100 - Dec 12

Hourly changes				
Open	10 am	11 am	Noon	1 pm
1034.87	1034.18	1035.79	1038.47	1037.83
Day's High 1040.85				
Day's Low 1033.91				
Dec 11	Dec 10	Dec 9	Dec 8	Dec 5
1034.07	1034.94	1035.46	1041.58	1050.13

Base value 1000 (25/10/90)

domestic plants to operate at full capacity in 1992.

Among more speculative issues, Continental, the tyre-maker, eased DM5 to DM221 but this was still 12 per cent higher than 10 days earlier when co-operation talks with its Italian rival, Pirelli SpA, collapsed. While Asko rose DM7.50 to DM589.50, it was still 27 per cent lower than its November 23 level.

BHP-Bank climbed DM11 to DM255 after Advanta Management, the investment group, said that it held a 51 per cent stake in the construction company, Dyckerhoff and Widmann (Dywidag), having announced earlier that it had

bought a stake of nearly 25 per cent in Dywidag from Philip Holzmann. BHP holds a 10 per cent stake in Advanta. Dywidag was suspended.

The general market moved from a small early rise to a 2.77 decline to 625.45 in the FAZ index at midsession, recovering to show a 2.80 rise to 1,546.39 in the DAX at the close. Volume was flat, and low, at DM2.8bn.

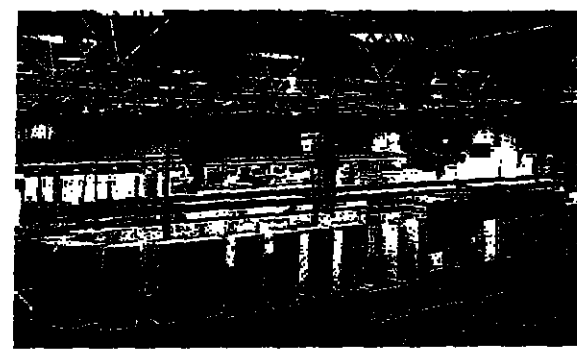
AMSTERDAM rose on end-of-year bargain hunting, encouraged by the higher dollar and strength on international markets. The CBS Tendency index opened at the day's low of 86.2 and closed at the session high of 86.9.



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SOUTH AFRICA

JOHANNESBURG continued to decline. The all-gold index fell 24 or 1.9 per cent to 1,832, as bullion prices remained weak. Vaal Reef shed R2 to R212. The industrial index slipped 4 to 4,153 and the overall index lost 14 to 3,480.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY DECEMBER 11 1991										TUESDAY DECEMBER 10 1991										DOLLAR INDEX			
	Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling	Yen	DM	Local Currency	Local % chg on day	Gross Div Yield	US Dollar Index	Pound Sterling	Yen	DM	Local Currency	Local % chg on day	Gross Div Yield	US Dollar Index	Pound Sterling	Yen	DM	Local Currency	Local % chg on day	1991 High	1991 Low
Australia (80)	144.82	-0.8	118.63	118.27	118.70	124.78	-0.5	4.58	145.92	118.66	118.66	118.60	125.39	180.31	112.74	121.63								
Austria (20)	159.54	-1.8	130.68	130.30	130.78	131.74	-1.2	2.19	162.46	132.22	132.12	133.16	133.91	222.37	153.65	210.49								
Belgium (47)	134.74	+0.5	110.36	110.03	110.48	108.15	+0.5	5.48	134.08	109.94	109.02	109.88	107.82	151.20	118.04	138.82								
Canada (115)	132.45	-1.2	108.49	108.17	108.58	105.43	-0.7	3.41	134.03	108.91	108.99	108.84	110.25	144.28	125.49	129.78								
Denmark (37)	255.66	+0.0	206.41	206.80	205.54	213.32	+0.0	1.98	255.57	206.57	207.84	209.47	213.34	270.36	217.74	242.59								
Finland (16)	74.69	-2.1	61.18	61.00	61.22	67.24	-1.8	3.62	78.29	62.58	62.04	62.53	68.50	125.15	74.69	105.20								
France (109)	135.38	+0.5	110.89	110.56	110.95	114.31	-0.8	5.59	131.29	91.21	90.51	91.21	91.21	225.35	94.15	122.72								
Germany (65)	110.43	-0.8	90.46	90.20	90.51	90.51	-0.4	3.87	134.68	110.44	109.51	110.37	113.82	152.26	139.11	144.00								
Hong Kong (55)	168.85	-0.6	138.31	137.90	138.40	188.52	-0.8	4.41	169.95	139.37	138.21	139.21	169.59	176.14	118.82	177.54								
Ireland (16)	157.40	+0.5	123.93	123.52	124.01	131.83	+1.0	3.81	156.47	128.31	127.25	128.26	130.31	162.46	132.88	158.23								
Italy (77)	58.57	+1.4	58.88	58.61	57.92	61.81	+1.1	3.75	65.60	56.28	56.79	56.28	61.12	66.28	64.76	82.14								
Japan (474)	127.22	-1.6	104.21	103.90	104.28	103.90	-1.1	0.82	128.24	105.98	105.10	105.94	105.10	146.57	118.23	136.85								
Malaysia (58)	203.10	-0.5	168.38	168.88	168.48	214.87	-0.3	2.90	204.07	167.34	165.95	167.25	215.43	247.78	188.18	204.66								
Mexico (17)	128.70	-0.6	103.12	102.78	103.18	105.03	-0.6	1.22	130.10	107.13	106.25	107.01	107.01	140.83	104.83	104.01								
Netherlands (31)	143.80	-0.6	117.79	117.44	117.88	116.80	-0.6	4.83	144.69	118.65	117.67	118.80	117.67	151.53	151.63	151.98								
New Zealand (14)	45.19	-0.8	37.02	36.91	37.04	43.27	-0.3	6.35	45.47	37.22	37.22	37.22	43.38	54.84	41.18	45.74								
Norway (30)	171.84	-0.7	136.83	136.34	136.84	145.80	-0.3	1.77	172.97	141.83	140.85	141.77	148.09	223.24	157.08	210.13								
Singapore (38)	171.84	-0.7	136.83	136.34	136.84	145.80	-0.3	2.26	204.37	167.75	166.38	167.98	166.55	213.93	161.63	181.98								
South Africa (81)	254.84	-2.2	208.74	208.12	208.87	178.83	-0.4	6.79	260.82	213.71	211.93	213.80	178.29	271.89	173.00	175.57								
Spain (53)	145.01	-1.0	118.78	118.44	118.86	109.96	-1.0	4.98	148.55	120.17	119.18	120.11	121.13	131.51	153.40	146.50								
Sweden (30)	169.05	-0.3	138.47	138.15	138.54	145.80	-0.3	2.45	169.87	138.78	137.92	138.80	144.05	204.12	146.50	176.14								
Switzerland (59)	94.19	-0.5	77.15	76.93	77.21	81.65	+0.1	6.88	94.49	76.98	76.98	77.00	81.84	107.57	82.17	92.36								
United Kingdom (238)	172.04	-0.4	149.52	149.49	149.99	140.92	-0.5	5.31	172.73	141.64	140.45	141.55	141.84	176.47	156.27	167.83								
USA (528)	153.96	-0.1	126.10	125.73	126.18	100.95	-0.7	3.17	154.08	126.35	126.35	126.25	126.25	154.08	161.99	152.95	133.37							
Australia (824)	137.14	-0.3	112.34	112.01	112.41	113.04	-0.3	4.27	137.49	112.75	111.70	112.70	113.41	151.51	150.50	140.83								
Canada (107)	174.65	-0.2	139.73	142.21	142.42	144.86	-0.1	2.28	174.22	142.87	141.69	142.80	141.95	200.81	155.55	174.89								
Denmark (178)	126.69	-1.5	105.16	104.45	104.65	106.19	-1.1	1.17	130.82	107.11	106.22	107.07	107.35	145.92	117.86	130.06								
Europe - Pacific (1542)	132.38	-1.0	108.43	108.11	108.60	105.93	-1.1	3.18	127.77	125.27	124.25	125.23	161.11	160.44	125.91	133.08								
Europe - North America (641)	132.95	-1.1	104.86	104.60	104.60	105.93	-0.2	3.50	118.41	105.49	94.68	95.83	97.20	128.09	105.98	123.47								
Europe - Asia Ex. UK (595)	114.26	-0.7	117.22	94.98	95.30	97.01	-0.5	4.24	124.21	118.29	117.25	118.21	128.51	133.19	111.40	140.49								
Europe - Asia Ex. UK (124)	114.26	-0.7	117.22	94.98	95.30	97.01	-0.5	4.24	124.21	118.29	117.25	118.21	128.51	133.19	111.40	140.49								
World Ex. UK (176)	138.39	-1.0	110.08	109.78	110.17	111.69	-0.8	2.48	138.76	111.11	110.11	111.11	111.11	138.39	111.11	135.21								
World Ex. UK (2023)	138.92	-0.7	112.15	111.83	112.23	99.36	-0.8	2.48	138.76	111.11	110.11	111.11	111.11	138.39	111.11	135.21								
World Ex. So. Af. (2200)	138.92	-0.7	112.15	111.83	112.23	99.36	-0.8	2.48	138.76	111.11	110.11	111.11	111.11	138.39	111.11	135.21								
World Ex. Japan (1787)	148.05	-0.3	121.28	120.93	121.37	136.26	-0.5	3.63	148.47	121.78	120.75	121.75	126.56	155.39	126.26	136.20								
The World Index (2200)	139.98	-0.7	114.68	114.32	114.74	124.71	-0.5	2.70	140.94	115.57	114.62	115.51	126.36	146.37	123.28	133.51								

December 13 1991
pace gains
William Cochrane

RECRUITMENT

JOBS: Time-honoured educational attitudes outdated by employment market changes

Why useful lessons are few and far between

WOULD readers who did well in academic exams please help the Jobs column with an inquiry? All you have to do is think of the teachers you had in your formal education, and identify those who taught you something that is of actual use to you now.

In asking the favour I am not so much starting a new inquiry as re-viving one dating from my 20 years as FT education correspondent up to 1988. Like many people, before taking on that role I had believed, that, having had some education, I must therefore understand it. But the longer I looked into the process, the more puzzling it became.

After all, when theologians refuse to take it for granted that God is good, it seems unsafe simply to assume that education must be so. The education delivered to the Hitler Youth, for example, would not strike many folk as necessarily beneficial. In which case, how the process benefits its customers needs to be explained.

One such puzzle was what, except by issuing the examination certificates often just arbitrarily required for entry to prized jobs - education enables people to do. Hence my query about teachers who taught useful things, which I put to some hundreds of people during the 1970s and 80s. All, by

the way, were aged at least in the mid-30s and fairly satisfied with their progress in life.

My reason for reviving the inquiry today is an event I have touched on several times lately. It is that, in Britain at least, the last recession has expired, possibly for ever, many of the essentially information-handling jobs for which examination certificates have been seen as a necessary entry qualification. As an end in itself, therefore, exam-passing has been devalued.

Even honours degrees, I hear, are a drug on the employment market unless they are seen as directly applicable to productive work. However, certified bright candidates may be by the academic criteria of education, it appears that the market's first interest is in whether they can do something useful by the practical yardsticks of the workplace world.

So there now seems to be yet greater relevance in asking how many of our teachers taught us things still "of actual use". And what I mean by those last three words is not general attributes

such as tolerance, which we doubtless all exhibit except when we feel justified in doing otherwise. While civilising us in the broad sense is an important aim of education, it surely ought to teach us something specifically practical too - which is what I am trying to get at.

Readers minded to consider the question may care to know what I learned from putting it to people face-to-face. My first finding was that none of them, even though some recalled having over three dozen teachers, could name more than four who taught them something still of actual use. In most cases, the number was only three.

They virtually always included a primary-school teacher who had established the basics of the Three Rs: reading, 'riting and 'rithmetic. Often, however, early arithmetical proficiency had not saved the pupils from floundering in their later algebra and geometry lessons at secondary school, so ending up at best semi-numerate.

Most lists also included two secondary-school staff, and in their case an oddity emerged. Time and again, the lastingly useful thing

they'd taught turned out to have little if any direct connection with the academic subject they were employed to teach.

My own list of three names contains an example: Mr Frank Norris of Stockport Grammar School. His job was to teach me French in which he was scarcely successful because, although I gained an Advanced-level pass in French literature, the scant heed to the spoken language has left me incapable even of ordering a boiled egg in it.

But in the process he required me to produce essays in English, and in the course of marking and discussing them he persuaded me that with hard work I might one day earn a living by writing my own mother tongue. I owe no like debt to his colleague employed to teach me English, who decided I wasn't good enough to study it for the 19-plus exams.

A further oddity emerged when, at a reunion, I put the question to a dozen former classmates at Stockport. Their answers uniformly included at least one teacher there, and again the useful thing learned

was often extraneous to the subject taught. But the names they came up with were all different, the only one mentioned more than twice being that of the English specialist from whom I got nothing.

Whether those findings accord with readers' experience, I can of course only wait to learn. In the meantime, however, it seems fair to draw some tentative conclusions from the answers given in the past.

The first is that they conflict with the conventional idea that education consists of teachers collectively handing down a body of established knowledge to classes of pupils, whose understanding of it is later tested by examinations. That may be how education is officially given and assessed. But it would not appear to be the way in which the enduringly valuable bits of same are largely received.

From the recipients' viewpoint, the majority of teachers supplied nothing memorable, and the few who achieved as much often did so outside the subject-matter scheduled for delivery. The benefits arose, not so much from being taught academic subjects by expert

expounders thereof, as from being able to form a productive relationship with just one or two teachers.

Moreover, to judge by the replies of my Stockport classmates, there is no such thing as a teacher who is good for a whole class of pupils. Each will tend to prove valuable to some, and a no-no to others. Nevertheless in virtually every case the most fundamentally important of the lot was some primary teacher who imparted the rudiments of the Three Rs.

So - given that the emphasis needs to be on learning useful things rather than exam-passing - what does the evidence to date imply for educational practice? Well, for a start, it seems to endorse the British government's aim of improving the teaching of basics at the primary stage. But there is not much help in good teaching of basics early on if the effect is undermined at the later stage, as so often looks to happen with mathematics. To my mind, the usual problem there isn't that secondary-level maths teachers are insufficiently expert in the subject, but that their expertise in it blinds

them to the difficulties of children who find it daunting.

The crucial implication, though, is surely that the usual school curriculum is largely unproductive. Too much of it consists of topics such as history and geography which serve mainly as platforms for transmitting academic knowledge, as distinct from vehicles for delivering skills. An example of the latter is the teaching of languages with emphasis on spoken use, which themselves open up broad avenues for further learning.

My favourite instance is the old grammar-school curriculum in the Netherlands, consisting of seven subjects which must include maths, Dutch, English, French, German and, I think, a science too. When I went there with a party of British educators in 1978, the policy-makers were planning to change it on grounds that it did not provide a sufficiently general education.

As the policy makers were all products of that curriculum, the response of us more liberally schooled Brits was to ask them - in English, as none of us could speak Dutch - in which ways they were less well generally educated than ourselves.

Answer came there none.

Michael Dixon

UNITED STATES
local currencies (\$m)

Sept 1991	Oct 1991	Nov 1991
36.67	37.16	39.40
22.57	110.92	102.02
80.28	88.43	91.47
28.02	7.53	7.105
9.98	11.24	11.97
17.36	5.16	5.29
9.10	9.30	10.50
37.95	22.19	29.36

Figures are adjusted to include offshore bank

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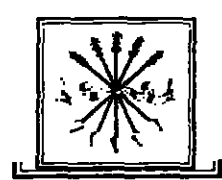
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To be considered you should be an experienced, innovative manager in the financial services sector, who expects the business to be market led. Change management should be a demonstrable skill, including a users ability to design and run effective IT systems.

Please send career and personal details, specifically presented against this requirement and including current remuneration, quoting Ref PD196 to Peter Dell, of Ernst & Young Corporate Resources, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

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Our ideal candidate (30 - 45 years old) should have a degree in economic sciences or a commercial education and several years of professional experience in the fields of marketing, sales and distribution, with international background. Excellent English is required, German would be an asset. Your entrepreneurial approach, initiative and creativity will contribute to a high extent to our expanding activities in Poland. According to your performance the possibilities for career advancement within our international network are outstanding. An attractive salary and benefits package will be offered.

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City

Our client, a leading investment management company and part of a major banking group is seeking to recruit a Dealer to join their Fixed Interest team based in the City.

The dealing role involves executing client orders, keeping the Fund Management team informed of all relevant market information and maintaining and developing effective market contacts. Ideally you will have at least 3 years experience of Fixed Interest markets in a sales or dealing capacity and will be looking to a career progression that could lead you into Fund Management.

In return our client will offer a highly competitive salary plus car plus all the usual benefits that one would expect from a major banking group.

In the first instance please write, in confidence, with relevant details to: Peter Phillips, Rada Recruitment Communications Ltd., 195 Euston Road, London NW1 2BN, listing any companies to whom you do not wish your details forwarded. All applications will be acknowledged.

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The primary requirement is to set up and supervise a dealing operation which will trade fixed income securities, forex and money market instruments. Responsibilities will also include the establishment of back office controls and procedures.

ACCOUNTANT

As head of the accounting function you will be responsible for enhancing the existing accounts system, setting up a multi-currency facility to record investment, option and future transactions together with associated reporting and accounting duties. Fluency in Arabic is required.

Interested applicants should send their Curriculum Vitae in confidence to: Walter Brown or Philip Wright or telephone for an initial discussion.

FINANCIAL ANALYST

You will be responsible for the evaluation of new investment opportunities, including real estate, as well as the identification of effective financing packages. Fluency in Arabic is essential.

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MP

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A leading global investment bank, our client is in the process of developing an already successful Marketing Strategy. The aim is to expand the bank's activities in both Western and Eastern Europe.

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You would hold an advanced business degree and come from a relevant industrial background, you should also have a keen interest in diversifying your career. Fluency in German would be an advantage.

With a requirement for a professional of the highest calibre, our client is willing to negotiate an appropriate remuneration package.

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Please quote ref. FT/504.

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The ability to communicate the relevant investment products and methods effectively is a key requirement. For this reason, candidates - preferably graduates - should have gained a minimum of three years' experience in an appropriate fund management or marketing capacity within a global organisation.

The remuneration, which will include profit-sharing, company car and an excellent range of benefits, will be highly competitive.

Please send your full curriculum vitae to Andrew S May at Rothschild Asset Management Limited, Five Arrows House, St Swinburn's Lane, London EC4N 8NR.



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Having received higher education, the candidate should have a minimum of 3 to 5 years experience in international bond portfolio management. The candidate should also have extensive knowledge of derivative products.

Fluency in French as well as a good command of English are a must.

Please send your candidacy (handwritten letter, CV and picture) under reference ICG to:

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In addition to the competitive salary, the remuneration package will include mortgage interest subsidy and non-contributory pension.

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Our client is a newly formed, Development Finance Institution sponsored by the Bahrain Government committed to supporting private enterprise and creating an attractive environment for investment in the island state. The new Bank is dedicated to providing long term concessionary loans, venture capital, seed capital finance for the small and medium sector and consulting services for new and ongoing businesses. The bank is mandated to act as a catalyst in an environment where the Government is known for its receptivity to creating a prosperous and vibrant economy.

Short list interviews week commencing 6 January. Joining date mid-February.

Chief Executive Officer

The Chief Executive Officer in the newly created Bahrain Development Bank, will be responsible for the launch of this institution scheduled to commence operations in early 1992. The job entails establishment of basic infrastructure, management team and business strategies leading to accomplishment of institutional objectives. The position reports directly to the Board of Directors and the applicant will be required to assume full responsibility for the overall supervision of the Bank including preparation of business plans, introduction of new products and training as well as ongoing monitoring of Banks' loan and investment portfolio.

The successful candidate will be a seasoned banker and possess sound knowledge of project finance, venture capital and treasury functions. He should have strong leadership qualities and an entrepreneurial flair to build a quality team of people dedicated to achieving institutional goals. Maturity in outlook combined with an ability to successfully operate within worldwide cultures is a distinct advantage. Ability to influence peer group and superiors to allow the mission to be accomplished successfully is a pre-requisite for the position. The prospective candidate shall be aged between 35 and 45 and possess at least 10 years experience in profit centre management in a reputable organisation.

The position attracts a salary commensurate with its responsibility level including fully furnished accommodation, club membership, children's education, car, full medical insurance, life and disability insurance, business class air travel for family in conjunction with the annual holiday of 28 working days.

Venture Capital Unit Head c£30k+ Tax Free

The Unit Head will be responsible for planning, developing and controlling the activities of the Venture Capital Cell dedicated to promoting entrepreneurial culture in the island state. The applicant reporting directly to the Chief Executive Officer will be responsible for preparation of a Unit Business Plan, asset acceptance criteria, marketing strategy and operating budget. The position demands launching an open ended venture capital fund initially subscribed by the Bank to identify and invest in domestic venture situations and the prospective candidate will be expected to monitor the portfolio quality, unit budget, divestment and exit guidelines continually.

The successful candidate will be aged between 30 and 40 and possess at least 5 years relevant industry experience. Familiarity with assessing early start up situations, company valuations and devising guidelines for divestments is a pre-requisite for the position. The individual should possess strong entrepreneurial and marketing skills and the ability to relate well to peer group and superiors. Ref No. CA01

Business Consultancy Unit Head c£30k+ Tax Free

The Unit Head will be responsible for organising and directing the activities of the Business Consultancy Cell structured as a profit centre activity in the bank. The applicant will be required to market consultancy modules leading to the preparation of project feasibility studies, organisation overhaul packages, marketing and strategic plans and financial planning reports. The position demands providing back-up services to Project Finance, Venture Capital and Seed Capital Loan Units in evaluating client proposals. Market research and surveys is an integral part of the mandate assigned for the Consultancy Unit.

The successful candidate will be aged between 35 and 45 and possess at least 10 years business consultancy experience in a reputable firm of consultants, or financial institution. Ability to structure, market and implement high quality consulting assignments is essential and the applicant must display sufficient poise and confidence to relate well to prospective clients. The individual should be widely recognised in his field of expertise and possess a mature outlook to business situations in diverse cultures. Ref No. BU01

Operations Unit Head c£30k+ Tax Free

The position demands directing and controlling operational activities of the bank including establishment of infrastructural support, recruitment of junior staff, installation of systems, procedures and computerization.

The Unit Head will be responsible for devising and formulating operating manuals, product brochures and related documentation packages for other marketing units. The prospective candidate will be managing all treasury and trade finance related activities and will report directly to the Chief Executive Officer.

Applicants will be aged between 30 and 40 and should possess at least 10 years experience in a similar capacity in a bank or development finance institution. The individual should possess wide experience in the financial field, be an enthusiastic self starter and have the ability to operate within diverse cultures. Ref No. OP01

For the unit head positions in addition to the generous tax free salary the remuneration package includes furnished housing, car allowance, economy class leave travel for family, school fees, 28 working days holiday, club membership, medical and life insurance and moving expenses.

For the Chief Executive position, please write in strictest confidence to: Michael Berger, Director, ABGH Advertising and Recruitment Services Limited, Crown Farm, Englefield Green, Surrey TW20 0DT. Fax (0784) 471099. For the Unit Head positions please write in strictest confidence quoting appropriate reference number to: Stuart Holden, Director, ABGH Advertising and Recruitment Services Limited, 53 Brompton Road, London SW3 1DP. Fax 071-581 8324

ABGH Executive Recruitment



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International Finance Adviser to the Defence Export Services Organisation (Ministry of Defence)

Applications are invited for the post of International Finance Adviser (IFA) in the Defence Export Services Organisation (DESO).

DESO's role is to assist British companies to market and sell their defence products and services overseas. The IFA provides expert advice on the financing and credit insurance facilities available for the support of defence exports.

The responsibilities of the IFA fall into three broad categories:-

- Sales Support** - The IFA is responsible for providing advice both within DESO and to industry on the availability and structuring of finance for defence exports.
- Policy Formulation** - The IFA is required to make a contribution to inter-departmental discussions on credit policy.
- Liaison Duties** - The IFA is charged with strengthening DESO's links with banks, defence exporters and other Government Departments.

Candidates should have a wide experience of export and product finance, the ability to analyse the implications of alternative financing options and solve problems as they arise, good links with a broad range of financial institutions, in particular the Export Credit Guarantee Department, familiarity with the defence industry and the ability to operate effectively at senior levels within a civil service environment.

The post is located in Stuart House, Soho Square. The appointment, which is pensionable (optional) under the Principal Civil Service Pension Scheme, is available from early 1992 either on secondment or as a fixed term appointment, for a period of 2 to 3 years, subject to negotiation. Salary is on the Civil Service Grade 6 (London) scale up to a maximum of £41,152 pa inclusive of Inner London Weighting and performance pay.

Please write, enclosing a full CV, for an application form to: Ministry of Defence, CM(A)1a/b, Room 646, Ligon House, Theobalds Road, London WC1V 8RY. Tel: 071-430 6345/6350. A full job description for the post can be supplied on request. Closing date for completed applications is 2nd January 1992.



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ACCOUNTANCY COLUMN

ASB ignites a fuse and awaits the outcome

By Andrew Jack

ONE REMARKABLE object stands out in the rather spartan office of Mr David Tweedie, the chairman of the Accounting Standards Board, on the top floor of a modern office block in Gray's Inn Road in London.

It is a small clock with a modern face, mounted on the side of two bright red pieces of fake dynamite and topped with some curly green wire.

If the fuse was not ignited when the ASB was first launched last year, it most certainly has been now in response to the latest bundle of draft standards issued yesterday: probably too much paper for most people to digest at one sitting.

The financial reporting exposure draft (FRED 1) on the structure of financial statements contains few surprises for those who read the discussion draft published in April. But it throws up fundamental changes which are now almost certain to be reflected in the final standard.

The discussion paper on accounting for capital instruments - a weighty 102 page tome - is more of a surprise, and will take correspondingly longer to be converted into a standard sometime in early 1993, according to current plans.

Alongside FRED 1 comes an exposure draft of Chapter 6 of the ASB's statement of principles covering the presentation of financial information, out of sequence with Chapters 1 and 2 which have already been released.

Elsewhere the ASB has also begun to stake strong debate, attracting criticism in the last few weeks, for example, from bodies such as the Law Society and the Institute of Chartered Accountants of England and Wales

for its proposed standard on the treatment of securitisations. They all point out the prospect of collision between the ASB and those who prepare accounts, as they seen how its principles are drafted into standards that must be worked by.

FRED 1, a true child of the ASB rather than an inheritance from the old Accounting Standards Committee, has already provoked a large volume of comments. Some 340 copies of the

discussion draft were despatched; they generated 76 responses. "The extent of this consultation stage has far exceeded that which the Board had originally planned," reads the report. Mr David Tweedie, ASB chairman, puts it more bluntly. "We were quite taken aback by the responses. They were higher than normal."

Most of the reactions, he says, were positive. "There is a feeling that now is the time to clean things up. Auditors find it difficult to take a hard line when there are so many variations. Most users of accounts welcomed the greater and less ambiguous disclosure the standard seems to offer, he says.

On the other hand, Tweedie concedes, the preparers of accounts - the companies themselves - are less

content. There will be less scope for creative accounting and more requirements to disclose information on acquisitions, continuing operations and revenue expenditure.

FRED 1 itself contains evidence of dissent. One anonymous member of the nine people on the ASB voted against the draft and issued a dissenting opinion at the end of the document. (It would take four of the nine votes on the board to prevent a standard from being approved.)

The dissenter complains about the treatment of disposals of non-current assets, which will be absorbed above the line as exceptional items. He (there are no women on the board) argues that they will distort profit and earnings per share figures, and create "lumpy" figures which are not comparable year by year.

Mr Roger Davis, head of audit at Coopers & Lybrand Deloitte, who followed the original discussion draft, closely, welcomes the proposals, but emphasises the trade-off between greater information and additional complexity. "It shifts the onus from a single (profit) figure in neon lights to something rather more complicated," he says. "The accounts are going to look very complex."

He believes the move towards the elimination of extraordinary items is inevitable. "It will make auditors' lives much easier," he says. In the past he argues that auditors have had to make highly subjective judgments and come under what he calls "responsible pressure". Directors acting on behalf of their shareholders notice that their competitors are putting items below the line, and want to be able to do likewise.

Revenue investment (dubbed "discretionary expenses" in the discussion draft) covers training, advertising, research and development, and major refurbishment projects. Only expenditure on research and development must currently be revealed by law.

Davis is guarded on the disclosure it involves, and argues that the main difficulty will be defining which items fall within these four categories. "It

The Accounting Standards Board is prepared to deal with any attempt by financial institutions to create new instruments which circumvent the rules

will be interesting to see what sort of debate takes place," he says. "It's going to be extremely difficult to police, but it's worth a try."

Companies are likely to balk at publishing information which might compromise their competitive position. However, Tweedie suggests that data on large advertising campaigns are already available through published information, and that the requirement for disclosure only for large companies will prevent the figures from being linked too directly to individual operations.

Davis takes issue with what he sees as an underlying assumption running through the ASB requirements: that of using accounts to predict future performance of the company.

"Accounts can only be a record of the past," he says. "Their prime purpose is to report on the stewardship of the management over shareholders' funds. They always give an imperfect view of the future."

That trend for greater information to help project future performance is nevertheless an important theme in the draft of Chapter 6, the statement of principles on the presentation of financial information. It calls for statistics and management commentary to back up the figures required in the accounts.

Given this emphasis, some critics have suggested that the third document released yesterday, on capital instruments (devices by the issuer to with an obligation to raise money to repay), represents something of a climbdown from the ASB's aggressive approach until now. It does not consider derivatives, and the even the ASB describes its own proposals as evolutionary rather than revolutionary.

The chances are that financial institutions will swiftly try to create new instruments which circumvent the accounting standard once it is in place. However, Tweedie says: "We have laid out our principles, and it depends now on whether account preparers are willing to stick to the spirit. If the evasion industry gets to work, we'll change the principles or ban the practice."

That will involve work for the Urgent Issues Task Force, and could ultimately lead to battles in court and challenges to the validity of the ASB's sacred standards. Tweedie must be hoping that the fuse on his clock is a long one.

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To discuss these and other appointments please contact Howard Foster or Elizabeth Lang on 071-387 5400 (out of hours, Howard's Pager on 071-387 5409, Elizabeth Lang on 071-387 2674) or write to them at Deynton House, Gordon Street, London WC1E 6AN.



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Candidates should be qualified accountants, in the 28-35 age range with good technical and staff

management abilities, and should be capable of managing change in a creative fashion, with experience preferably gained in a medium sized fast growing hi-tech commercial environment.

Previous exposure to US GAAP would be advantageous.

Good communication skills, self confidence and willingness to resolve problems across a broad spectrum are the additional attributes of high importance.

Please send your curriculum vitae to Suzanne Karoly, Ernst & Young Corporate Resources, Becket House, 1 Lambeth Palace Road, London SE1 7EU, quoting reference SK377.

ERNST & YOUNG

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Complete responsibility for multi-site finance function to ensure accurate, timely financial reports and controls and efficient planning mechanisms to maximise business performance. • Lead, motivate and develop staff. • Total involvement in commercial and strategic decision making process. • Enhance production planning, forecasting and modelling techniques. Develop MIS function.

THE QUALIFICATIONS

Natural leader with strong intellect and the purpose to translate plans into action. • Commercially astute, graduate, qualified accountant. Aged mid thirties. Mature diplomatic and promotable. • Proven track record of successfully managing a major finance function through a period of growth and change. • Previous experience of manufacturing in a 'blue chip' FMCG environment.

Please reply in writing to 174a Ashley Road, Hale, Cheshire WA15 9SF enclosing a full curriculum vitae and quoting Reference RBH 1004. Telephone: 061 929 9105 Facsimile: 061 929 8023



ROBINSON BROADHURST & PARTNERS

SEARCH AND SELECTION
HALE - YORK

DIRECTOR OF FINANCE

JCB is an international, private company and a major success story.

Manufacturing world class construction, materials handling and agricultural equipment, the company has a turnover of £400m. It has five manufacturing sites and subsidiary distribution companies in five overseas locations.

Internal promotion means we now require a Director of Finance to manage and develop our well established professional Finance Department.

As a member of the Company's Senior

Management the successful candidate will play a major role in financial strategy and be at the forefront of corporate management and policy decisions.

Applicants should have a professional accountancy qualification and at least ten years experience as part of the top management team in a quality company, preferably in manufacturing.

Please write a full C.V. to: Alan Fernyhough, Director of Personnel, J.C. Bamford Excavators Ltd, Rochester, Staffs. ST14 5JP.



LANCASHIRE WASTE SERVICES LIMITED

FINANCE DIRECTOR

SALARY UP TO £44,000 (INCLUDING A PERFORMANCE RELATED BONUS)

Lancashire Waste Services is the Arms Length Company formed by Lancashire County Council under the Environmental Protection Act 1990. The Company will be responsible for providing domestic and commercial waste disposal facilities in Lancashire. It is expected to become fully operational in the latter part of 1992 and will have an initial annual turnover of £15 - £20M.

The Finance Director will be a member of the Board and will play a major role in the strategic management and development of the Company. He/She will be responsible to the Managing Director, and the Board, for the effective management of the Company's financial resources and, initially, in setting up the new Company and winning contracts.

In addition to the range of finance support functions, once the Company is fully operational, the Finance Director is likely to assume the duties and responsibilities of Company Secretary of the Company. A good understanding of Company Law and practice is, therefore, desirable.

The Finance Director will also play a significant role in creating and establishing a successful profitable company. The successful applicant will be a qualified accountant (CCAB) with at least three years experience at Senior management/Board level, preferably in a commercial environment and must have the ability to devise and implement robust management information systems. Good communication skills are essential as is the ability to initiate pragmatic solutions and manage change. Applicants should submit, by Monday, 6th January, 1992, a Curriculum Vitae together with a covering letter explaining how they meet the above criteria to:

For an informal discussion please contact:
Colin Bedford, Managing Director,
Lancashire Waste Services Ltd
(0712 264492)

further details will be provided on request

مكتبات الأصيل

A POWERFUL BLEND creates new opportunities

"The creation of a single Nestlé company will enable us to maximise the strengths of the Nestlé and Rowntree businesses in the UK."

Peter Blackburn, Chairman and Chief Executive - Nestlé U.K. Ltd.

Strong sales and profit growth over the last ten years has established us as one of the largest food manufacturers in the U.K.

From 1st January 1992, Nestlé and Rowntree will be combined in a single company, Nestlé U.K. Ltd, and structured into four new business divisions - Nestlé Grocery, Nestlé Rowntree, Nestlé Food and Nestlé Food Services.

We are now seeking men and women whose commitment and professionalism will be key factors for our future success within an increasingly competitive market place.

Controller (Nestlé Food Division)

A qualified Accountant (preferably Chartered) with a minimum of 5 years' post-qualification experience in manufacturing industry, which includes a management accounting role with exposure to factory accounting. A company car will be provided.

Senior Management Accountant (Nestlé Food Services Division)

A professional accounting qualification and a minimum of 3 years' post-qualification experience. Several years' management accounting experience gained in a Food/FMCG environment. Good communicator. A company car will be provided.

Senior Accountant - Corporate Reports (Group Accounting)

Graduate Accountant with approximately 5 years' post-qualification experience. Strong communication skills. Persuasive and purposeful. A company car will be provided.

Financial Accountant (Group Accounting)

Recently-qualified Chartered Accountant with a sound knowledge of statutory and group accounts. Good communication skills with a flexible and imaginative approach to work are essential.



Assistant Acquisitions and Investigations Accountant (Group Accounting)

Recently-qualified Chartered Accountant with some experience in the corporate financial and/or consulting areas. The ideal candidate will be pro-active and capable of communicating effectively with senior management.

Assistant Controller (Nestlé Food Services Division)

Finalist with a business-orientated degree. FMCG background. Self-motivated with good communication skills.

The opportunities for career development within this new, exciting environment are second to none, and the remuneration packages will be attractive to the highest-calibre applicants. The positions are based at our Croydon Head Office.

Please reply with your complete curriculum vitae to Mrs. J. Forsyth, Senior Personnel Officer, The Nestlé Company Ltd, St George's House, Croydon, Surrey CR9 1NR. Please indicate clearly the position to which you are replying. (Closing date for applications - 20/12/91). Strictly no agencies.

Finance Director

North West,
Negotiable Salary,
Profit-Related Bonus

With a large proportion of output from the U.K. manufacturing plant already supplied to customers worldwide, this US-owned company is currently strengthening its position in the European market. This appointment is a key element in that strategy. The requirements of this broad-based role range from close financial control of manufacturing and commercial activities, to strategic planning on an international scale. Candidates with a minimum of five years at board level in a medium-sized plc or divisional level in a larger operation must have experience in all aspects of financial and management accounting. Firsthand knowledge of U.S. GAAP, U.K. statutory requirements and export financing is essential. Of equal importance are the ability to deal effectively with external legal and financial sources and a close involvement with modern reporting and management systems, especially MRPII. This is a highly visible and demanding role making a major contribution to the continued success of the organisation. Remuneration is negotiable and will reflect the seniority of the post.

Male or female candidates should submit in confidence a comprehensive c.v. to, C. Vaughan, Hoggett Bowers plc, St. James's Court, 30 Brown Street, MANCHESTER, M2 2JF. 061-832 3500, Fax: 061-834 8577, quoting Ref: M18113/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, LEEDS, LONDON, MANCHESTER, NEWCASTLE, WINDSOR AND EUROPE



AMBITIOUS ACCOUNTANTS and IT PROFESSIONALS WEST LONDON TO £40,000 + CAR

Guinness PLC is one of Britain's ten largest companies, with almost 24,000 employees, a turnover in excess of £3 billion and an impressive record of profit growth. The Group's earnings are spread evenly between North America, Europe, the UK, Asia Pacific and the rest of the World.

World best selling brand names like Johnnie Walker and Gordon's Gin form part of the Group's enviable portfolio of prestigious brand names sold in over 200 countries. And of course Guinness itself is unquestionably the world's most celebrated stout brewed in 36 countries and sold in over 120.

To support the Group's management, Guinness has a well established and high profile internal audit function whose activities include reviews of operational and financial control procedures and their effectiveness, advising on the selection and implementation of new systems and a variety of special project work. Due to internal development we need to recruit additional graduate accountants, computer auditors/IT specialists with the ambition and motivation to succeed in a highly professional and progressive group.

Successful applicants are likely to have at least two to three years post-qualification experience with either a major firm of accountants or in a line role. IT specialists should have experience in at least some of the following areas: Unix/VMS/AS400 operating systems, project management and the use of CAATs. Candidates must possess strong interpersonal and communications skills, commercial awareness and the ability to provide intelligent and practical solutions.

Based in West London and reporting to the Head of Group Audit you will have the opportunity to undertake short term assignments throughout the world - hence a second language would be an advantage. In addition, well developed report writing and presentation skills are essential to the role.

Team members are highly visible and can expect early opportunities to move into a line role. Rewards include a competitive salary, quality car, profit share, pension scheme membership and BUPA cover.

Interested candidates should enclose a cv by way of application to: Christine Street, Guinness PLC, 39 Portman Square, London W1H 9HB.

GUINNESS PLC

Finance Director - Europe

London £ Excellent package

Our client is CH2M Hill, one of the largest environmental engineering and consulting companies in the world with 5000 staff in over 70 offices worldwide.

In Europe the Company is growing fast and has consulting contracts running in the UK, Spain, Italy, Portugal, Germany, Poland and Czechoslovakia. Head Office for the European Region is in London; there are operating subsidiaries in the UK and France and offices in other countries. Further subsidiary operations will be opened in 1992 and 1993 to achieve broader coverage.

A Finance Director for the Region is now required to join the European Managing Director in London and take on the full range of duties including tax, legal, commercial and administrative. In addition to the usual budget, planning and reporting requirements and consolidation for the US parent, the new Finance Director will be involved in the business strategy and development plans including acquisition and joint ventures. This will call for a high order of initiative, imagination and involvement.

The successful candidate will be a qualified accountant with four to six years' experience in a relevant multinational environment, for example consulting or contracting, as controller or similar. A second European language would be an advantage as would a knowledge of US GAAP. There will be frequent travel to the US and Europe.

Compensation and benefits will be commensurate with the importance of this post. CH2M Hill is a private, employee-owned corporation committed to the long term development of its staff.

If you would like to explore this exceptional opportunity further please send a CV with salary and other details in confidence to Janet Lamb quoting reference 2098, AAD Recruitment Consultants, 7 Curzon Street, London W1Y 7FL.

AAD

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STEPHANIE COX-FREEMAN 071 873 402

Four Managers - Audit Training

ACA's 28-33
City of London

£30,000-£40,000
+ car + benefits

Our client is a large international firm of chartered accountants seeking to recruit a new training team to launch the latest state-of-the-art audit methodology throughout the firm in the United Kingdom.

Using the latest techniques, the team will focus on developing all aspects of roles taken by partners down to new "fast track" graduate recruits in providing audit and advisory services to clients, and also focus on the development of all staff to reach their optimum career potential.

Candidates (male or female) may be existing training managers or audit managers/ computer audit managers in large practices keen to take on a fresh challenge within a dedicated team for a committed period of two-three years. Career prospects in this high profile environment will be excellent within the firm to the highest levels.

This is an opportunity for ambitious young managers, with or without previous training experience, to be part of an exciting programme to bring themselves and the firm to fresh heights of professional excellence and commercial success.

If you are interested, please send a copy of your c.v. to George Ormrod BA(Oxon) or Bruce Page CA at Douglas Lambias Associates Limited, 410 Strand, London WC2R 0NS, telephone 071-836 9501, quoting reference no. FT GFO121291.

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Our subsidiary InterMec accesses over 6000 unadvertised vacancies annually - mostly between £40,000 and £200,000 p.a. - and makes recommendations from its approved candidate bank without charge.

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FINANCIAL DIRECTOR

PT COKLAT RANSIKI INDONESIA

CDC is a British Statutory Corporation which has over £1bn invested in public and private sector projects in over 50 developing countries.

We are offering the position of Finance Director to a suitable candidate seeking the challenge of advancing the computerised and financial systems of a developing company in magnificent natural surroundings.

The company comprises a 1600 hectare cocoa estate and associated processing facilities at Ransiki on the north west coast of Irian Jaya some 70 kms south of the town of Manokwari. It is presently accessed by speedboat and because of this isolation would be more suited to a married couple. Facilities are limited and English educational opportunities for young children non-existent.

Applicants should be qualified accountants with relevant experience. Knowledge of the Indonesian language is desirable but not essential as training for husband and wife will be provided. Early availability would be an advantage.

We are offering a two year contract with usual overseas terms and conditions including generous assistance towards children's boarding education and two amenity trips to Jakarta per year. Starting salary would be dependent on qualifications and experience.

Applications, accompanied by full curriculum vitae including current salary, should be sent to Mrs Valerie Latham, Personnel Executive, CDC, One Bessborough Gardens, London SW1V 2JQ; and quoting Serial 2322.



Britain Investing In Development

MANAGEMENT ACCOUNTANT : SALARY £20K

Required by an established Company engaged in Food Processing and Distribution, to act as assistant to the Financial Controller. An experienced Accountant, part or fully qualified, will be responsible for preparation of monthly Management Accounts, Cash-Flows, Budgets, etc. Must be computer literate and proficient in use of Spreadsheets.

Please write with full C.V. to:
The Financial Controller, Box No. A1713,
Financial Times, One Southwark Bridge, London SE1 9HL.

Handwritten signature or mark.

Director - Financial Control Processing and Engineering

c. £60,000 + Bonus

North West

Highly visible role for a commercially minded finance professional to provide strong leadership and stewardship within an outstanding international group.

THE COMPANY

- Respected major British group growing internationally. Reputation for technical excellence. Market leader.
- Decentralised business units controlled by strong financial disciplines and systems.
- Strong international order book.

THE POSITION

- Full financial and management accounting responsibility including corporate finance, treasury and tax. Reports to the Executive Director - Finance.
- Guide and coordinate financial systems and procedures for the UK and international businesses.

- Provide functional leadership for Head Office and Divisional Financial management.

QUALIFICATIONS

- Graduate qualified accountant with previous responsibility for financial management, ideally within a large manufacturing/engineering organisation.
- Experience of working at or near the centre of a plc with exposure to consolidation, treasury and group transactions. Able to handle complex accounting issues.
- Commercially orientated and proactive. Well developed leadership and interpersonal skills. Aged 35-45.

Please write, enclosing full cv, Ref SK4901
7 Shaftesbury Court, Chalvey Park, Slough, SL1 2ER

S E N

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Head of Internal Audit

South East

c£45,000 + car + benefits

Our client is a successful financial services group with an enviable reputation for its impressive product range, customer care and social commitment. Over the last decade, the Group's revenues have increased four-fold due to innovative management and sound investment in technology.

Internal promotion has generated the requirement for a high calibre, commercially aware individual to make a major impact on the business. Responsibilities will include reviewing internal controls, business methods and efficiency in key areas. Highly regarded by management, the high calibre team which this person will lead, offers a pro-active and professional service.

Applicants should be graduate Chartered Accountants, with a minimum of five years' post qualification experience, preferably within

the financial services industry. Essential personal qualities will include strong interpersonal skills, a high level of commercial acumen and the drive and ambition to succeed.

On offer is not just an excellent remuneration and benefits package (including a fully expensed car, non contributory pension and health scheme, and full relocation where necessary), but the opportunity for career development and self advancement in this influential senior role.

In the first instance, interested applicants should write to Renny Hayes BA ACA, or Steven Vass BA ACA at Michael Page Finance, Cygnet House, 45/47 High Street, Leatherhead, Surrey KT22 8AG quoting reference number TTA.



Michael Page Finance

Specialists in financial recruitment
London Bristol Windsor St Albans Leatherhead Birmingham
Nottingham Manchester Leeds Glasgow & Worldwide

Divisional Finance Director

Northern Home Counties

c£50,000 + Bonus + Car

Our client is a major force in the rapidly expanding and highly competitive environmental services sector. Turnover of £70m is generated from operations throughout the UK and the company has ambitious plans to develop its market presence, both organically and by acquisition.

This is a new appointment, designed to strengthen the existing management team by the addition of high calibre commercial and financial expertise. As well as the normal control and reporting requirements associated with a position at this level, the successful applicant will be expected to play a major role in business development, bringing a creative and imaginative financial approach to the formulation

and execution of expansionary commercial strategies.

Candidates, aged up to 45, should be qualified accountants who are currently operating at Board level in the construction, transport, property or related areas. A demonstrable track record of success in financial management, coupled with excellent technical, commercial, communication and leadership skills is essential. Career development opportunities within this dynamic PLC will be substantial.

Interested applicants should forward a comprehensive CV quoting ref: 2647, to Alan Dickinson FCMA, Executive Division, Michael Page Finance, 39-41 Parker Street, London WC2B 5LH (Tel: 071-831 2000).



Michael Page Finance

Specialists in financial recruitment
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c. £55,000 + excellent benefits

Volume Precision Engineering

Yorkshire

Finance Director

To join the senior management team of a self-supportive £100m company within a £1bn UK based multi-national group. With leading edge technology and products specified worldwide, this recently formed organisation presents a unique management challenge involving systems, people, products and facilities. An ideal career move for an aspiring achiever.

THE ROLE

- Reporting to the company Managing Director, responsible for a multi-functional head office team, controllers at subsidiary sites and for overseas joint ventures.
- To provide total financial support for the company, challenging costs and structures in order to create flexibility, efficiency and hence competitive advantage.
- To determine, together with colleague executives the future strategy of the company, establishing a finance team and planning systems to ensure both control and profitable growth.

THE QUALIFICATIONS

- Graduate intellect, professionally qualified, highly numerate and systems literate, probably aged 35-45. Youthful, but proven.
- Experience of developing people and systems in manufacturing environments, preferably involving high volumes and competitive margins. Clear evidence of achievement with blue-chip, quality products.
- Creative, practical team player, with a vision for how things will be, and the techniques for taking people there. Firm, persuasive and relentless in striving for success.

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Finance Director

c£50,000

+ Performance Bonus + Executive Car
East Anglia

Our client, an autonomous subsidiary of a major UK plc, is a classic consumer product business with a portfolio of leading brands. The company is soundly structured with a good profit record and the resources to expand both through acquisition and organic growth.

Working closely with the Chief Executive, the Finance Director will perform a key role in developing the medium-term strategy, whilst being fully committed to meeting current targets of profit and cash performance. The position will carry responsibility for all aspects of an efficiently run finance and IT function.

You should be a qualified accountant, probably in your 30s, with a proven record at senior management level within an operational environment. A strong commercial ability and prior experience in one of the major FMCG groups, and/or the equivalent retail sector, are pre-requisites.

Relocation assistance is available if necessary.
Please apply in confidence quoting Ref. L499 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 071-240 7805

**Mason
& Nurse**
Selection & Search

Group Financial Controller

Quoted PLC

To £40,000 + Benefits

Our client is a highly successful and expanding quoted public company operating in both the manufacturing and distribution industries. It has an exceptional and enviable profits growth record, has recently completed a major acquisition and is a market leader in its operating areas. It trades worldwide with expanding subsidiaries in Europe.

You will be a qualified Accountant, aged 28-35, with a degree, ideally with experience gained with one of the international accounting firms, followed by a senior financial role at the head office of a publicly quoted group. You must be highly motivated, with strong leadership and intellectual qualities, and be able to demonstrate first class technical and interpersonal skills. A knowledge of another European language would be an advantage.

You will be based at the Group Office and report to the Group Finance Director and be a key member of a small high calibre team responsible for the accounting and financial control of the Group. Working at a senior level you will establish strong links with the Divisions and Subsidiaries within the Group.

The position, based in Yorkshire, carries a benefits package which reflects the importance of the role and the opportunity for continuing career advancement.

If you are interested, please telephone Stuart Adamson FCA or Graham Marlow on 0532 451212 or send your CV in confidence, quoting reference number 780, to Adamson & Partners Ltd., 10 Lisbon Square, Leeds LS1 4LY. Fax number 0532 420802.

ADAMSON & PARTNERS LTD.

Executive Search and Selection

Finance Manager

Pharmaceutical Manufacturing c.£40,000 package + car
Major British Multinational Cheshire

Our client is a household name and a highly successful British based multinational. The Group continues to be one of the major success stories of recent years. Their requirement now is for a senior Finance Manager to join their main manufacturing unit based in Cheshire.

You will report to the General Manager and be a key member of a high calibre management team with overall responsibility for the finance function including accurate and timely financial and management information, budgeting, long range planning, capital expenditure and systems development and enhancement. Managing a medium sized finance function through a period of change is an important aspect of the role.

You will probably be aged in your mid-30s, a qualified Accountant with a degree or MBA and have worked in a senior financial role with a major multinational manufacturer, ideally in the pharmaceutical or chemical process industries. You must be skilled in systems appraisal and have a thorough knowledge of sophisticated costing systems. Above all, you must have the strength of personality, intelligence and flexibility to succeed in a demanding commercial environment.

This is a key and challenging appointment and has a high visibility within the Group. Career development potential is excellent.

If you are interested, please send your CV, in confidence, to Stuart Adamson FCA or Graham Marlow, quoting reference 781, to Adamson & Partners Ltd., 10 Lisbon Square, Leeds LS1 4LY or telephone 0532 451212. Fax 0532 420802.

ADAMSON & PARTNERS LTD.

Executive Search and Selection



NORFINA PLC

Financial Controller

To £35,000 plus car plus benefits
London & South East

Norfin PLC, a multi-million pound financial services company, require a "hands on" Accountant to act as Financial Controller for their portfolio of industrial holdings. Interested candidates should forward a comprehensive curriculum vitae, including salary details, to:

F.A.O. Graham Ling, Personnel Director,
Norfin PLC,
Saxon House,
48 Southwark Street,
London SE1 1UN
quoting reference FC.

IFM

INTERNATIONAL FINANCIAL MARKETS
TRADING LIMITED

FINANCIAL ACCOUNTANT

IFM Trading is an independent company dealing as a principal in the major financial markets. The firm is active in financial instruments in the international debt, commodity, equity and foreign exchange markets. In order for IFM to continue maintaining effective controls over these varied trading activities, the Company wishes to recruit a recently qualified accountant. The successful candidate will be a graduate Chartered Accountant, conversant with current financial accounting techniques, and able to demonstrate proven computer related skills. A sound working knowledge of multi-currency accounting in the securities industry together with experience of Options, Futures, and FX Trading/Settlement procedures and related accounting issues are fundamental requirements for this position.

This position offers an attractive remuneration package. Applicants should write enclosing a CV and supporting evidence of their suitability to: Craig Bryant at Ranfurly Recruitment, 40 Bow Lane, London EC4M 9TD (Tel: 071-489 8827) (Fax 071-236 6325)

Ranfurly Recruitment

مكتبات الصحف